

Information Services - Mr. Lynn Sturkie gave a Powerpoint presentation to include their goals, accomplishments, infrastructure, the department's role, duties and succession planning for the future as employees retire, etc. (attached Exhibit 3).

Solid Waste Management - Mr. Dave Eger gave a Powerpoint presentation to include their objectives, status of their program and some of the future concerns as well as needs and accomplishments (attached Exhibit 4).

It was suggested that County implement an I.D. card to use the County's convenience stations and a reminder sent out reminding citizens to keep their garbage covered when hauling.

Planning & GIS - Mr. Charlie Compton provided a Powerpoint presentation of different examples of temporary signs and the placement of those signs. Mr. Compton talked about the need of having more uniformity between the County and the municipalities. It was proposed having one large sign that have several signs for homes for sale that the developers pay the Homebuilder's Association to put together. A meeting will need to be scheduled with the Town of Lexington and the Homebuilder's Association to work on a solution (attached Exhibit 5).

Community Penny Program - Prioritization of County Projects - Council was provided a list of submitted County projects. Council discussed the need to have a Special Called Meeting on Wednesday, January 22 to discuss and prioritize the projects (attached Exhibit 6).

Update on 2013 Council Priorities/Objectives - Mr. Mergo provided an update on the 2013 Council Priorities. Discussion was had on the EMS transports to the Lexington Medical Care facilities and if the County needed a service truck to run first responder calls, crashes, etc. rather than sending a Fire Service engine.

Mr. Mergo provided an update of Goal #1 and Goal #2 set last year for FY13/14 (attached Exhibit 7).

Open Discussion- As an exercise for Monday's meeting, Council was asked to list three things they are doing well that they want to continue with and three things that they need to improve on.

January 20, 2014

Members attending: Johnny W. Jeffcoat James E. Kinard, Jr.
Frank J. Townsend M. Kent Collins
Debra B. Summers Bobby C. Keisler
K. Brad Matthews Williams B. Banning, Sr.
M. Todd Cullum

New Priorities

- o Decrease travel time from I-26 to the Columbia Metropolitan Airport by Construction of connector, funded by 2015

- Reduce dirt roads 8 miles per year for five years
- Gain \$500 million dollars of economic investment by 2020; create 2,500 jobs by 2020
- Utilize 100% of County 911 Funding to Support County Dispatch Operations
- Rebuild 20 miles of dirt roads per year for five years
- Dispatch Fire/EMS within 1 minute of receiving calls 100% of the time
- Have EMS units on scene within 12 minutes 90% of the time
- Reduce commercial blight
- Reduce unincorporated residential blight
- Ensure Lexington Sheriff's Department Average Response Time of no greater than 10 minutes
- Ensure 150 EMS transports to Urgent Care per month
- Major IT systems will be available 99.9% of the time
- Respond to 100% of IT critical incidents within 30 minutes
- Media Relations Coordinator

Additional Items to be reported to County Council Quarterly

- Reduce Landfill of Waste by 2% by 2015
- Respond adequate personnel within NFPA 1720 Standards
- Keep Lexington County Sheriff's Department calls for service to less than 90,000 annually
- Ensure that index crime are less than 5,000 each year
- Sustain Average Daily Jail Population under 900
- Work with Batesburg/Leesville, West Columbia, and Cayce to consolidate dispatch

Comments/Request from Council

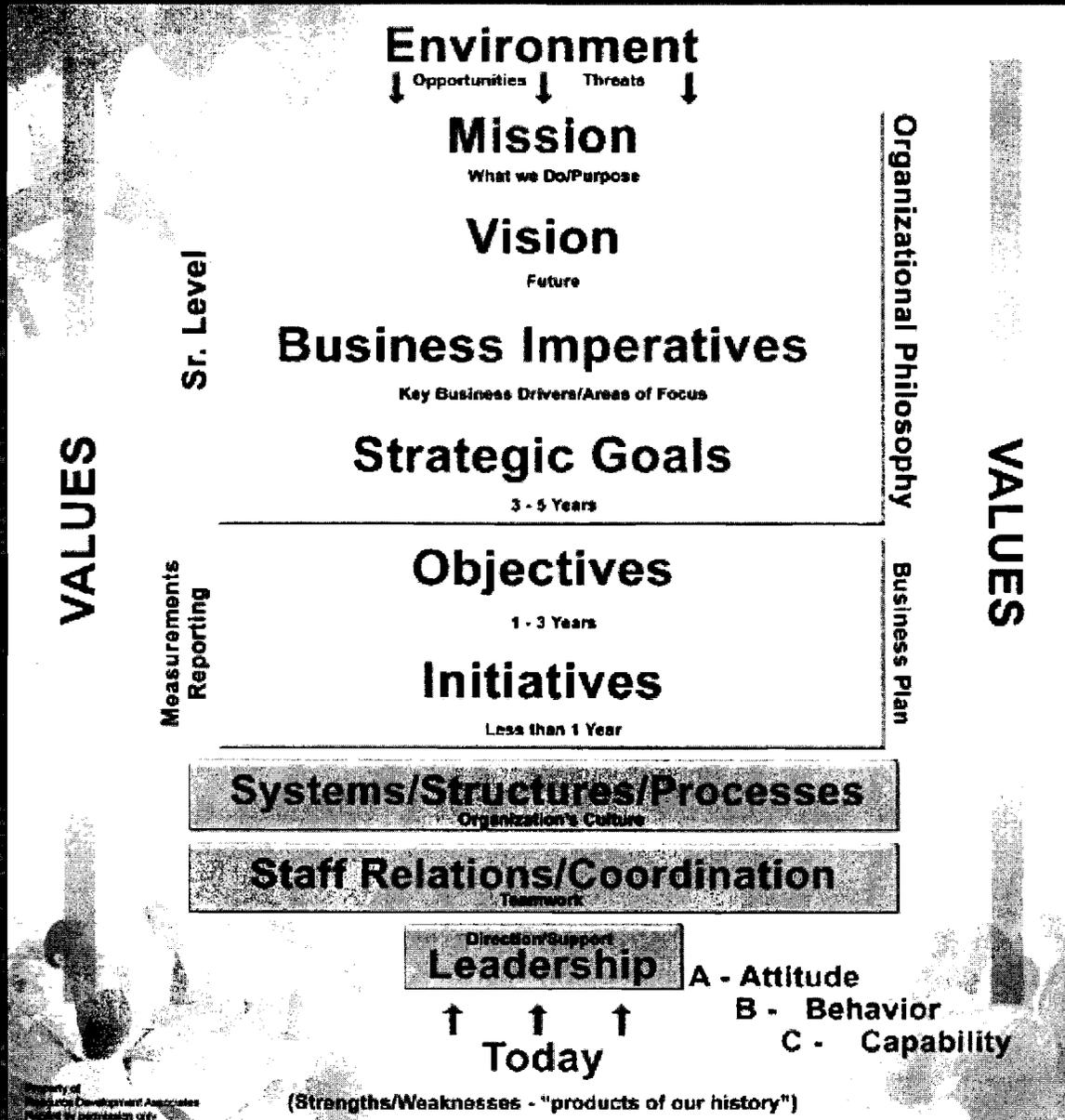
- Continuation of Administrator's Friday Report
- Keep the appropriate Council member abreast of things happening in their district

- Discuss any agenda items, if need be, with the appropriate Committee Chair
- Quarterly Council social together
- Formalize agreement with school district regarding Corley Mill Road
- Report on grants – when come on/off and success.

This were notes taken from the January 19-20, 2014 Strategic Planning Retreat

Diana W. Burnett
Clerk to Council

Strategic Planning Process



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Vision

**Planned growth for
our communities with
abundant opportunities
for all in a quality
environment**

Mission

**Provide quality services
to our citizens
at a reasonable cost**

Values

Stability

Excellence through competence

Respect and Tolerance for all

Value Communications

Insure Honesty and Integrity in all that we do

Creativity

Encourage teamwork through cooperation and loyalty



Goals

- 1- Provide for Public Services
to citizens of Lexington County**
- 2- Manage Growth to meet needs
of Lexington County**
- 3- Provide innovative Financial
Management**

Lexington County Goals

- 1. Provide for public services to citizens of Lexington County**
- 2. Manage growth to meet the needs of Lexington County**
- 3. Provide innovative financial management**



Public Works Objectives

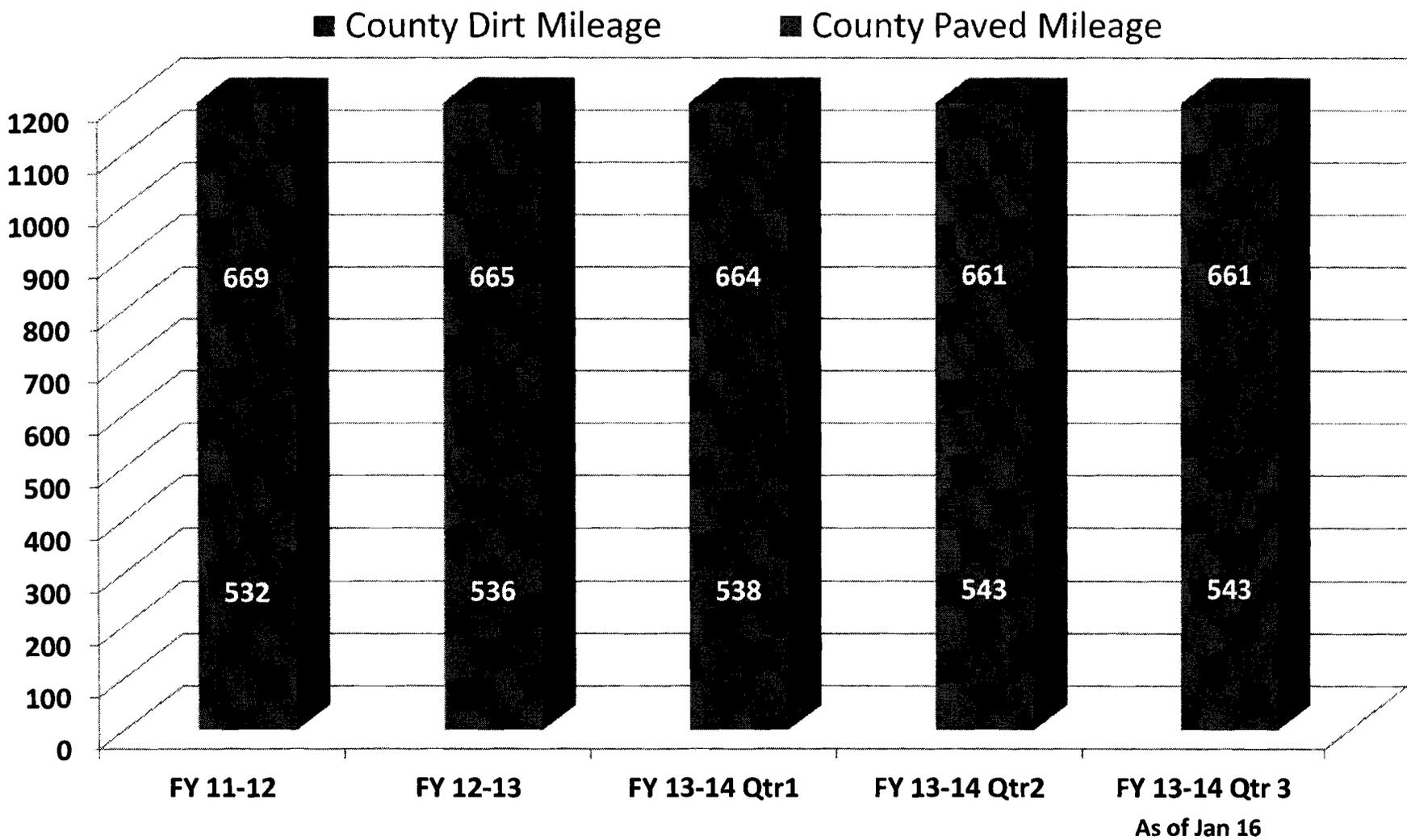
1A – Reduce the mileage of dirt roads maintained by the County by 8 miles per year for the next 5 years. (Average reduction over last two years = 3 miles)

1B – Rebuild / Rehabilitate 20 miles of the County Maintained Dirt Roads each year over the next 5 years.

1C – Reduce the Average Annual Work Orders By 4% per year for next 5 years.

WHY? Do we want to reduce the mileage of dirt roads maintained by County?

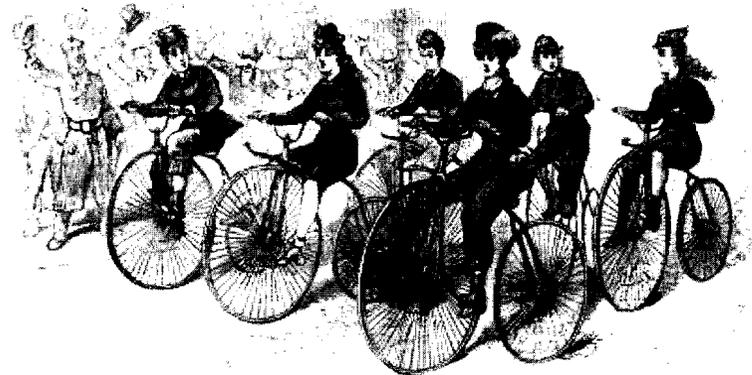
OBJECTIVE 1A – Reduce the mileage of dirt roads maintained by County by 8 miles per year for the next 5 years (Average over last two years = 3 miles)



A: At the current rate of paving, it will take the County 132 years to pave all the dirt roads in Lexington County!

The County maintains 661 miles of dirt roads; the current funding for dirt road paving allows Public Works to pave about five (5) miles per year.

Transportation in 1882 >



It will take until the Year 2147 to pave all the dirt roads in Lexington County with the current funding

A: Accelerate the paving of our dirt roads and reduce the wait time on dirt road petitions

- The current age of dirt road paving Petitions ranges from 1 year to 47 years**

Feb. 11, 1967

TO WHOM IT MAY CONCERN:

We, the undersigned, being land owners and residents of Lexington County, in the Community south of Stoddard, toward what is known as Raylin, do request and petition that the roads through this community be paved. It should be also noted that this is a mail road and school bus route.

<i>Robert K. Hunt</i>	<i>Jennie A. Rich</i>
<i>W. B. Hunt</i>	<i>Kelly & Rich</i>
<i>Drayton Hunter</i>	<i>Virginia Horick</i>
<i>J. R. Hunter</i>	<i>Marian Hunter</i>
<i>Lyell B. Hunter</i>	<i>Manuel Hunter</i>
<i>W. B. Hunter</i>	<i>Irma Whatman</i>
	<i>W. B. Hunter</i>

A: There is a tremendous backlog of Petitioned roads

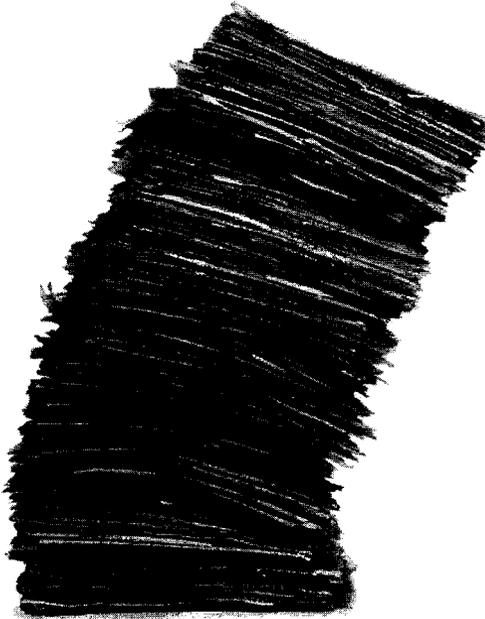
- ***151 of the 369 (41%) pending road paving Petitions were signed in the 1980's or earlier***



- ***Current average time from Petition to paving of a dirt road is 23 years***

HOW? Are we going to reduce the mileage of dirt roads maintained by the County by 8 miles per year for the next 5 years?

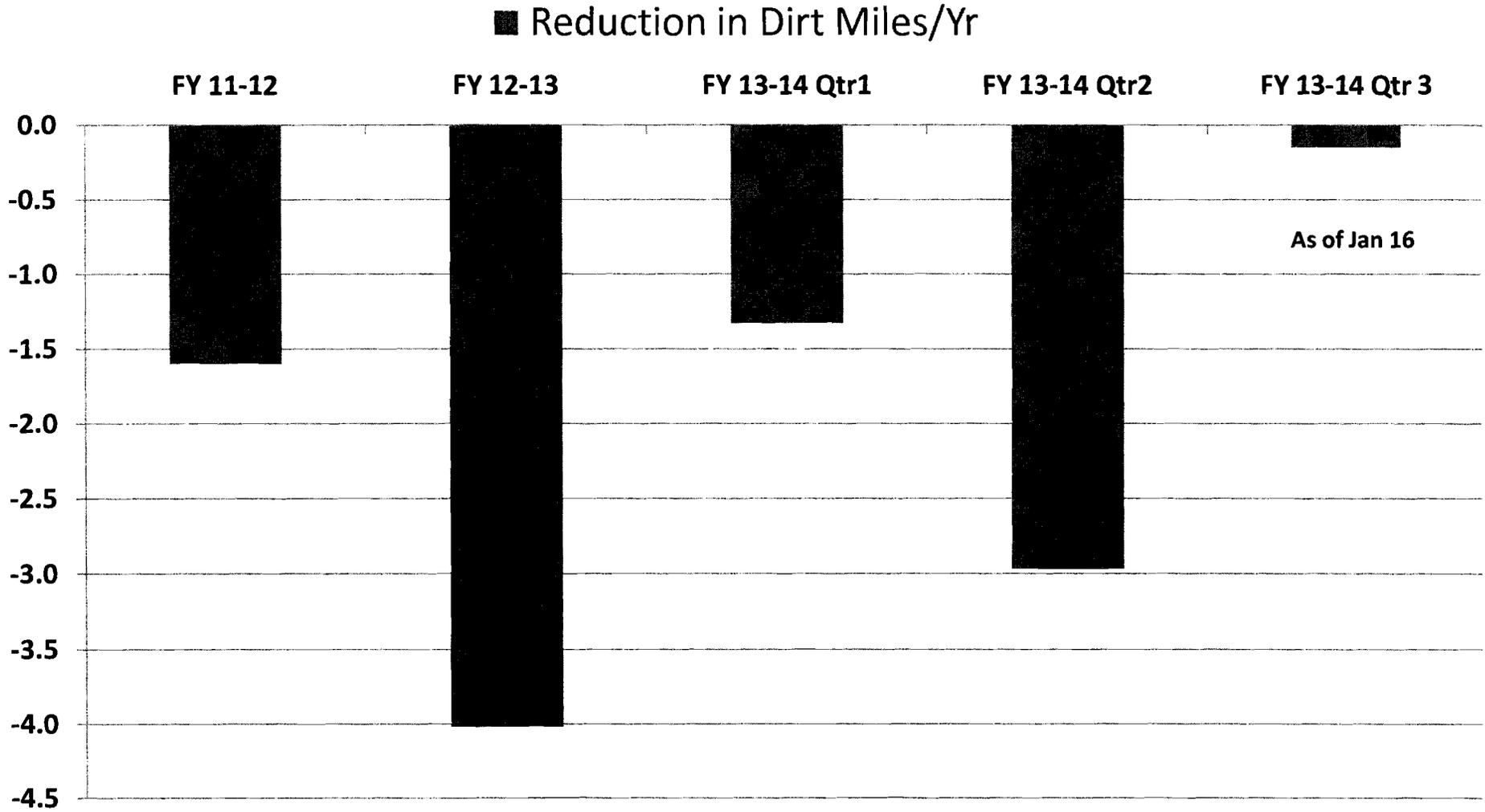
A: Additional Funding, Staffing, and Planning will be required; Implement Alternate Paving Program with In-House Crew(s)



- There are currently 369 pending dirt road paving Petitions, totaling about 300 miles, and \$200 Million in total cost***

HOW ARE WE DOING?

OBJECTIVE 1A – Reduce the mileage of dirt roads maintained by County by 8 miles per year for the next 5 years (Average over last two years = 3 miles)

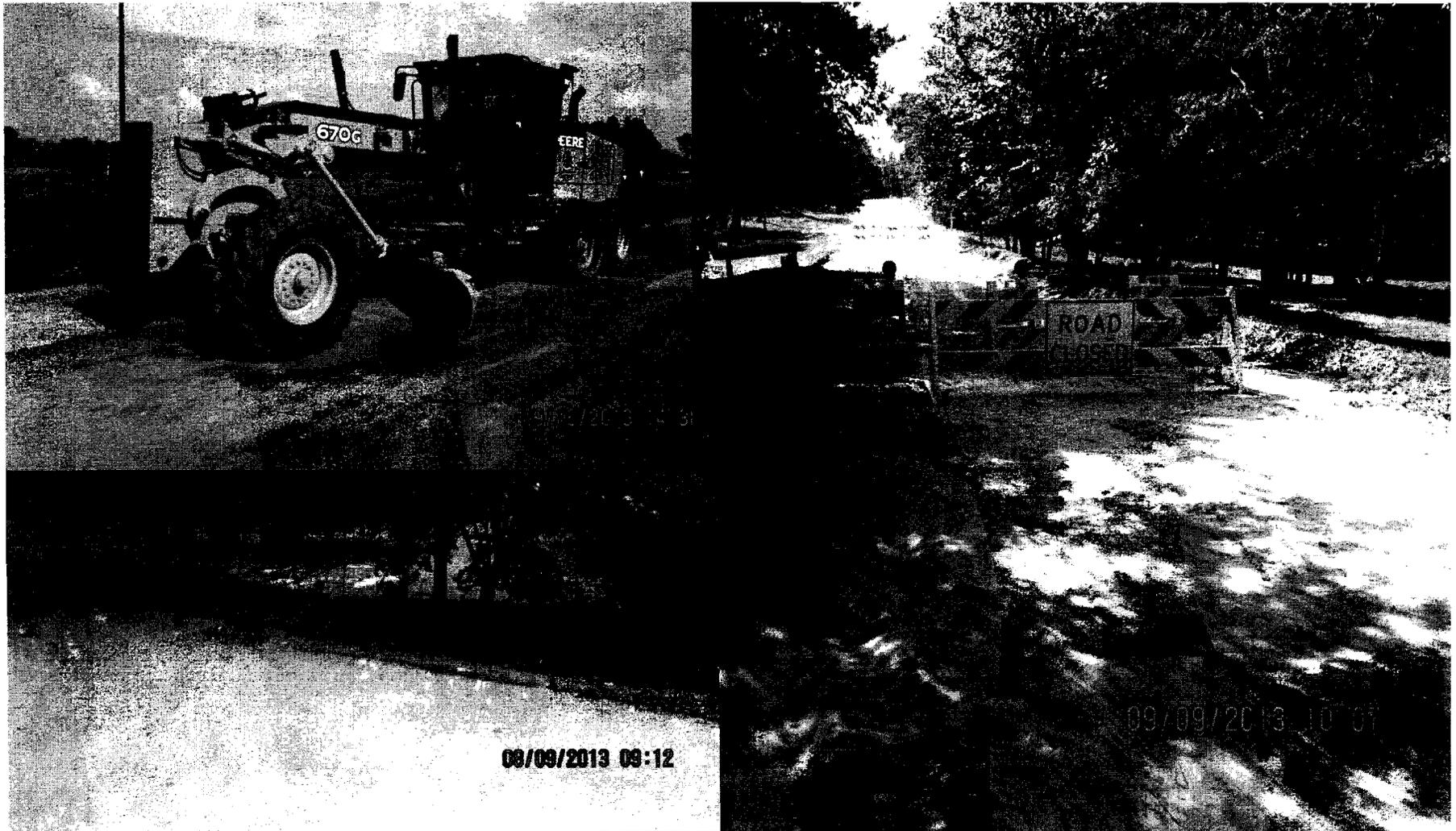


INITIATIVES ... to reduce the mileage of dirt roads maintained by the County by 8 miles per year for the next 5 years

- 1) Bid to contract an average of 7 miles of dirt road paving per year for the next 5 years.*
- 2) Refocus most of C-FUNDS toward paving of dirt roads.*
- 3) Accept C-FUND paved roads instead of accepting dirt roads in exchange for the paved road.*
- 4) Close or convert to private low-volume, cut-through dirt roads.*
- 5) Hire 2 additional Project Engineers to handle the project management, right-of-way, utility coordination, and construction management.
Proposed grades are: EA III & EA II*
- 6) Purchase equipment to implement In-House Alternate Paving Program.*
- 7) Purchase materials to implement In-House Alternate Paving Program.*
- 8) Hire 3 Construction / Maintenance employees to implement an In-House Alternate Paving Program; Proposed grades are: HEO IV, HEO III, HEO II*

WHY ? Do we want to Rebuild/Rehabilitate our dirt roads?

OBJECTIVE 1B – Rebuild / Rehabilitate 20 miles of the County Maintained Dirt Roads each year over the next 5 years.

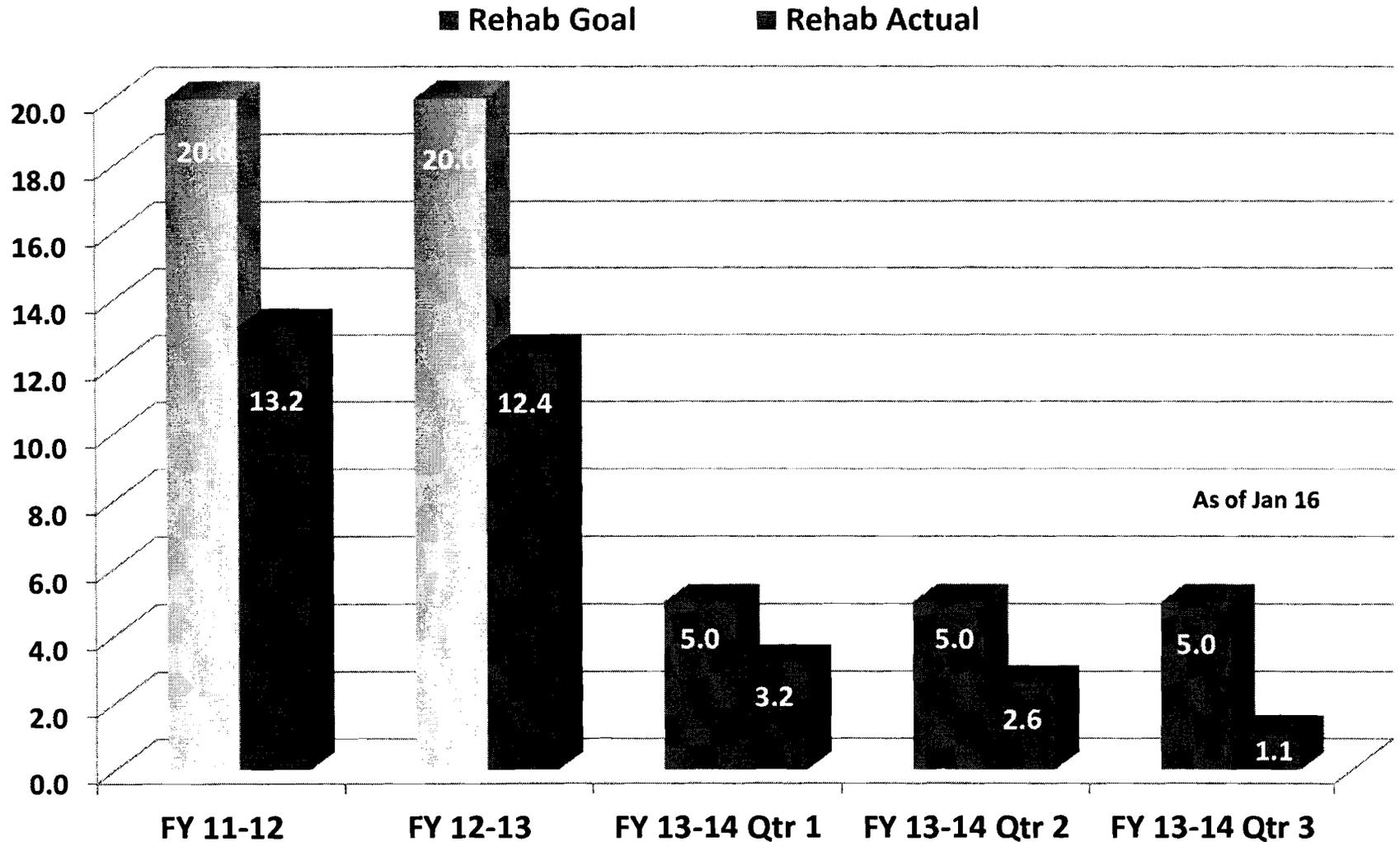


A: Because our dirt roads have been scraped so many times over the years that they have become more like drainage features instead of roads!



HOW ARE WE DOING?

OBJECTIVE 1B – Rebuild / Rehabilitate 20 miles of the County Maintained Dirt Roads each year for the next 5 years



HOW ? Are we going to Rebuild / Rehabilitate 20 miles of the County Maintained Dirt Roads each year for the next 5 years?

A: Additional Funding, Staffing, and Planning will be required; Need to address maintenance shortfalls in Public Works budget, need staffing and budget restored to appropriate per capita levels

• Public Works' Transportation and Engineering Divisions have increased in staff by only 5.6 % (4 employees) in the past 20 years while Lexington County's population has grown by 57%. The County's FTEs has increased by 20.8% in the past 10 years.



***INITIATIVES ... to Rebuild / Rehabilitate 20 miles of the County
Maintained Dirt Roads each year for the next 5 years.***

- 1) Replace three (3) of the six (6) FTE Transportation employees pulled off of Road Maintenance three years ago to work on Pond Maintenance to work on this Dirt Road Rehabilitation Program; Proposed grades are: HEO IV, HEO III, HEO II*
- 2) Purchase equipment for the Dirt Road Rehabilitation Program.*
- 3) Purchase materials for the Dirt Road Rehabilitation Program.*
- 4) Procure a new borrow pit site in the southwestern part of the County.*

WHY? Do we want to reduce our Work Orders?

OBJECTIVE 1C – Reduce Average Annual Work Orders By 4% per year for next 5 years.

Typical day at Public Works after a heavy rainfall
Monday, January 13, 2014

OVER 200 CALLS / 175 WORK ORDERS

THE DEFINITION OF INSANITY

147 – Scrape Road / Road Condition / Washout

22 – Drainage Issues / Flooding

5 – Potholes

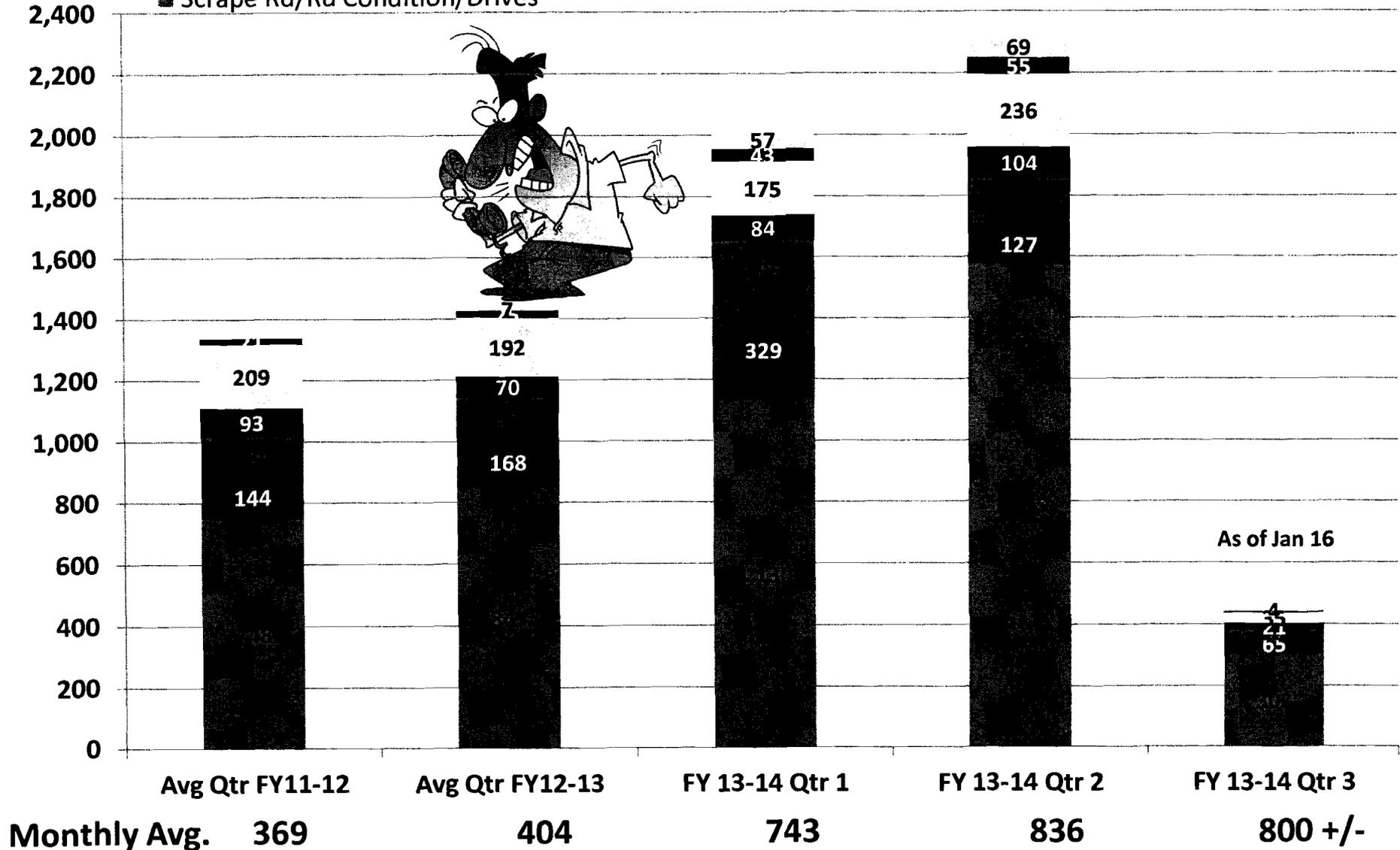
1 – R/W Cuts

175 Total



HOW ARE WE DOING?

- Encroachment Permits
- Signing
- R/W Clearing/Tree Removal
- Scrape Rd/Rd Condition/Drives
- Trash/Dead Animal Removal/Misc
- Pothole/Curb/CB/SWRepair/Resurface
- Drainage/Flooding/Pond/Sinkhole



HOW? Are we going to reduce the Average Annual Work Orders By 4% per year for next 5 years?

A: By implementing Objectives 1A and 1B.

Proper Planning, Funding, and Staffing are the Keys to success in the Department of Public Works' ability to make a positive impact in the quality of services provided to the citizens of Lexington County.

***Lexington County
Public Works Department***

***Paving The Way
To A Better Tomorrow***



INITIATIVES ... to reduce the Average Annual Work Orders By 4% per year for next 5 years.

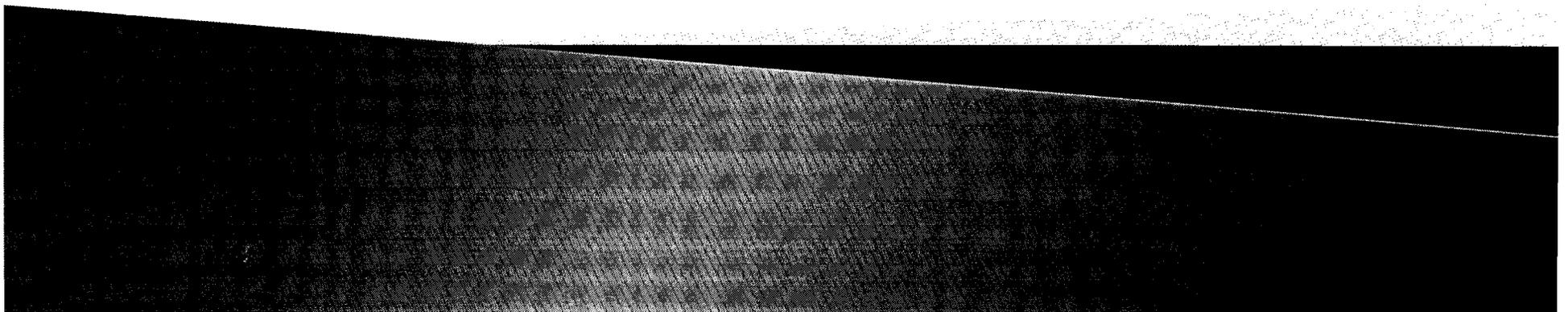
- 1) Procure an independent staffing needs study of Public Works Dept.*
- 2) Implement a mandatory customer services training program for all Public Works employees.*
- 3) Budget (restore) \$1,000,000 annually of County General funding for Public Works maintenance projects.*
- 4) Institute County License Tag Fees (More than ½ of the counties in SC now have this fee to fund public works projects; In Lexington County, a \$15 fee will generate about \$4 million)*
- 5) Institute County Stormwater Fees (About ¼ of the counties in SC now have a form of this fee)*
- 6) Replace three (3) of the six (6) FTE Transportation employees who were pulled off of Road Maintenance three years ago to work on Pond Maintenance; Proposed grades are: HEO IV, HEO III, HEO II*

Exhibit 3

Strategic/Operations Update

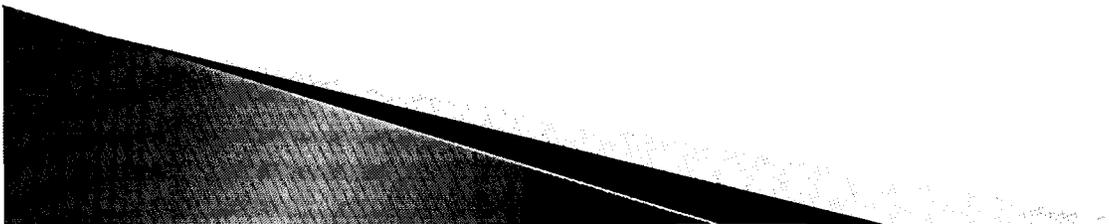
Information Services

1/19/2014



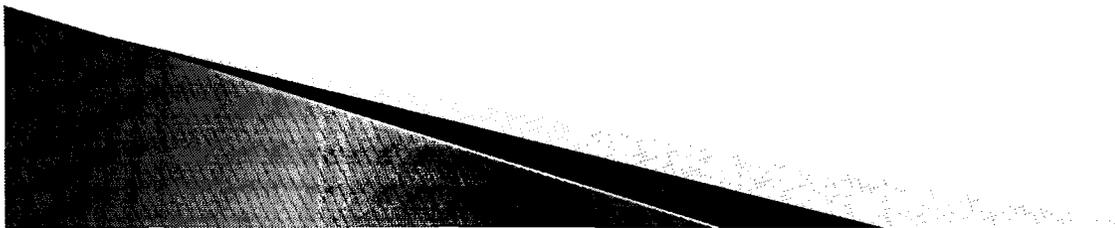
I/S Significant Accomplishments

- ▶ I/S 2014 Objectives
- ▶ Service Level Management
- ▶ Information Technology Infrastructure
- ▶ I/S Organization



I/S 2014 Objectives

- ▶ Major systems will be available 99.9 % of the time.
- ▶ Respond to 100% of Critical Incidents with 30 minutes
- ▶ Create an IT Capital Replacement plan to level the annual budgeting of Hardware and Software
- ▶ Prevent Security Breaches and reduce the amount of computer virus

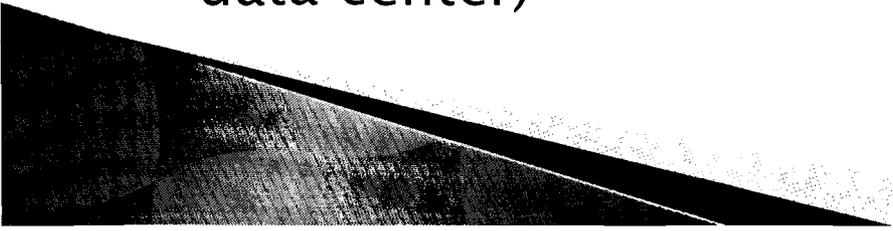


Service Level Management

- ▶ Identify the basic services.
- ▶ Review and revise at the end of a defined period.
- ▶ The objective is to define the criteria for measuring Information Services performance.
 - Define work activities.
 - Assign the priorities to these functions.
 - Baseline service standards and commitments.
 - Obtain SLA for 5 departments by 6/30/14 and all departments by 6/30/2016



Service Level Agreement – Sample

- ▶ **Service Level 1** – Transaction Response time will be less than 3 seconds
 - ▶ **Service Level 2** – Major systems (CAD Application) will be available 99.9%. (excluding catastrophe)
 - ▶ **Service level 3** – Minor systems (Pagegate, ANI/ALI, RipNRun, Query Server) will be available 99 %. (excluding catastrophe)
 - ▶ **Service Level 4** – System Database will be backed-up nightly with differential back-ups hourly. Full backup will be performed weekly to tape. Tapes will be located offsite.
 - ▶ **Service Level 5** – Full system restore due to a catastrophic event (complete loss of data center) will be completed within 72 hours. Partial system restore will be completed within 4 hours (loss of hardware, software or partial loss of data center)
- 

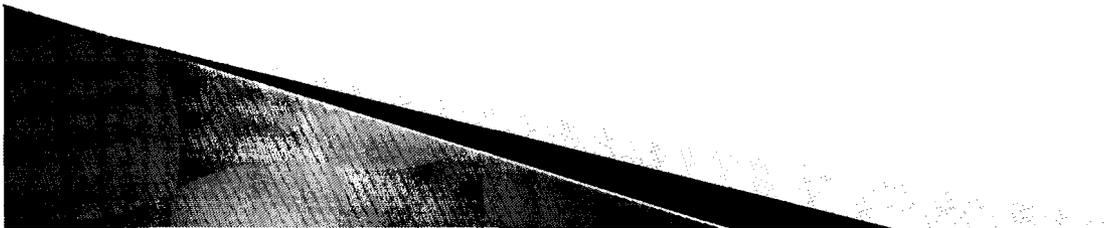
SLA – Department Duties

- ▶ Adherence to all county IT related standards, policies, processes and procedures.
- ▶ Report problems and make service requests through the procedures detailed in this SLA.
- ▶ Communicate to IS when software testing and / or maintenance are causing or may cause problems that interfere with standard business functions.
- ▶ Make available to IS staff the appropriate customer staff required to provide needed information to assist in responding to and resolving incidents, problems and service requests.
- ▶ Keep IS aware of changes in your business that impact technology through participation in User Groups, completion of New IT Project Request forms for all new IT projects, and timely submission of Service Desk tickets.



I/S Objectives 2014

- ▶ Major systems will be available 99.9 % of the time. Minor systems will be available 99% of the time



System Availability

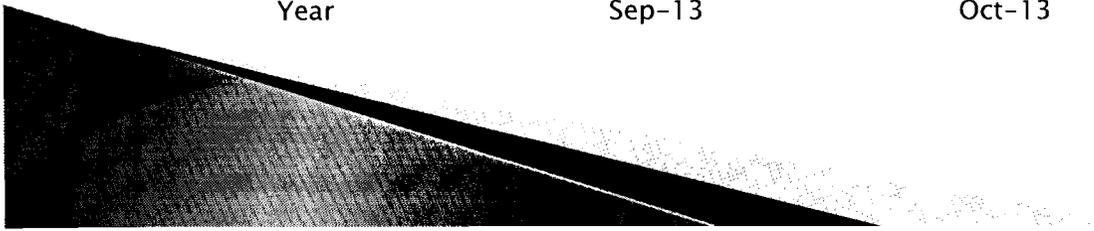
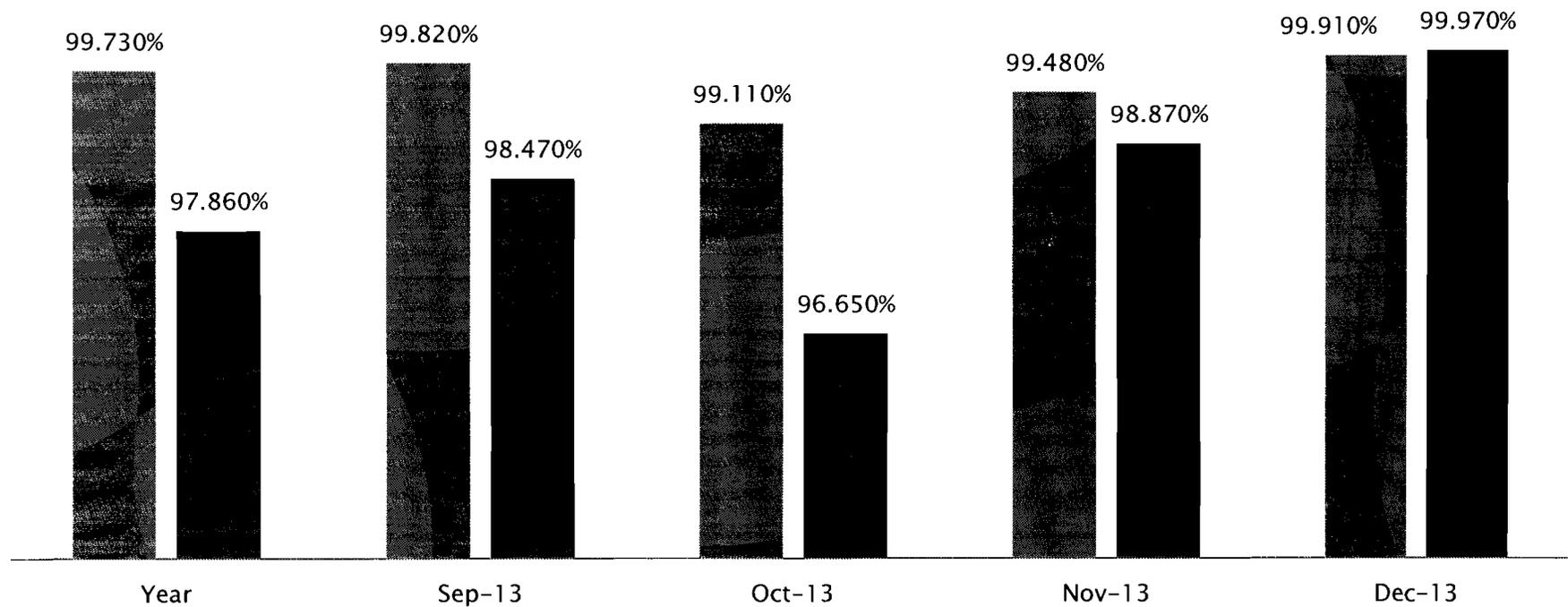
Availability %	Downtime per year	Downtime per month*	Downtime per week
90% ("one nine")	36.5 days	72 hours	16.8 hours
95%	18.25 days	36 hours	8.4 hours
97%	10.96 days	21.6 hours	5.04 hours
98%	7.30 days	14.4 hours	3.36 hours
99% ("two nines")	3.65 days	7.20 hours	1.68 hours
99.5%	1.83 days	3.60 hours	50.4 minutes
99.8%	17.52 hours	86.23 minutes	20.16 minutes
99.9% ("three nines")	8.76 hours	43.8 minutes	10.1 minutes
99.95%	4.38 hours	21.56 minutes	5.04 minutes
99.99% ("four nines")	52.56 minutes	4.32 minutes	1.01 minutes
99.999% ("five nines")	5.26 minutes	25.9 seconds	6.05 seconds
99.9999% ("six nines")	31.5 seconds	2.59 seconds	0.605 seconds
99.99999% ("seven nines")	3.15 seconds	0.259 seconds	0.0605 seconds



System Availability

Major Systems will be Available 99.9% of the Time

■ Admin 5th Floor Data Center ■ Ball Park Road Data Center

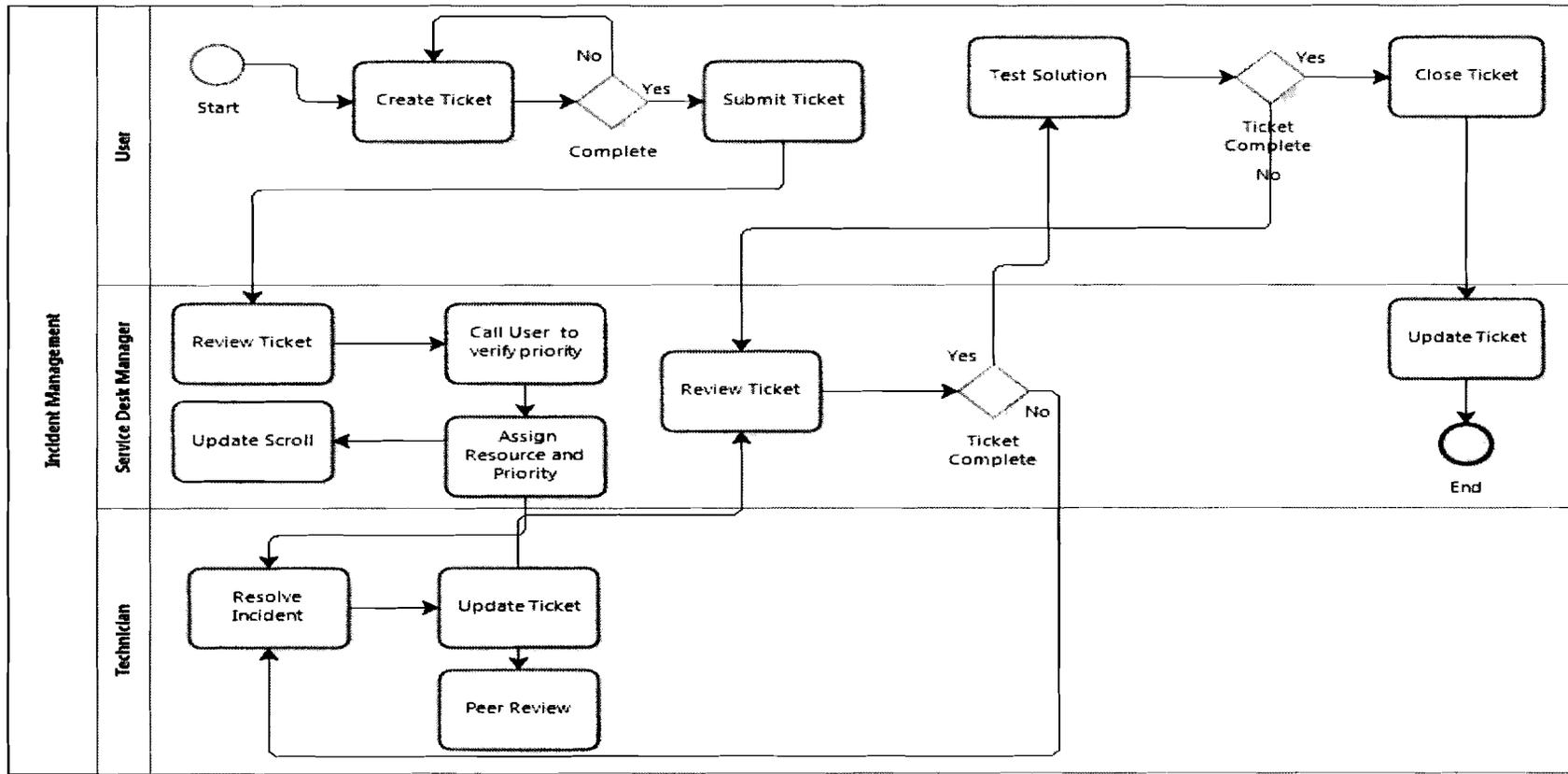


I/S Objectives 2014

- ▶ Respond to 100% of the Critical Incidents within 30 minutes and 90% of all other incidents within 24 hours.



Incident Process

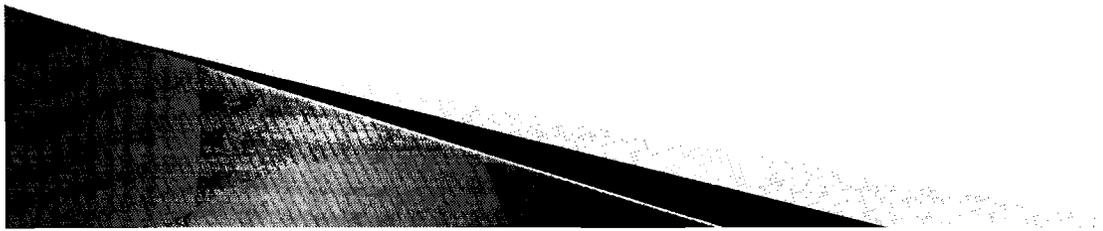


Critical Incidents Definition

	IMPACT	IMPACT	IMPACT	
Points	Scope	Visibility	Operations	URGENCY
3 points each	Affects > 50% of users or 100% of a department	Areas outside of the county will be affected negatively	Interferes with core business functions OR loss or potential loss of mission critical data	Event underway and it cannot be stopped or changed AND immediate action could resolve the issue
2 points each	Affects >10 users or more than 50% of a department	The county will be affected negatively	Interferes with non-core activities OR functions that do not affect the entire county	Event scheduled to occur but enough time remains to respond without impacting event
1 point each	Affects between 2 and 10 users	Business unit will be affected negatively	Interferes with normal completion of work OR tasks are more difficult but not impossible to complete	Event can be postponed OR is far enough away in time to allow response without loss of productivity
0 points each	Affects a single user	Visibility unchanged	Interferes with non-core activities	No scheduled completion time is required and normal work can continue until responding

Critical Incidents Definition

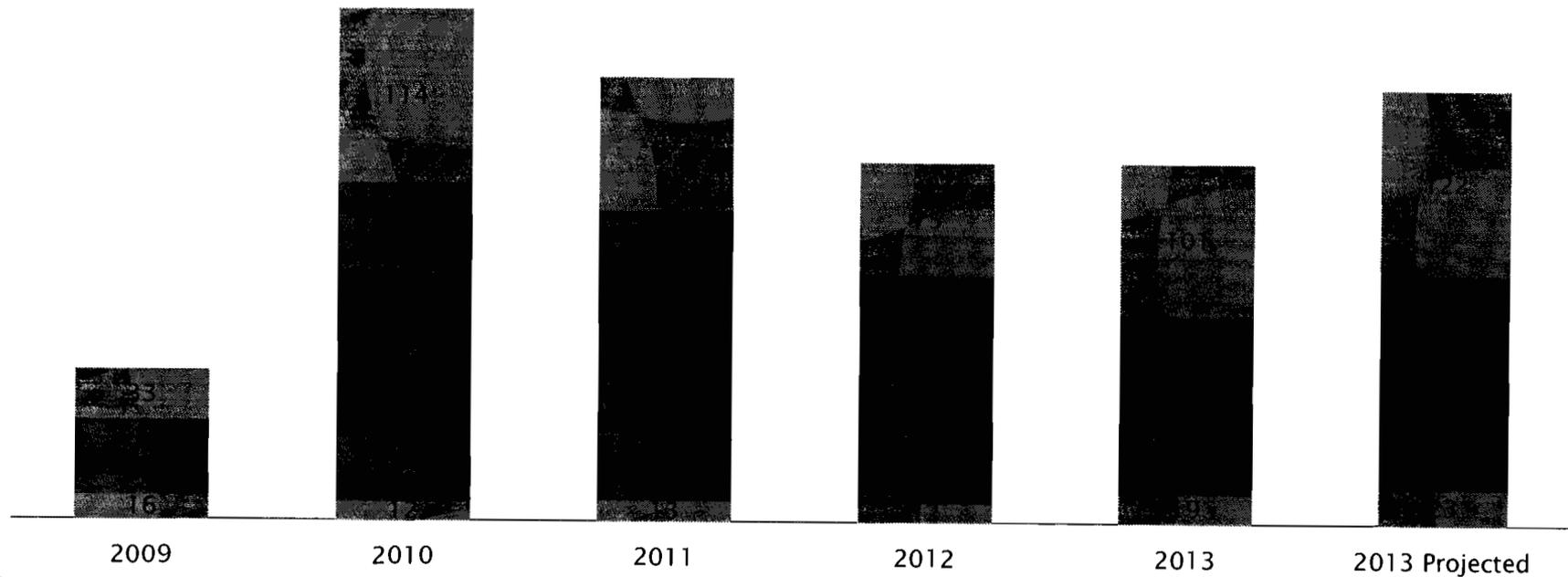
Score	Priority Code	Response	Timeframes
10	Critical	An immediate and sustained effort using all available resources until resolved. On-call procedures activated, vendor support invoked.	Immediate action/resolution as soon as possible.
6-9	High	Technicians respond immediately, assess the situation, and may interrupt other staff working low or medium priority jobs for assistance.	Action within 1 hour/resolution within 1 business day.
2-5	Medium	Respond using standard procedures and operating within normal supervisory management structures.	Action within 4 hours/resolution within 5 business days.
0-2	Standard	Respond using standard operating procedures as time allows.	Action within 1 business days/resolution within 10 business days.



Respond to Critical Incidents

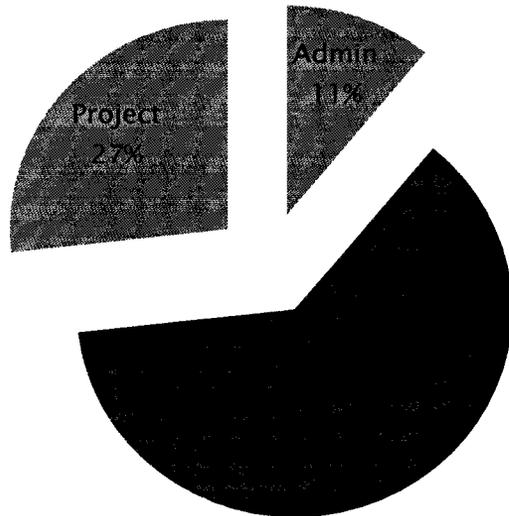
Number of Incidents by Year

■ Critical ■ High ■ Medium

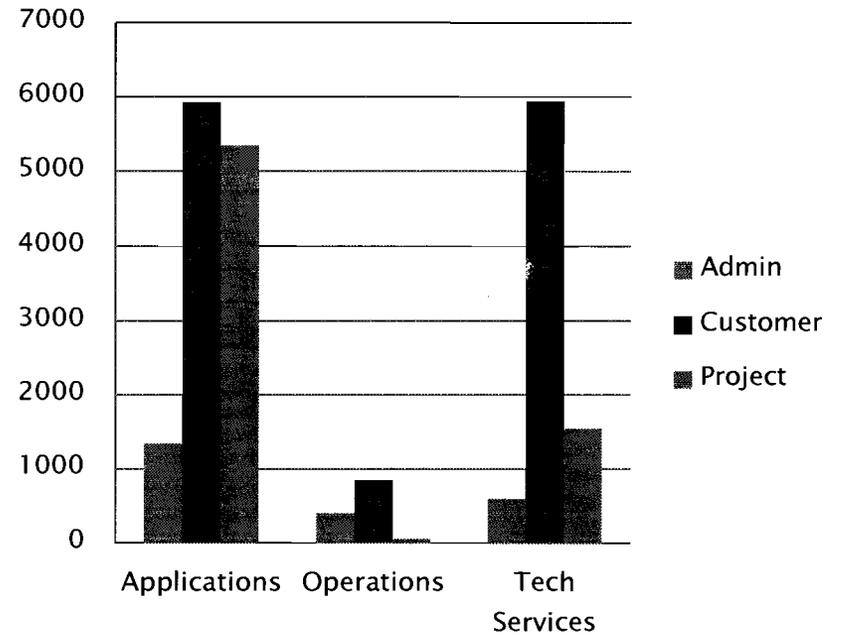


I/S Hours

Distribution of Hours 2013



Hours by Group 2013

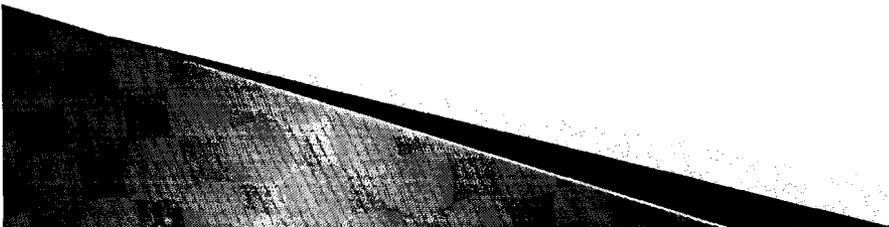


By Work Type

By Work Group

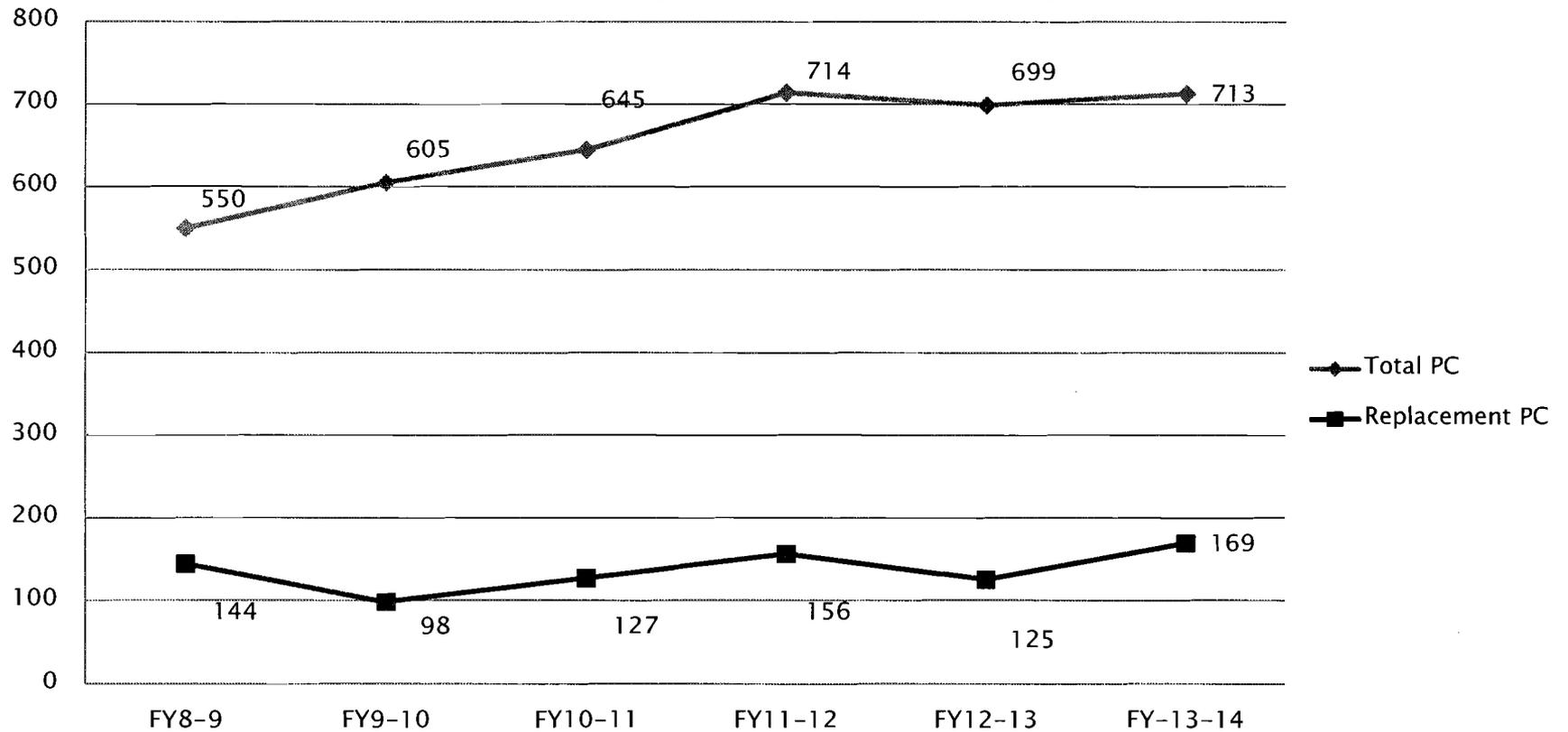
I/S Objectives 2014

- ▶ Create and execute an IT Capital Replacement Plan to level the annual budgeting of hardware and software by January 15.
 - Replace 20% desktops/laptop computers annually.
 - 555 Desktops
 - 158 Laptops
 - 713 Total



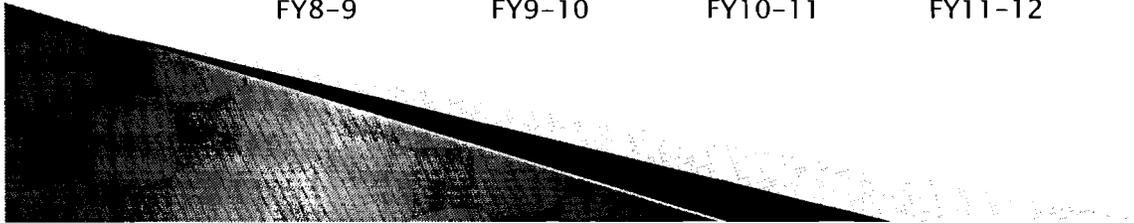
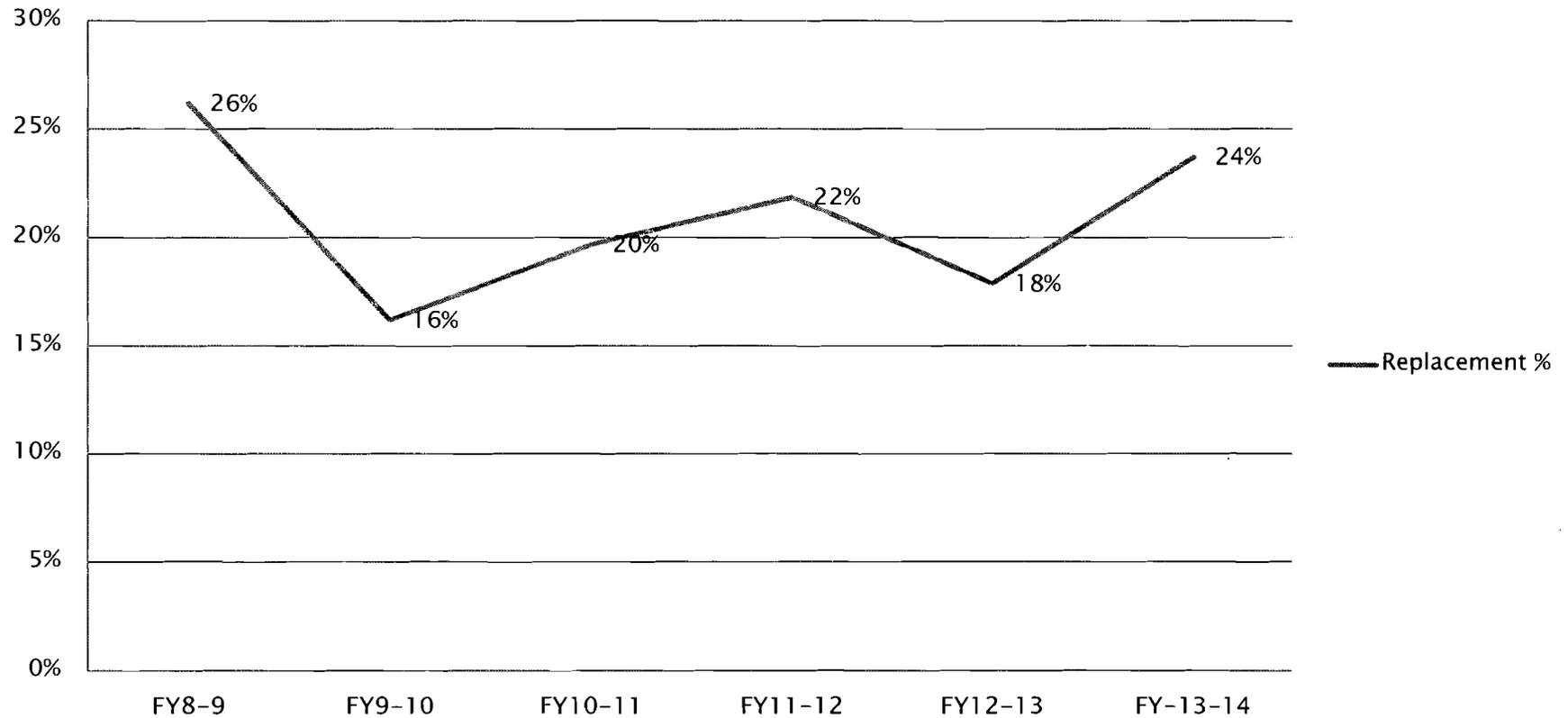
Replace 20% of computers

Desktop/Laptop Inventory



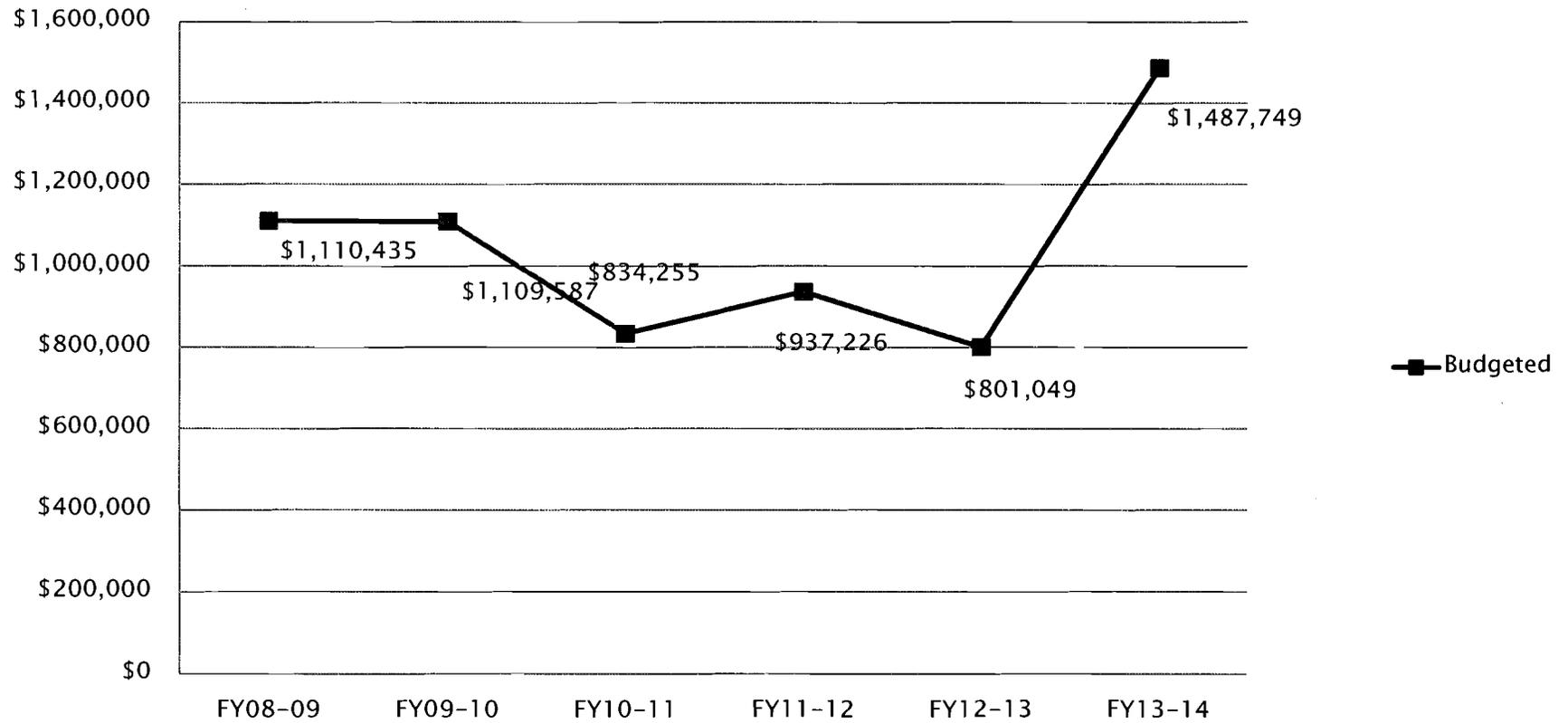
Replace 20% of computers

Replacement %



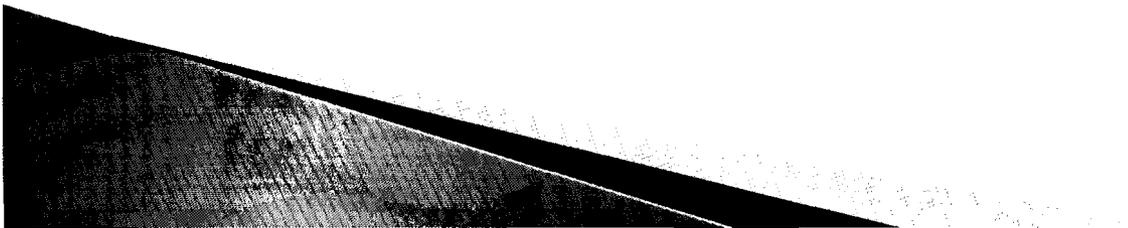
IT Capital Replacement Plan

General Fund IT Capital Cost



I/S Objectives 2014

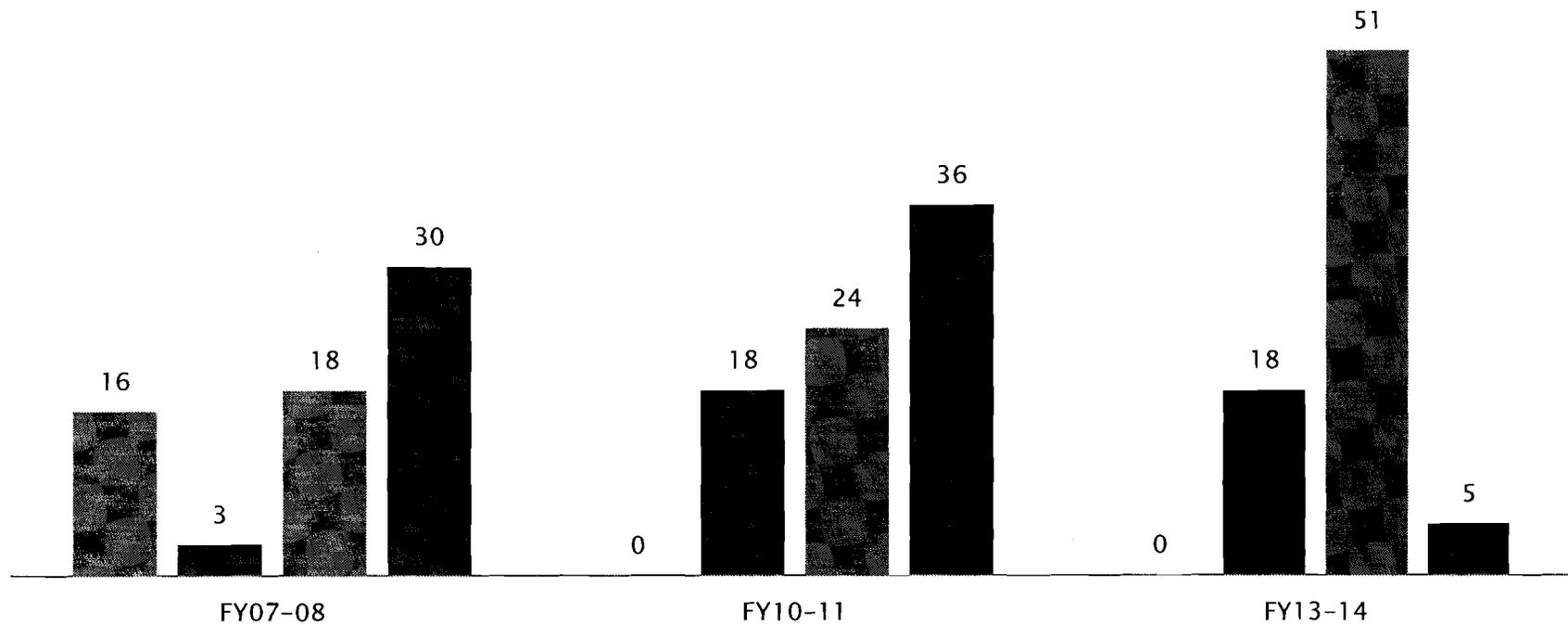
- ▶ Prevent Security breaches and reduce the amount of Computer virus by 50%.
- ▶ Conduct quarterly web-penetration testing.
- ▶ Conduct independent security audit every 3 years.
- ▶ 90% of county employees complete security awareness training by 6/30/2014.



Security Audit

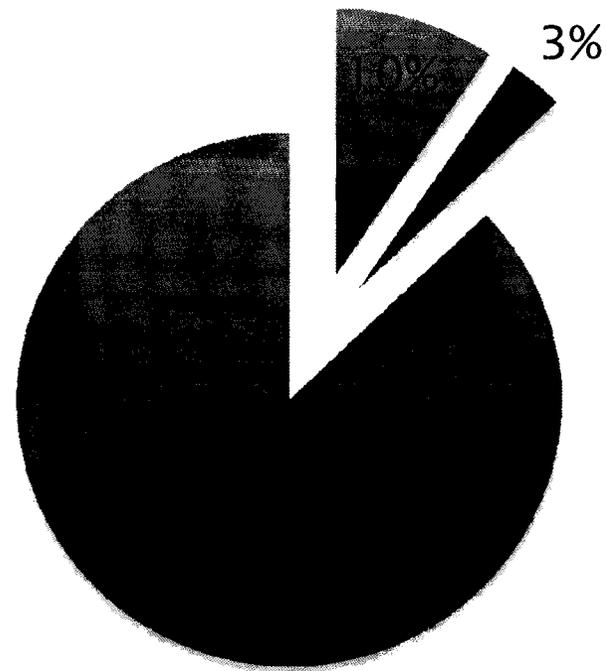
Conduct Independent Security Audit Every 3 Years

■ Critical ■ High ■ Medium ■ Low



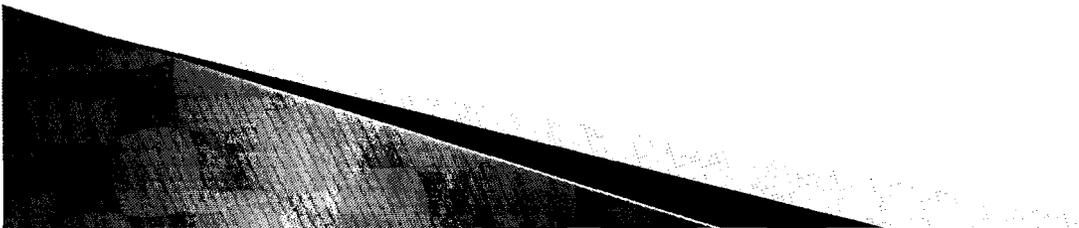
Security Awareness

Security Awareness Training



Infrastructure

- ▶ New Data Center
- ▶ Redundant/Failover of Critical Systems
- ▶ Increased Capacity (Network and Internet Bandwidth)
- ▶ 24/7 System Access
- ▶ Cloud and Mobile Ready



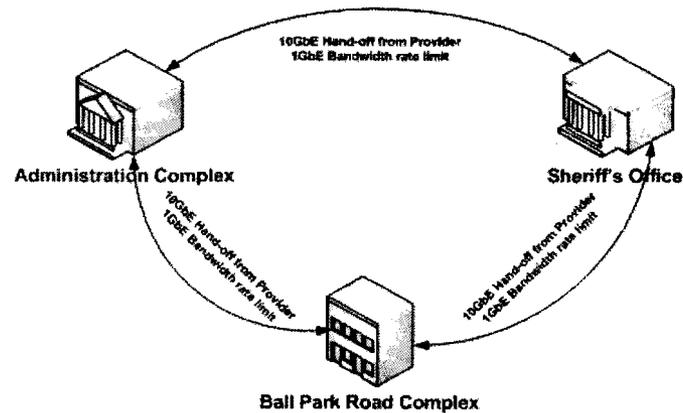
Infrastructure

- ▶ Availability – Implement an enterprise-wide approach to network architecture design that ensures continuous availability of vital business systems
- ▶ Capacity – Improve capacity by balancing demand through organization or procedural changes.
- ▶ Security – Build Security upfront in every new application.



Availability Management

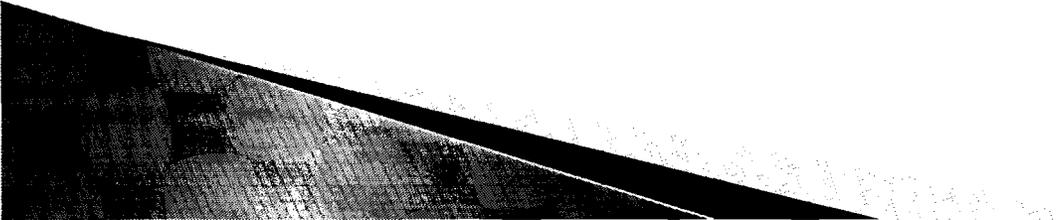
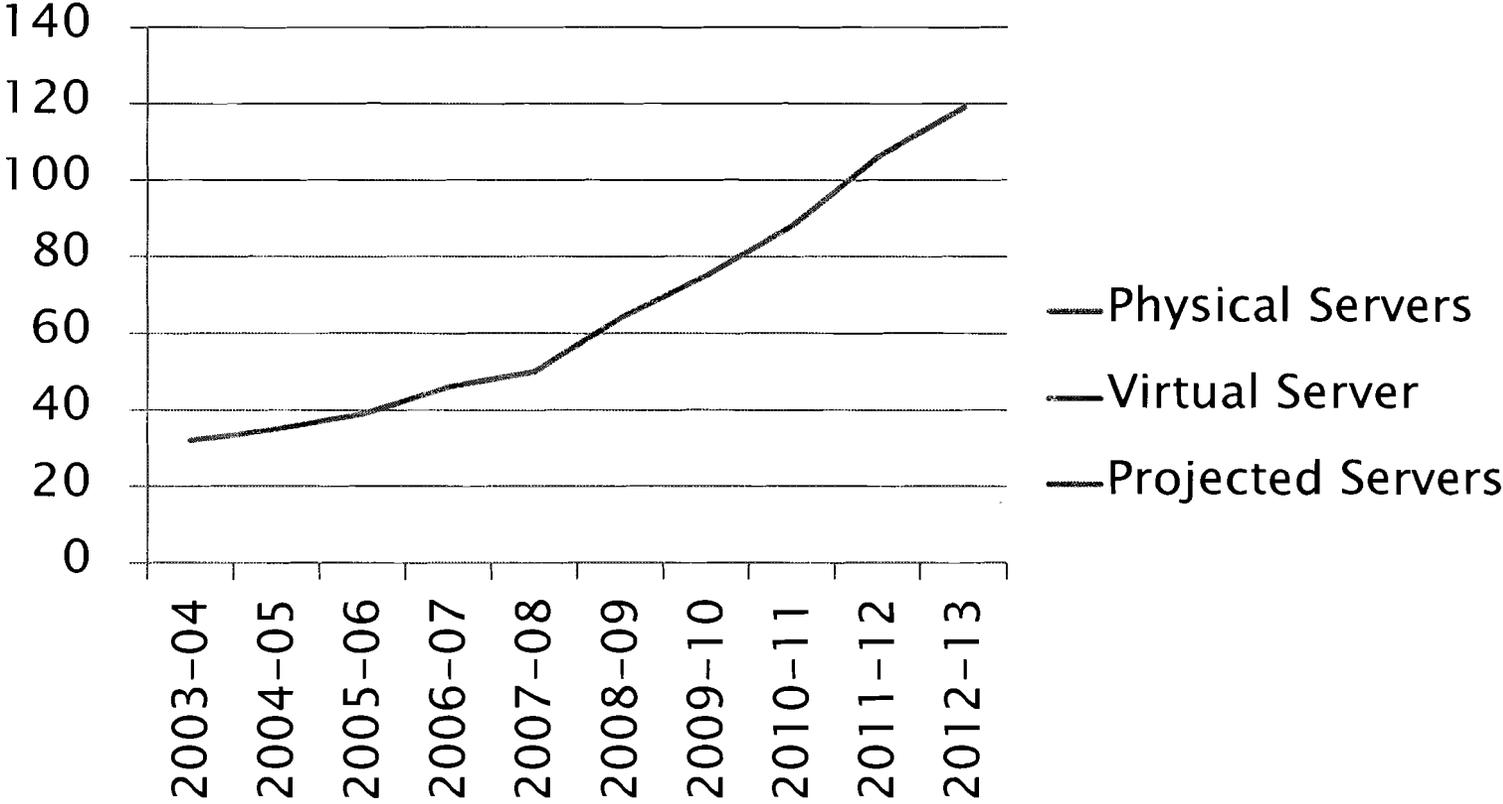
Lexington County Core Network Backbone (Logical)



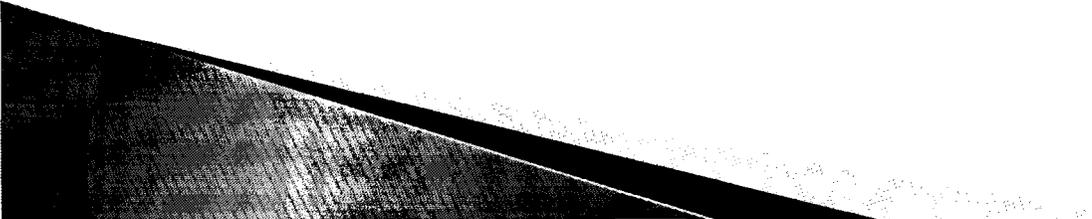
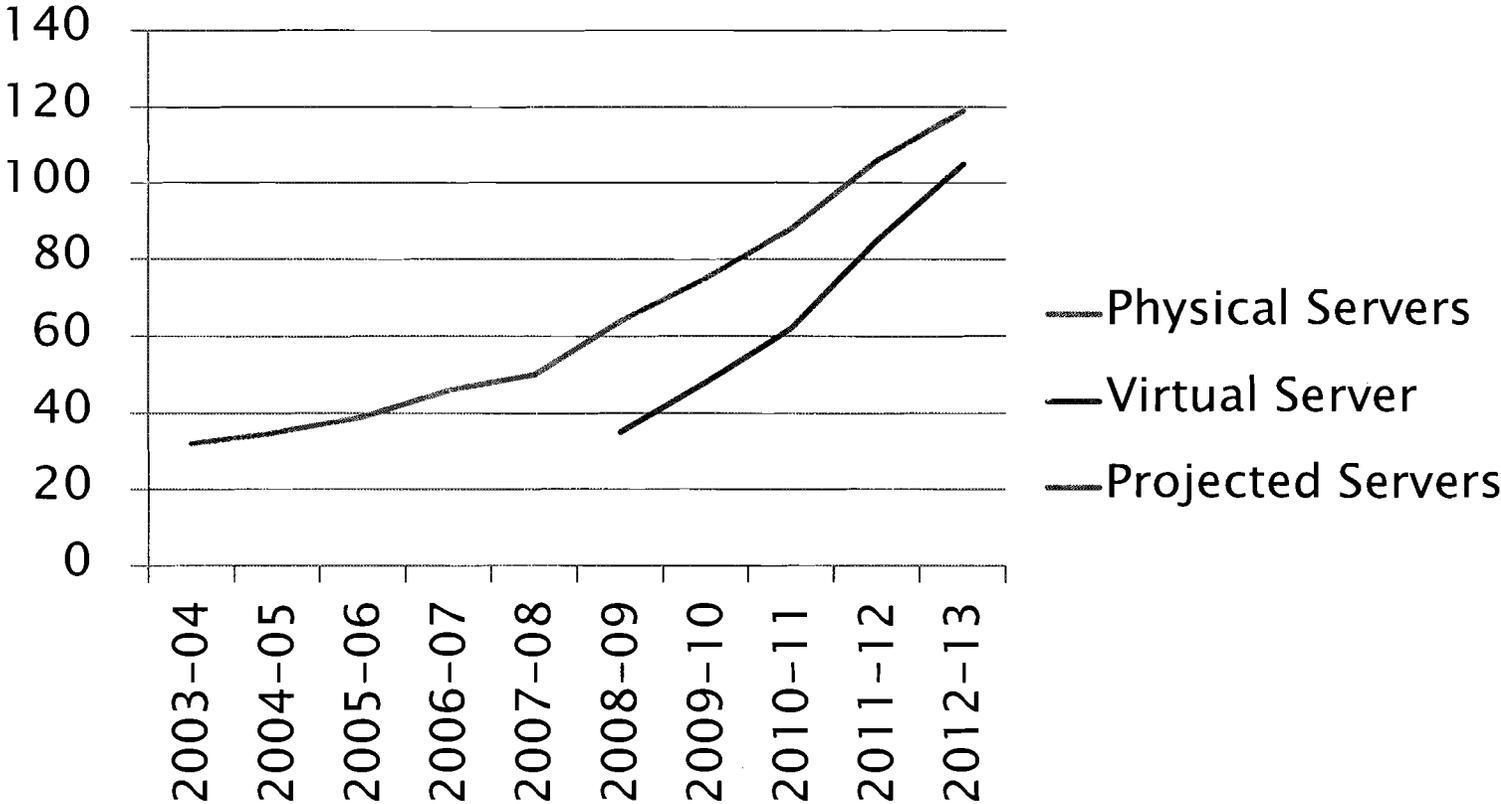
*Note: If the inter-site connectivity is County owned fiber and is capable of supporting 10GbE speeds, direct 10GbE links will be utilized. The Administration Building to Sheriff's Department is one such example.

	Prepared For:	Disaster Recovery Study	Prepared By:
	Mike Ujcich Lexington County	Technology Overview	TEAM ia

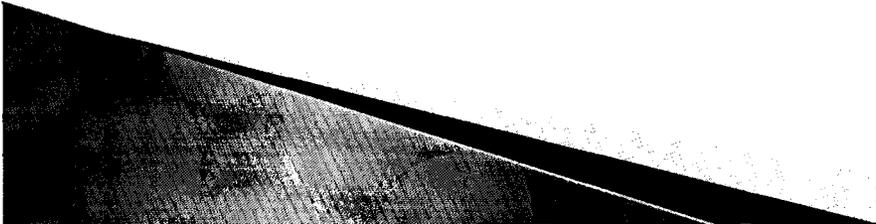
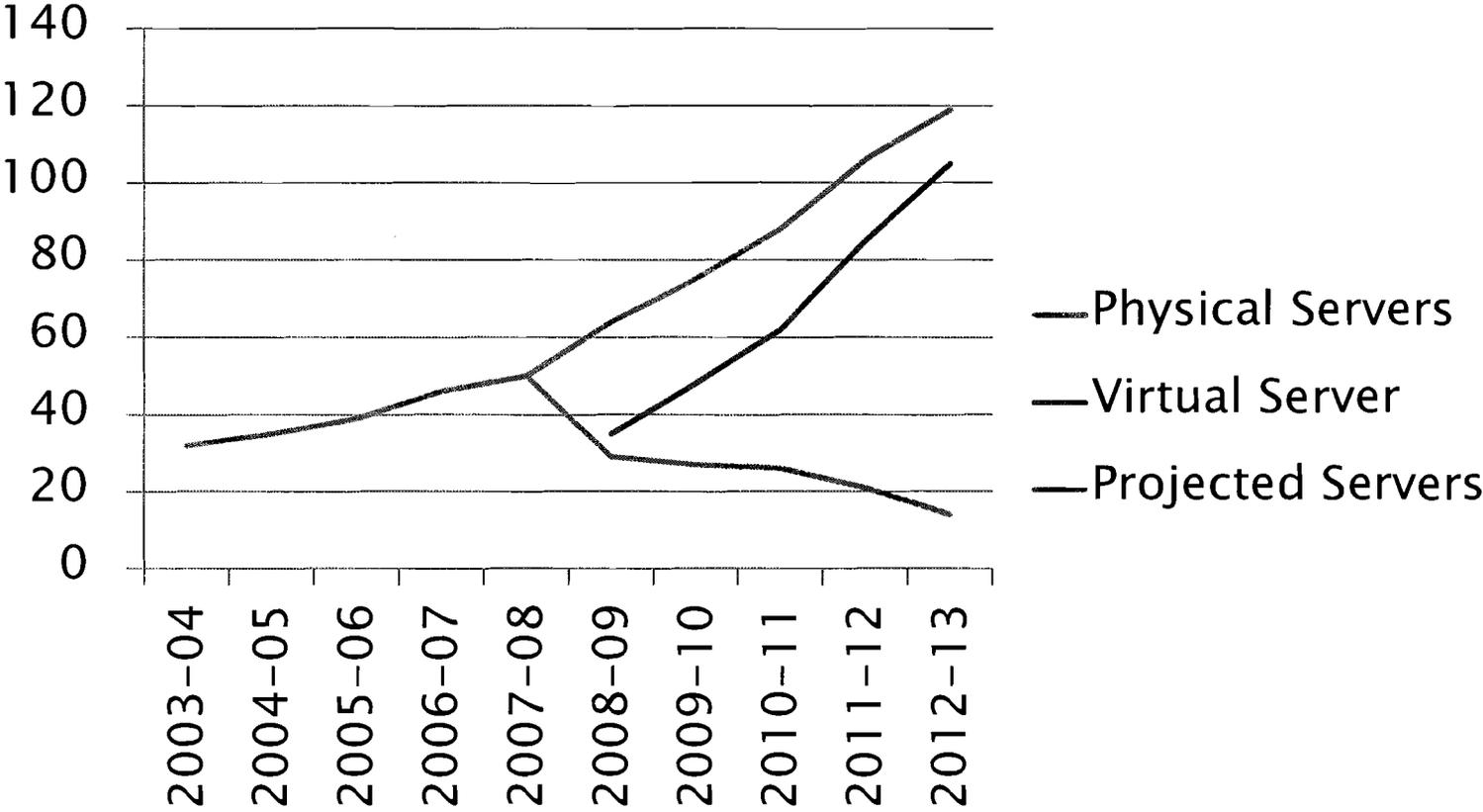
Servers - 2007 Projection



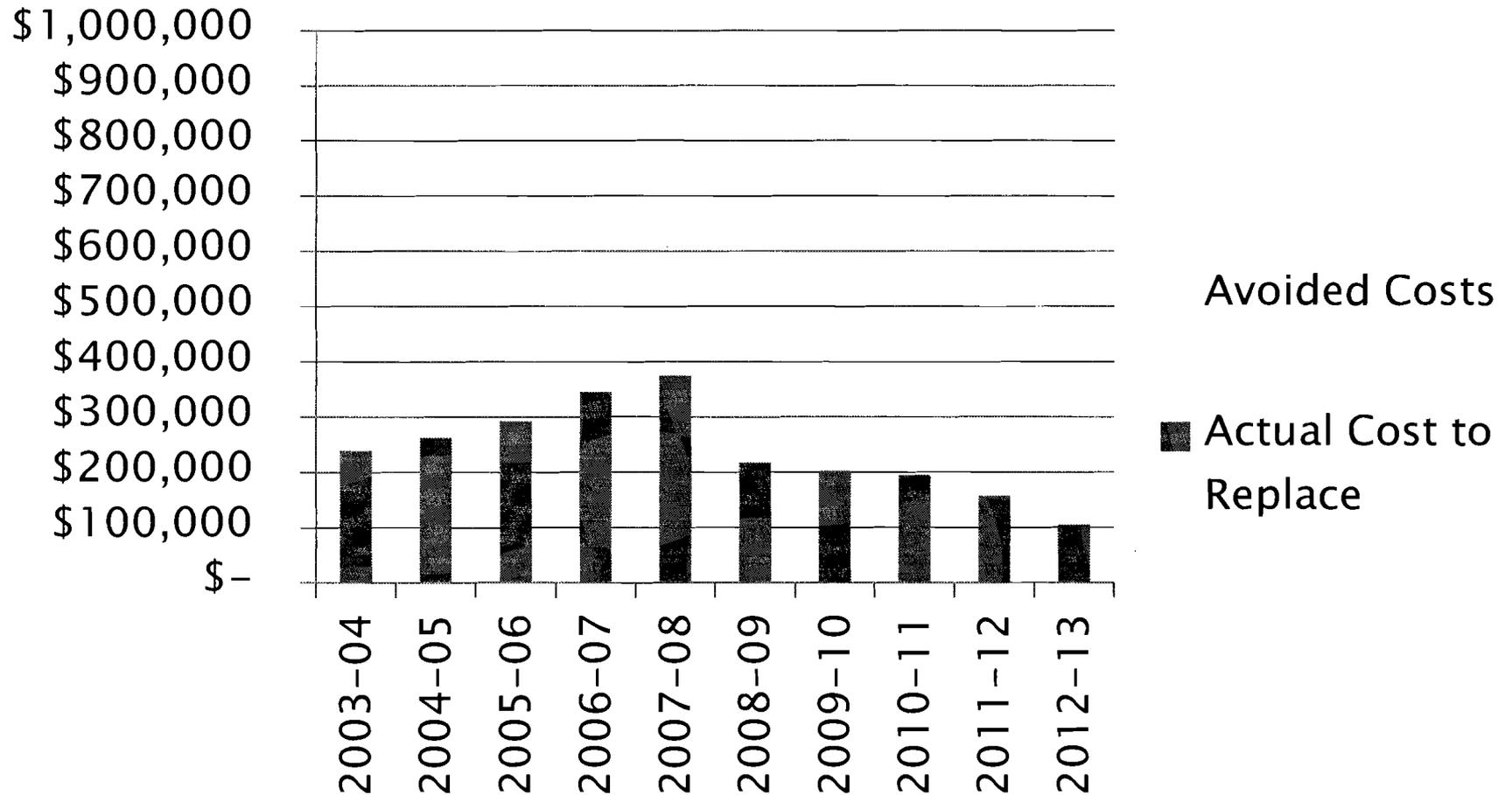
Servers - Virtual Servers



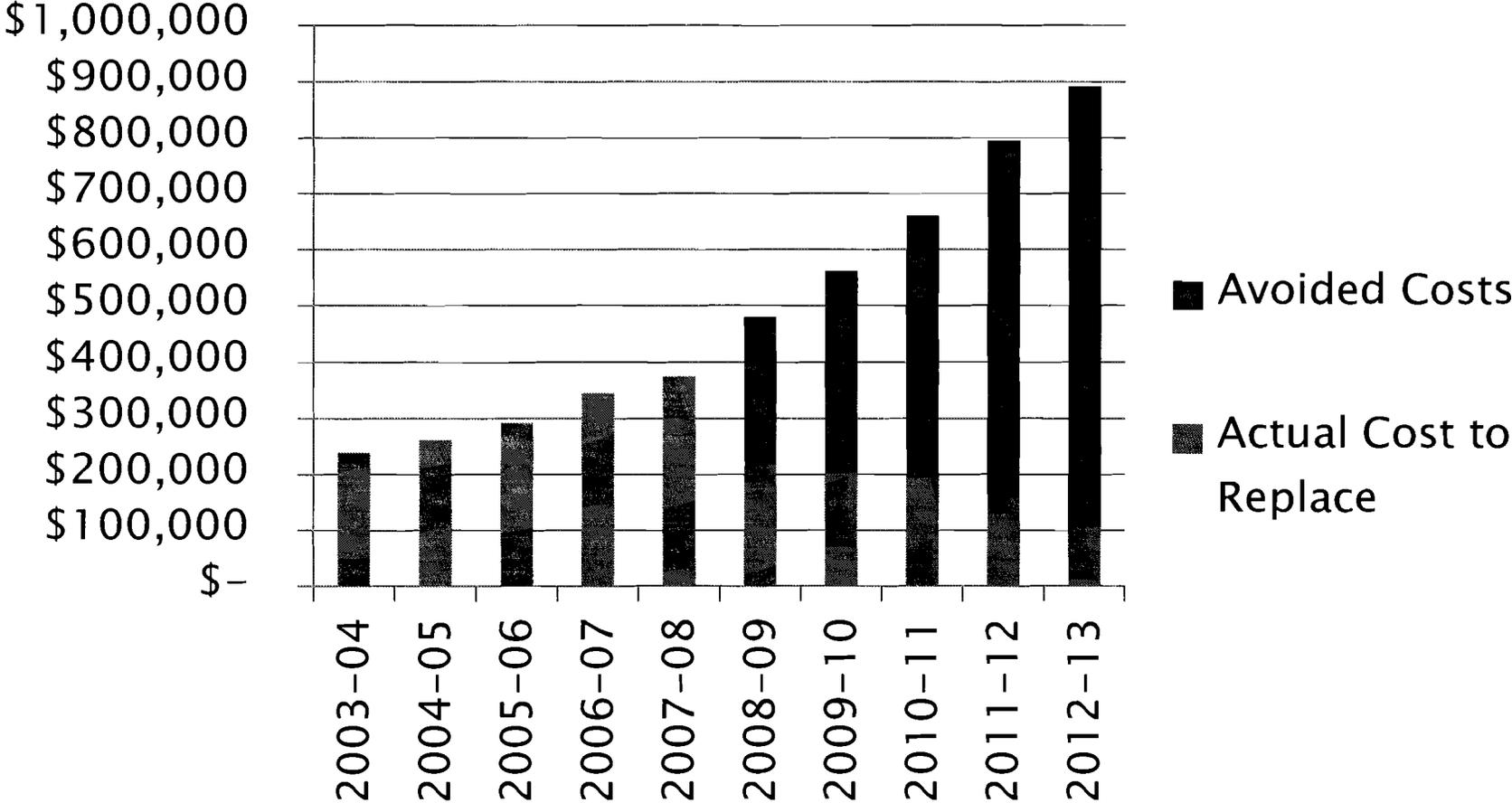
Servers – Physical Server Decrease



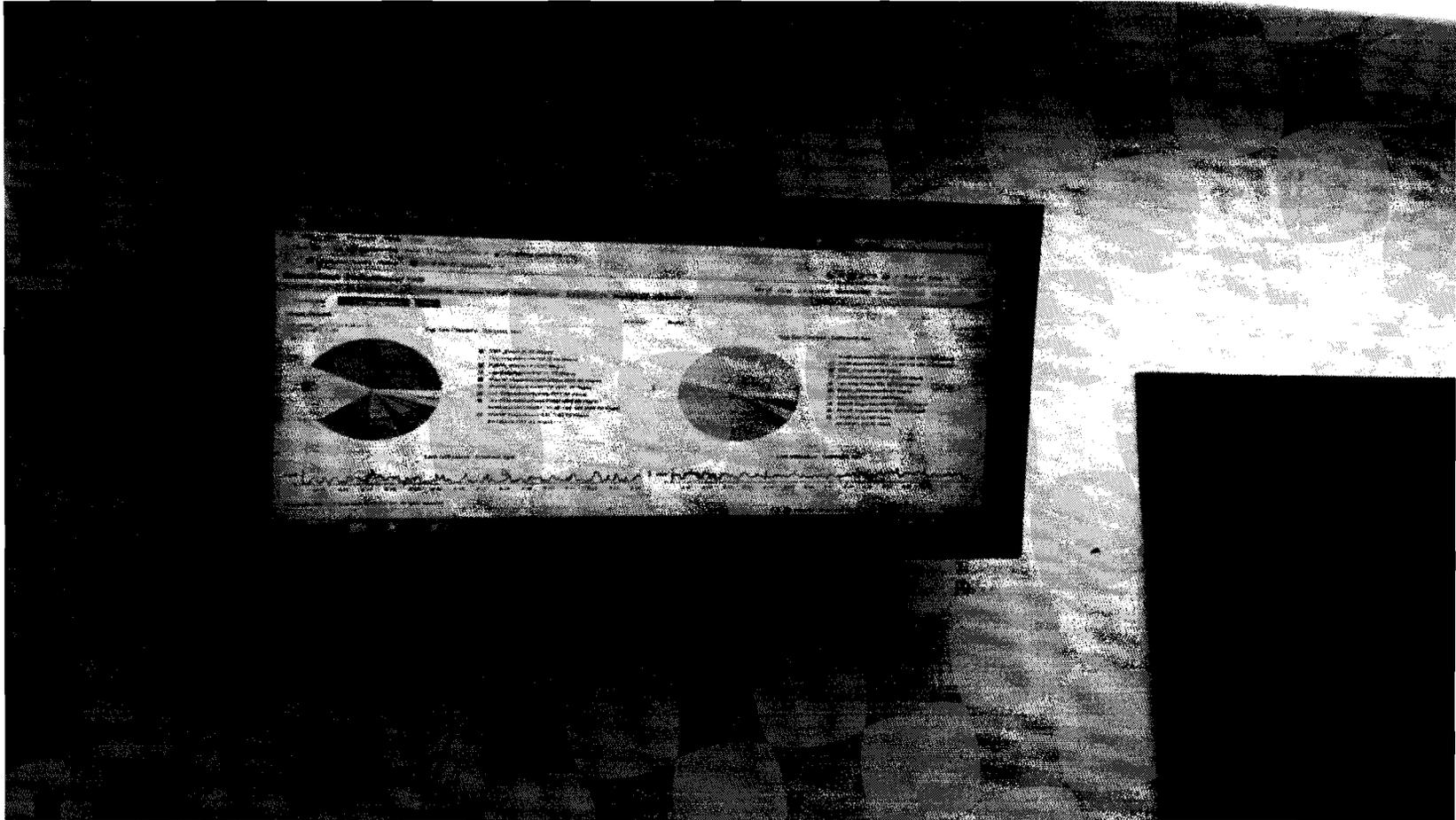
Server Cost Replacement



Server Cost Avoidance



Infrastructure Management



Infrastructure Management

Blue Coat PacketShaper 7500

Sky UI Home Advanced UI Documentation Support Feedback Log out / LOCK

Unit 175-10016141 IP 10.50.100.47 SW 175-10016141 Version 9.2.3g1 Support Active Discovery On Shaping Off WebPulse On

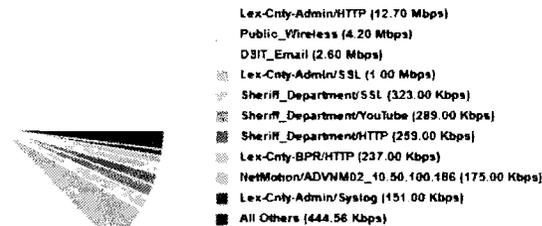
Dashboard

View Alerts

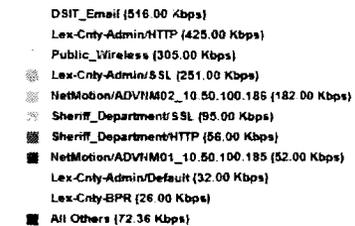
Last update: Jan 03 2014 10:53:51
Viewing period: 5 min

Classes Hosts

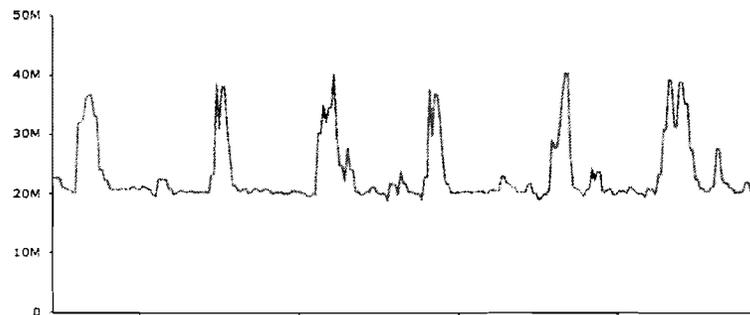
Top Ten Classes - Inbound, bps



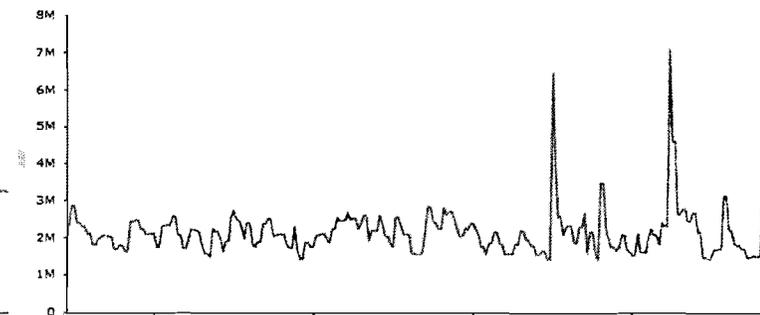
Top Ten Classes - Outbound, bps



Link Utilization - Inbound, bps

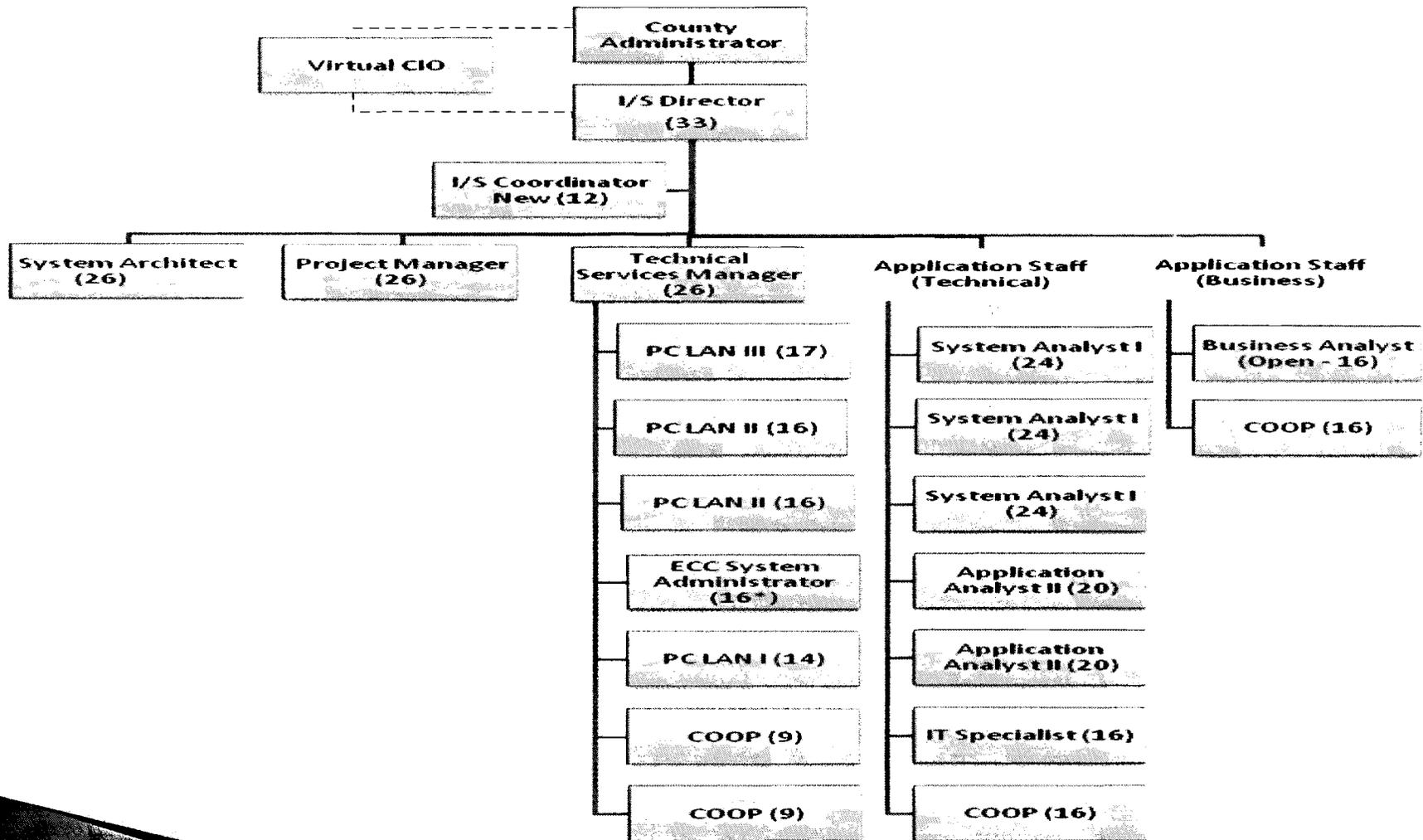


Link Utilization - Outbound, bps



ScreenCast-O-Matic.com

I/S Organization



*Note: The ECC System Administrator position is funded by the Communications budget

I/S Organization

- ▶ I/S New Roles
 - Business Analyst (Define position and value)
 - Project Manager (Define position and value)

- ▶ Staff Development and Cross Training
- ▶ Succession Planning
- ▶ Hiring and Staff Retention
 - Application Analyst/Programmer
 - Business Analyst



FY14-15 Budget

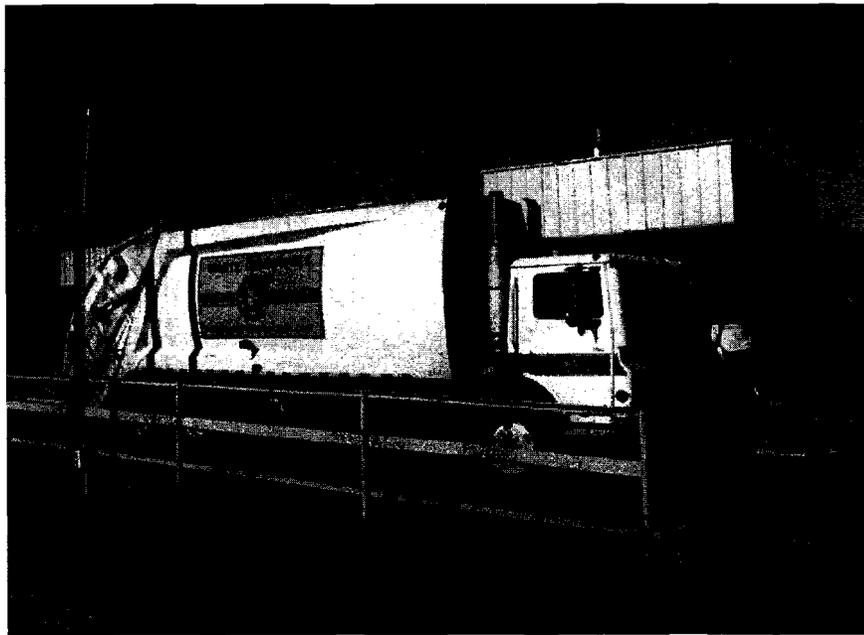
- ▶ Mobile Device Management
- ▶ Voice of IP (VoIP) Phones
- ▶ Enterprise-Wide SharePoint Licensing
- ▶ Internal Security Audit
- ▶ Disaster Recovery Exercise



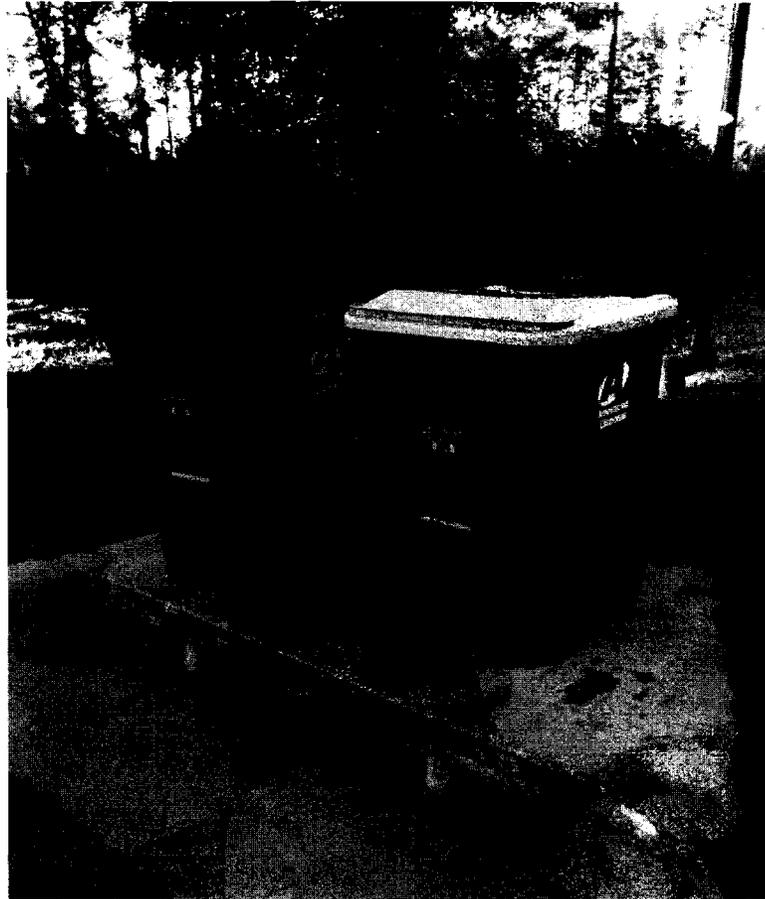
Lexington County

**Solid Waste
Management
Department**

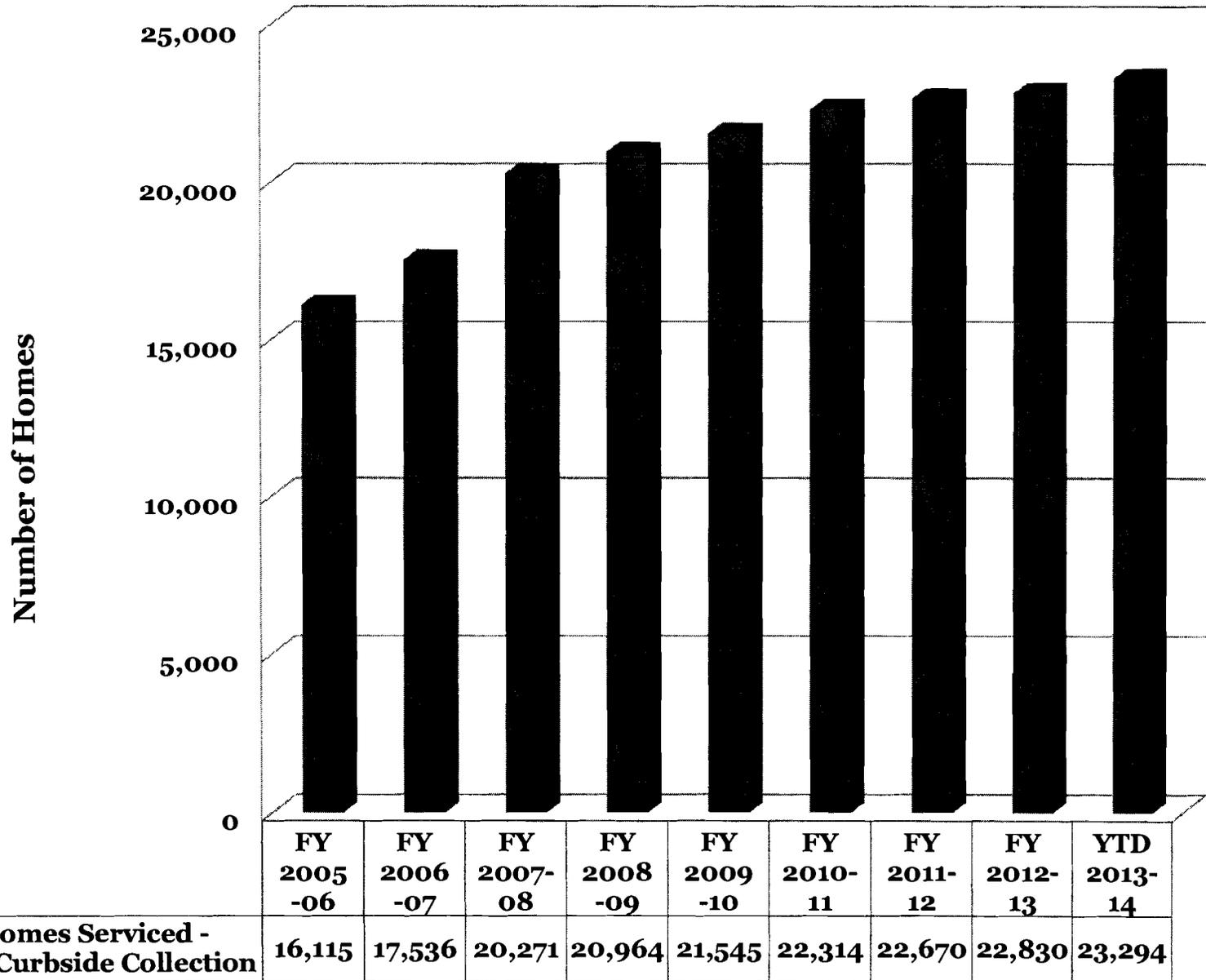
Curbside Waste Collection



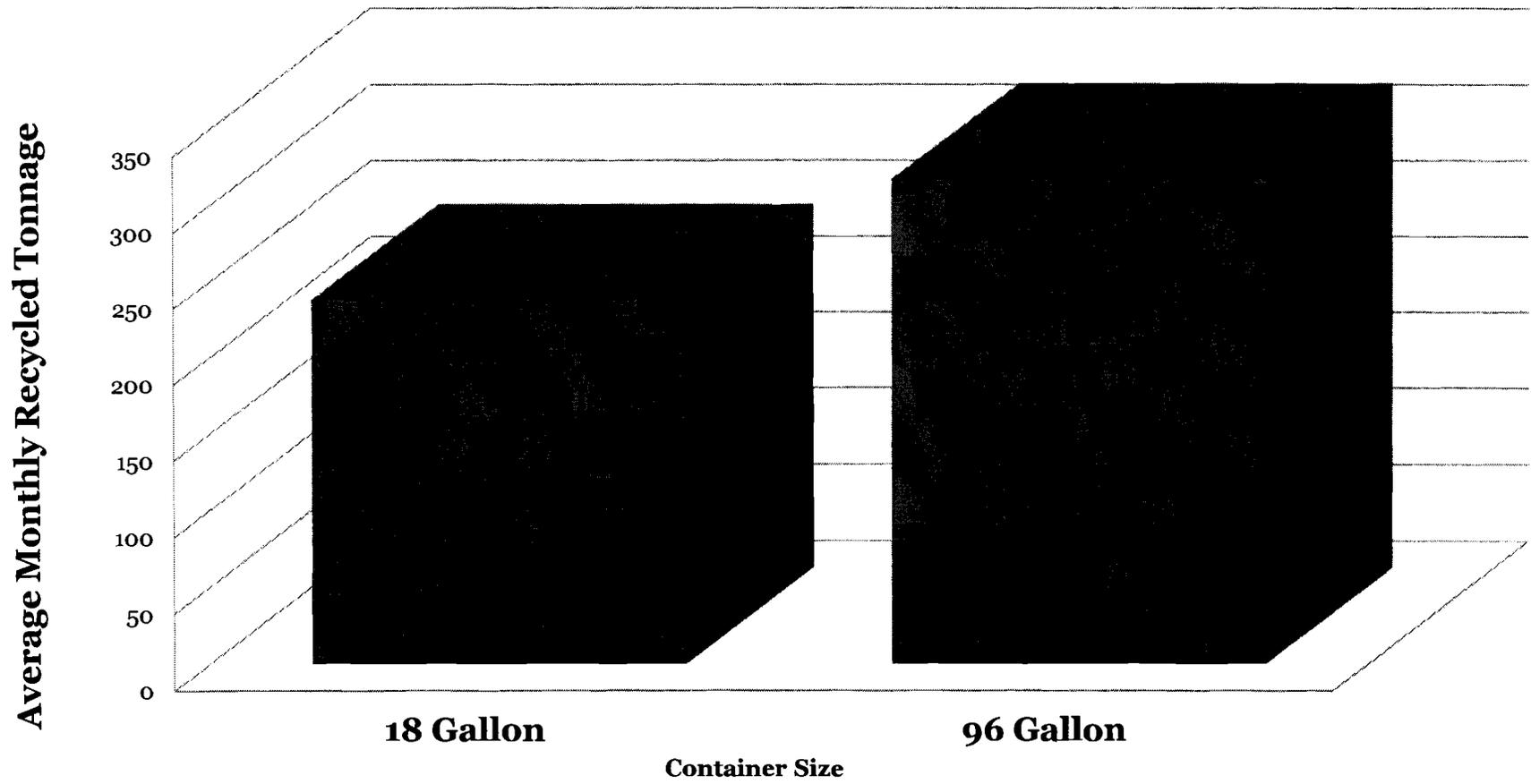
Curbside Collection and Recycling



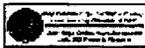
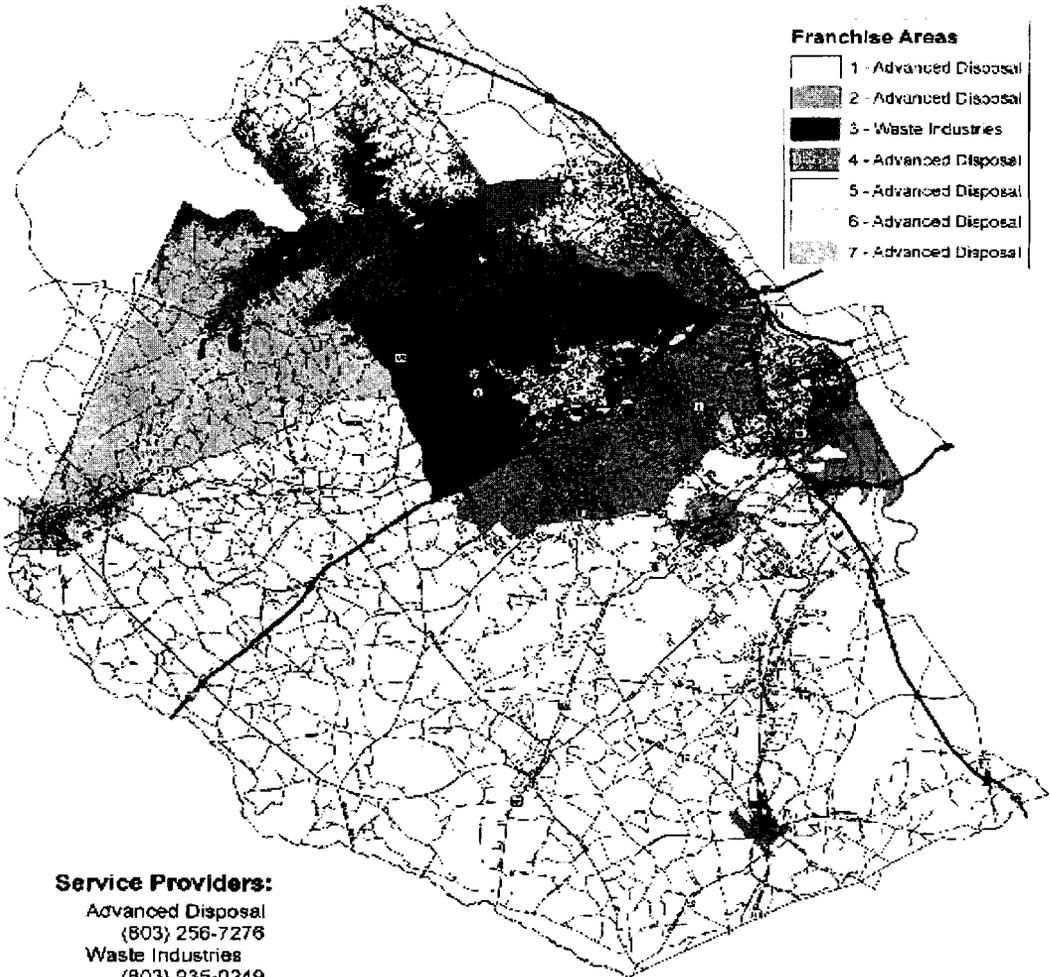
Total Homes Serviced - Franchise Curbside Collection



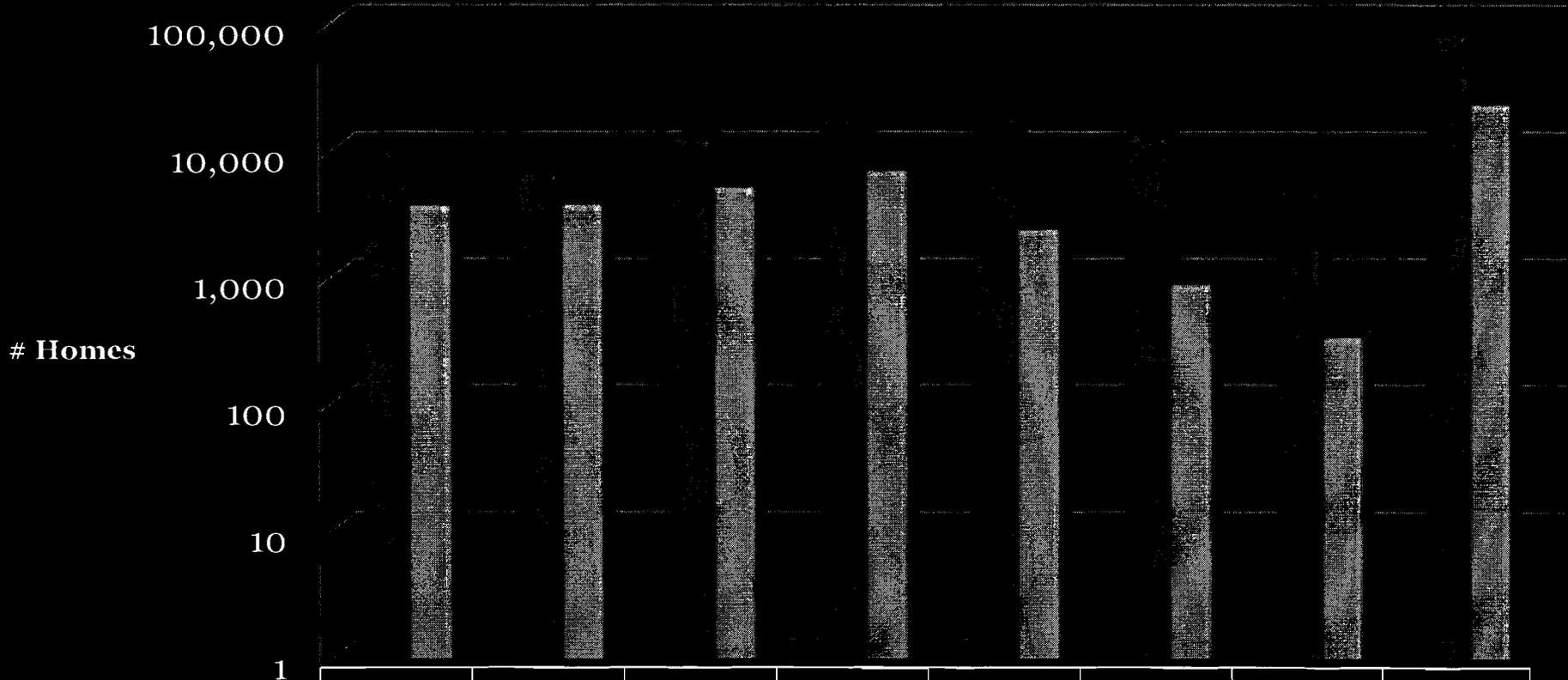
Curbside Recycled Tonnage



Lexington County Solid Waste Management

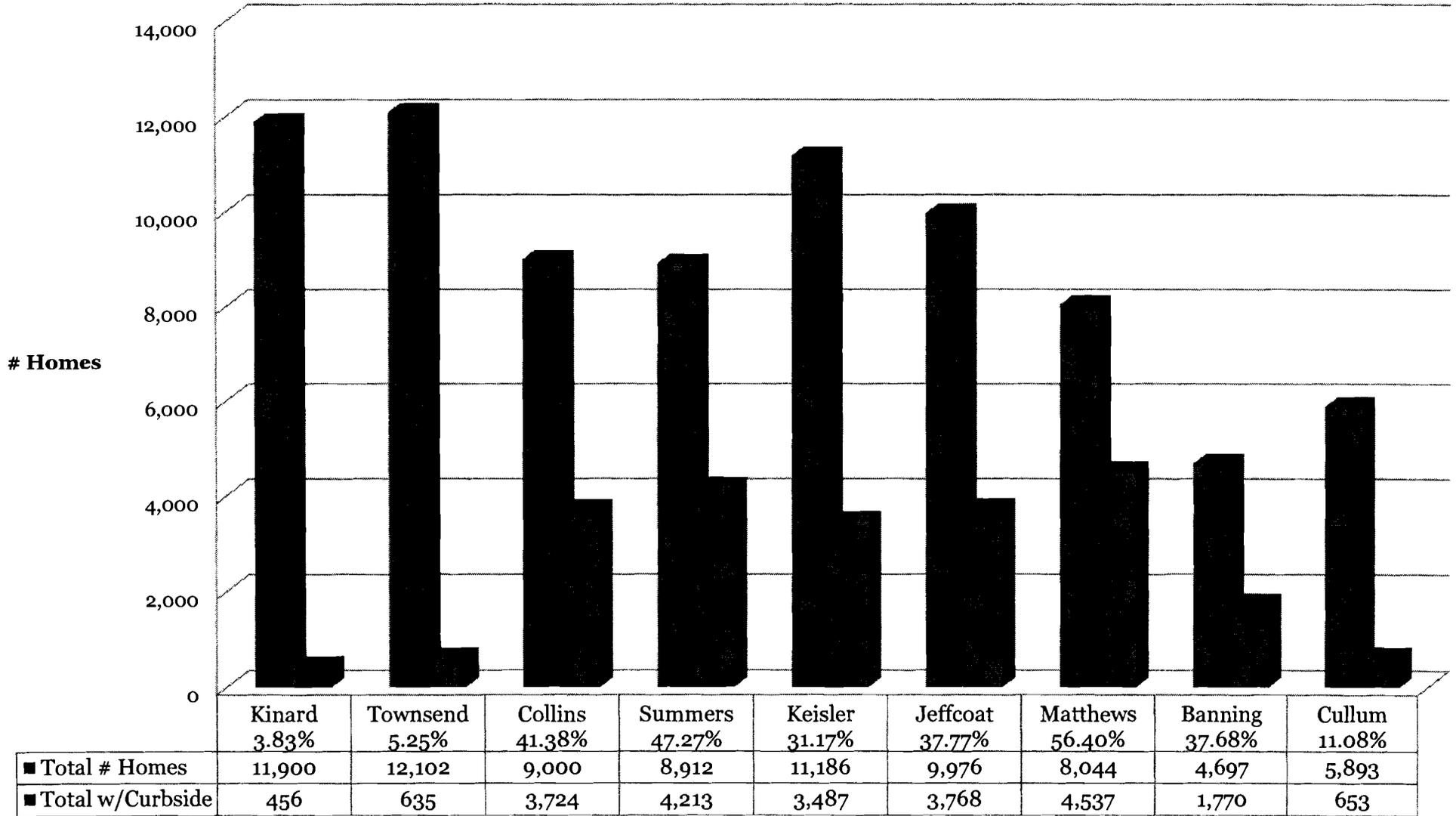


Curbside Collection by Franchise District



	1	2	3	4	5	6	7	Total
	38.18%	57.18%	42.41%	40.99%	13.06%	6.70%	7.04%	28.45%
Total # Homes	9,684	6,550	12,220	17,113	18,328	13,087	4,728	81,710
Total w/Curbside	3,697	3,745	5,183	7,015	2,393	877	333	23,243

Curbside Collection by Council District



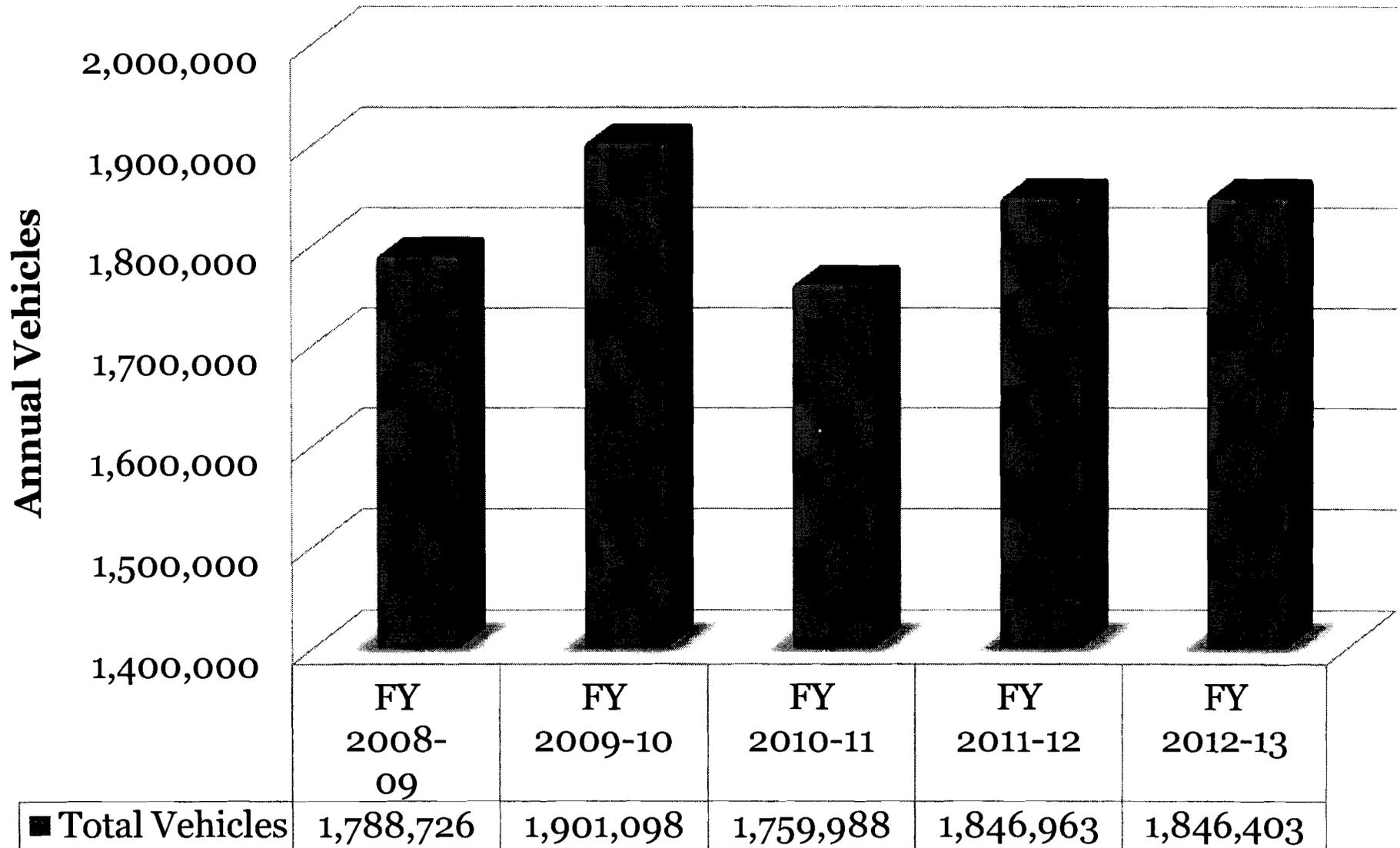
Collection & Recycling Centers



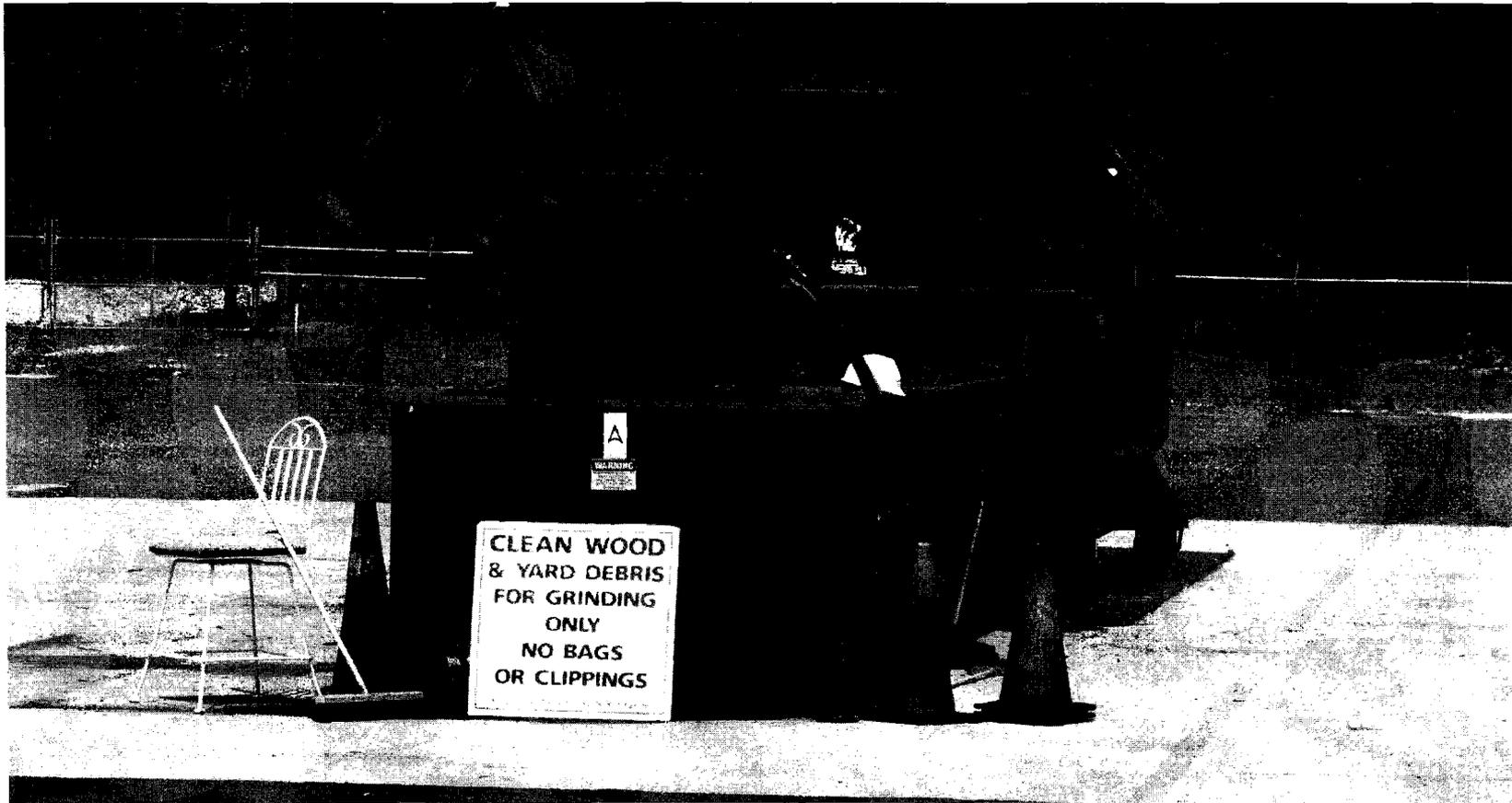
Collection & Recycling Centers



Collection & Recycling Centers - Total Vehicles

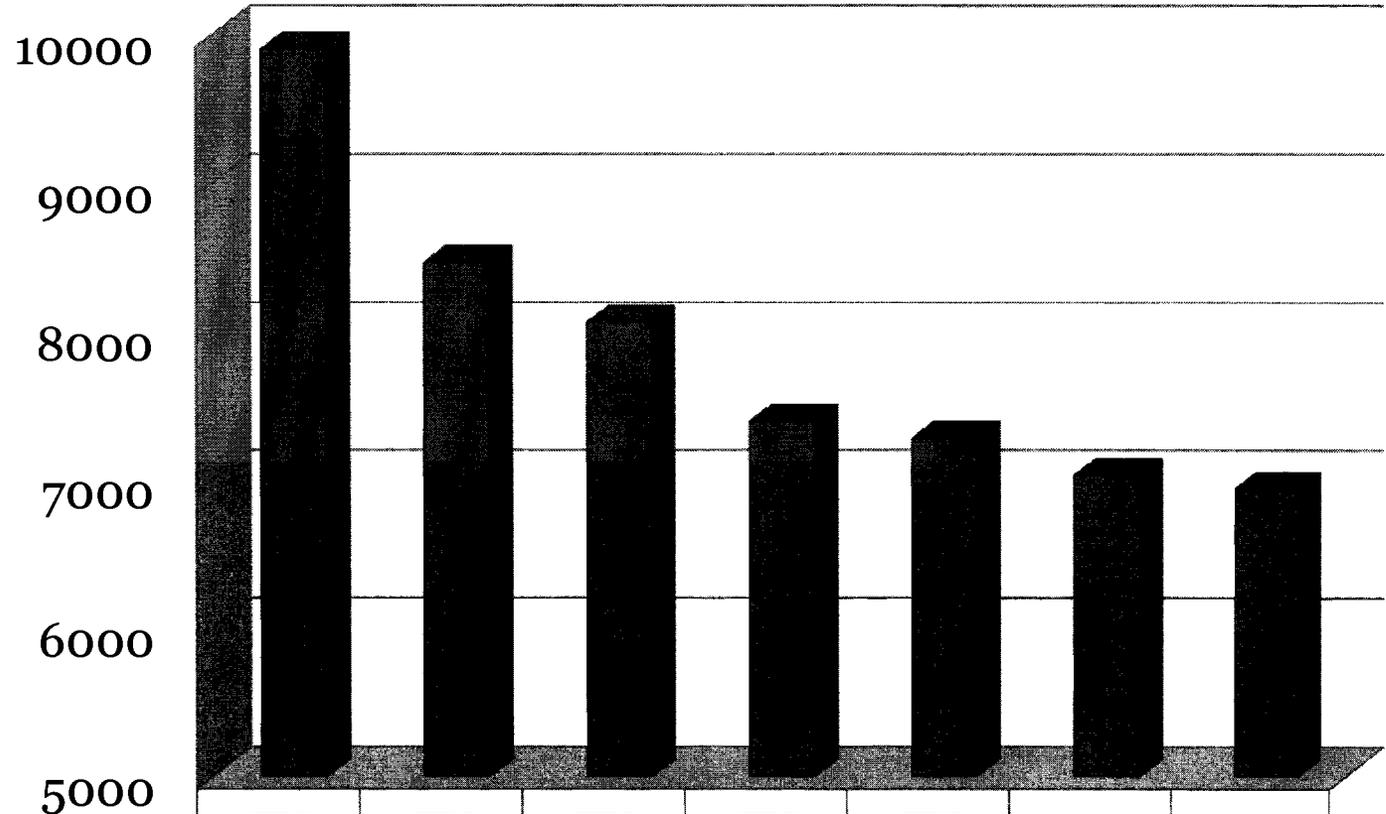


Collection & Recycling Center



Collection & Recycling Center Container Pulls

Pulls



■ Collection & Recycling Center Pulls

FY 2006 -07	FY 2007 -08	FY 2008 -09	FY 2009 -10	FY 2010 -11	FY 2011- 12	FY 2012 -13
9900	8466	8062	7392	7279	7028	6933

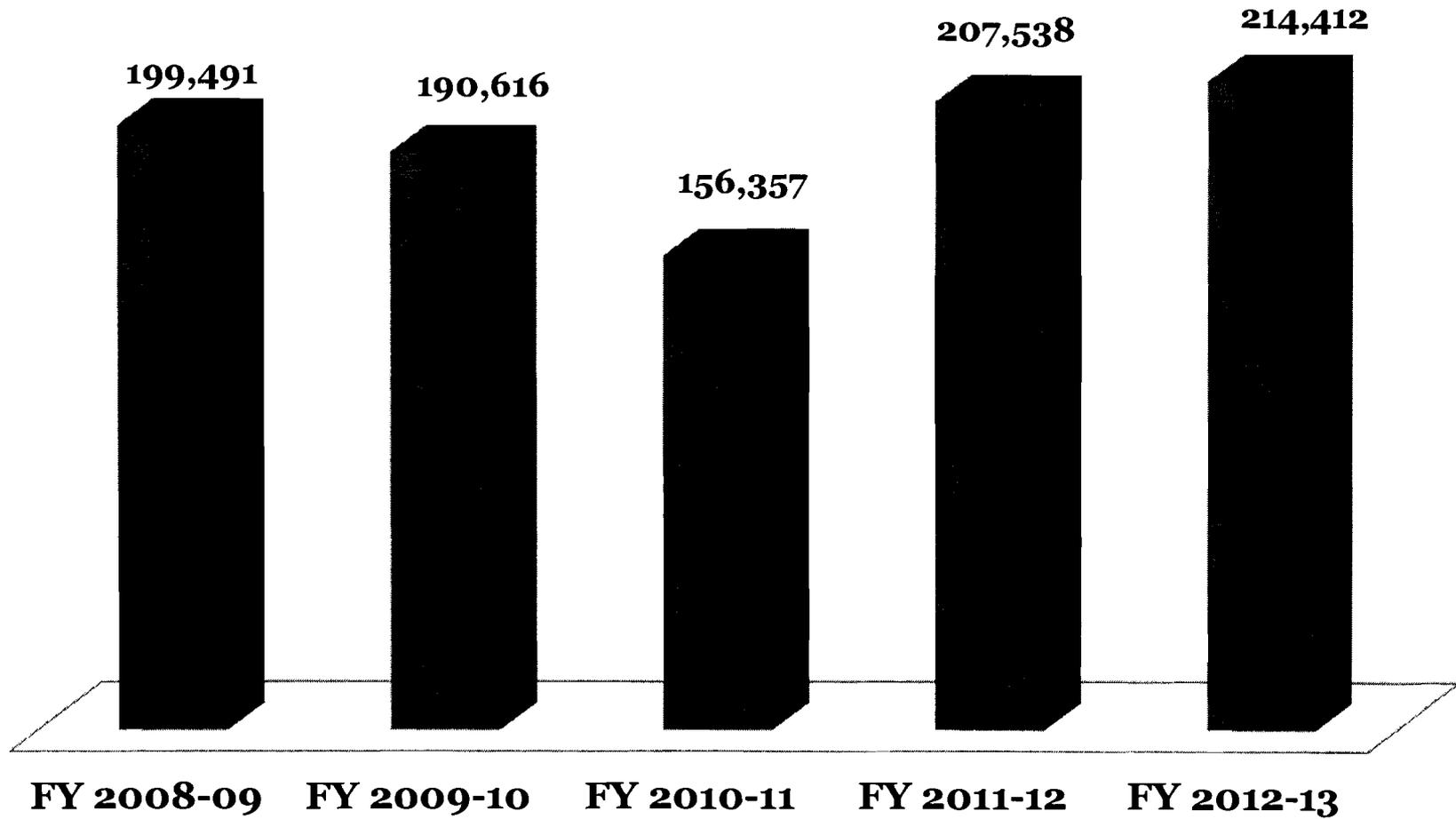
River Chase Collection & Recycling Center



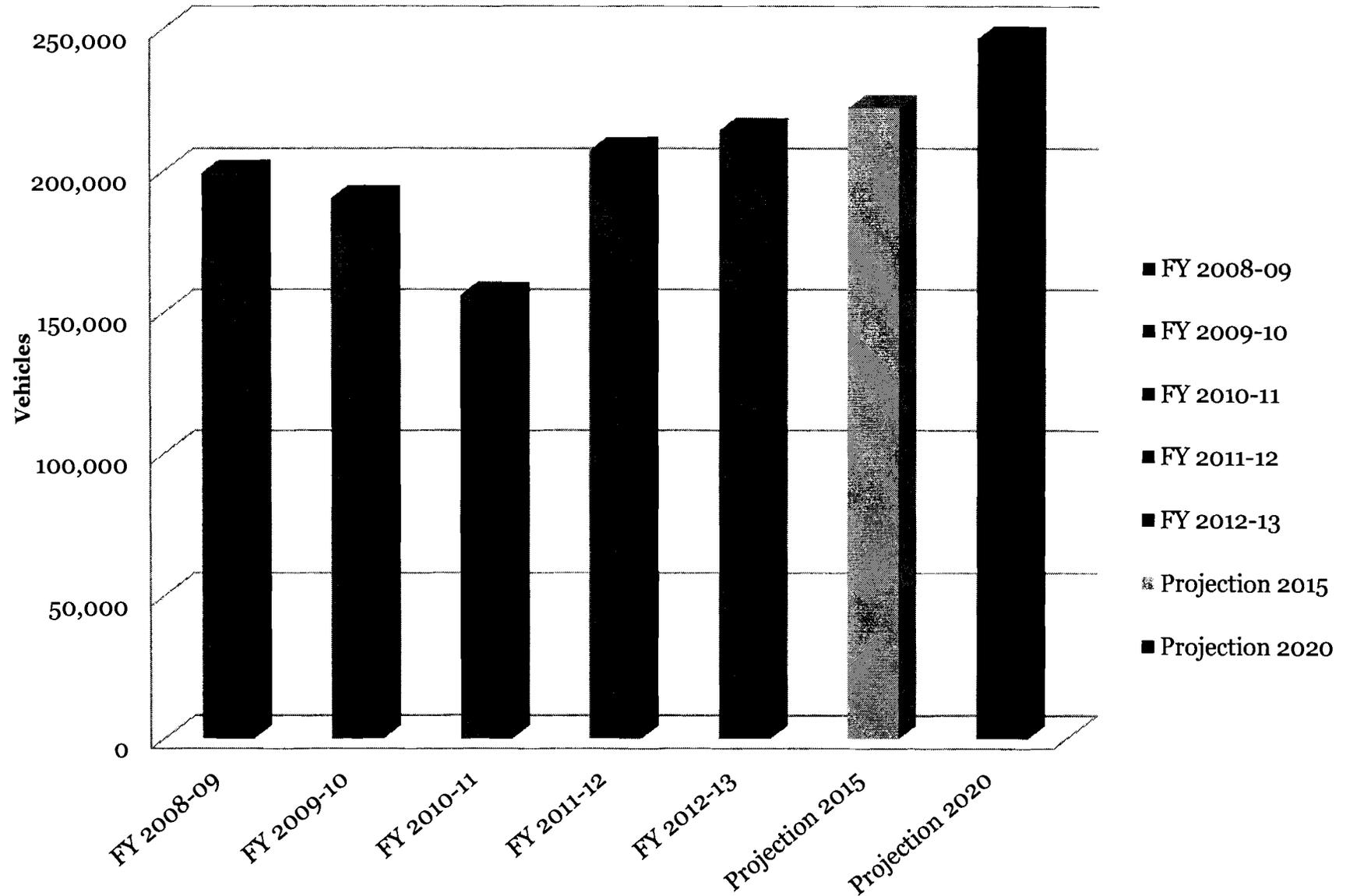
River Chase Collection & Recycling Center



River Chase - Annual Vehicle Count



River Chase – Projected Vehicle Count





River Chase Collection and Recycling Center Growth Potential

FY 2012-2013
Actual

FY 2019-2020
Projection (1)

214,412 Vehicles per Year

246,600 Vehicles per year

825 Vehicles per day

956 Vehicles per day

79 Vehicles per hour

92 Vehicles per hour

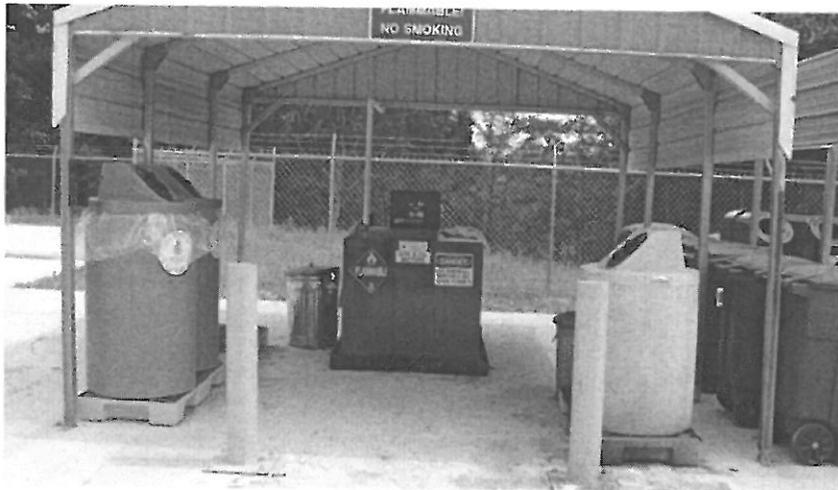
(1)Based on Activity projections for the River Chase service area provided by the Lexington County Department of Planning and GIS.

Waste Reduction & Recycling Program



Waste Reduction & Recycling Program

Oil Recycling



Battery Recycling

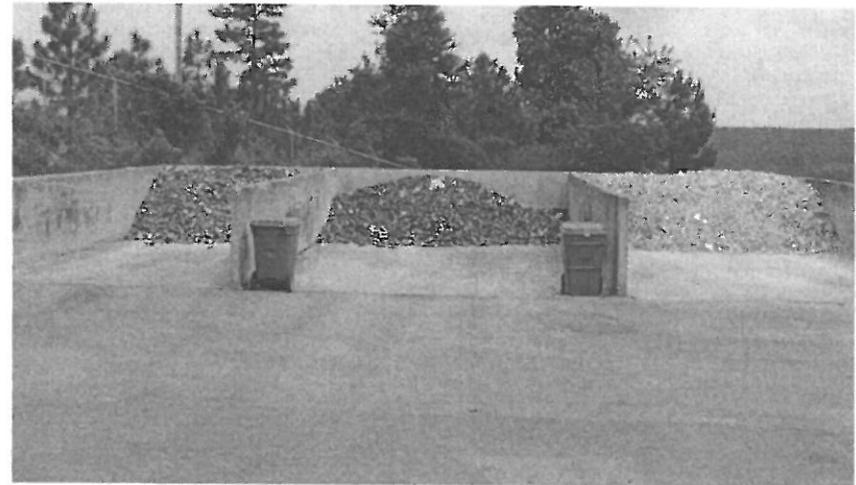


Waste Reduction & Recycling

Glass Recycling



Three Colors of Glass

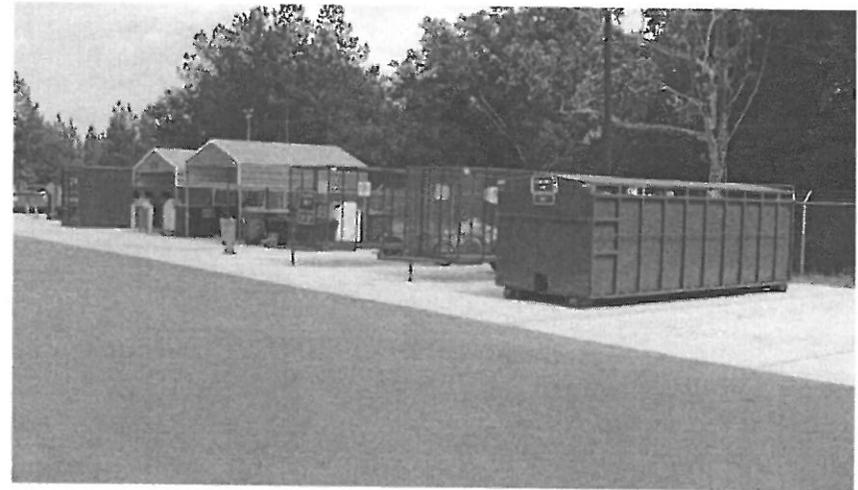


Waste Reduction & Recycling

Plastics

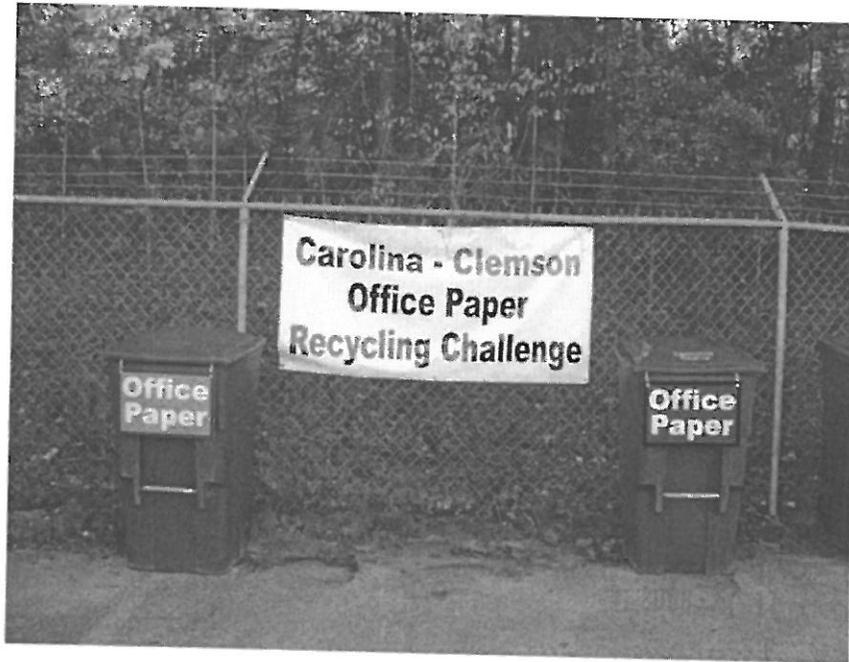


Newspaper & Magazines



Waste Reduction & Recycling

Office Paper



Electronics





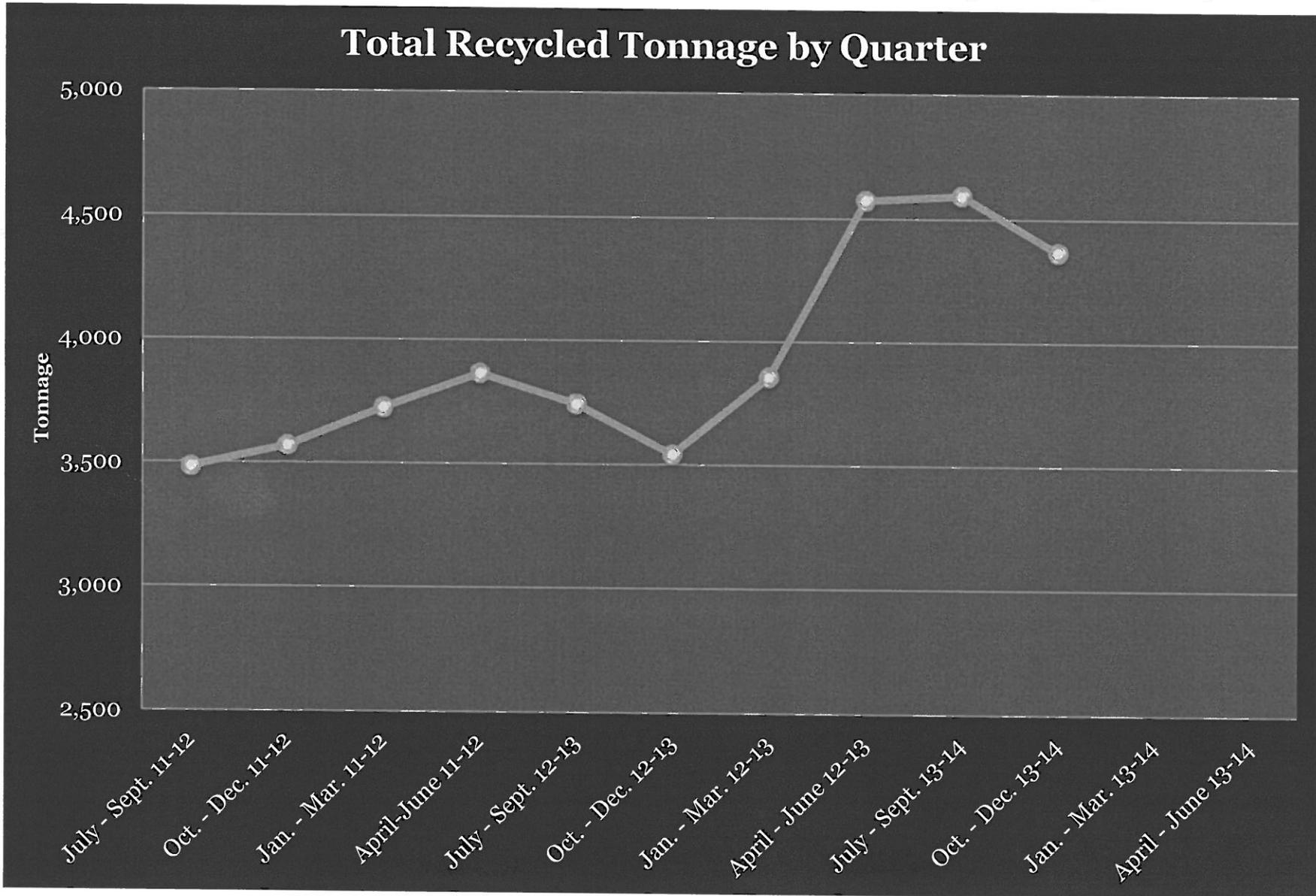
ELECTRONICS
RECYCLING
ONLY

ELECTRONIC WASTE
RECYCLING CENTER



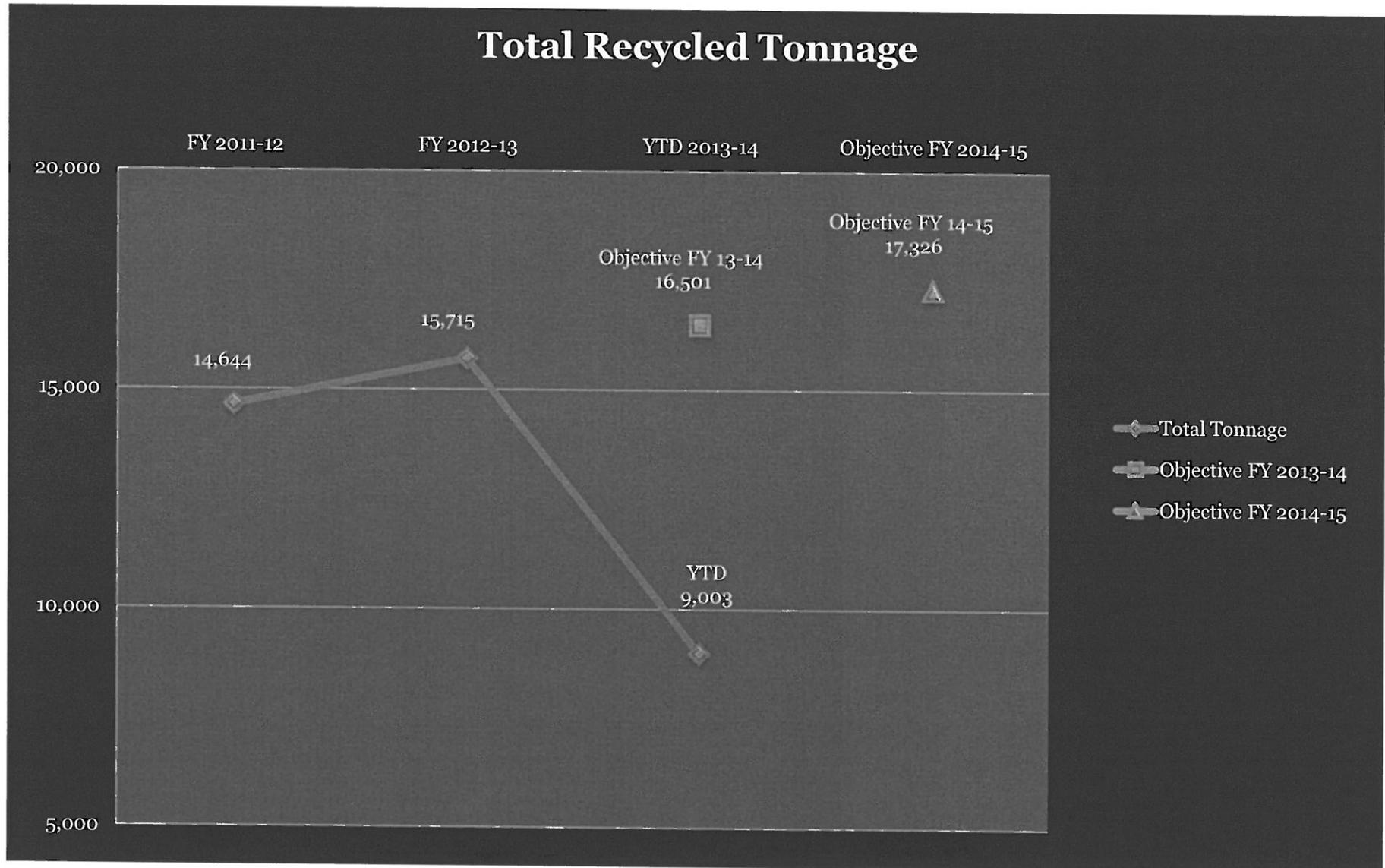
County Goal #1

SWM Objective #1 – Increase volume of commodities recycled by 5% by 2015



County Goal #1

SWM Objective #1 – Increase volume of commodities recycled by 5% by 2015



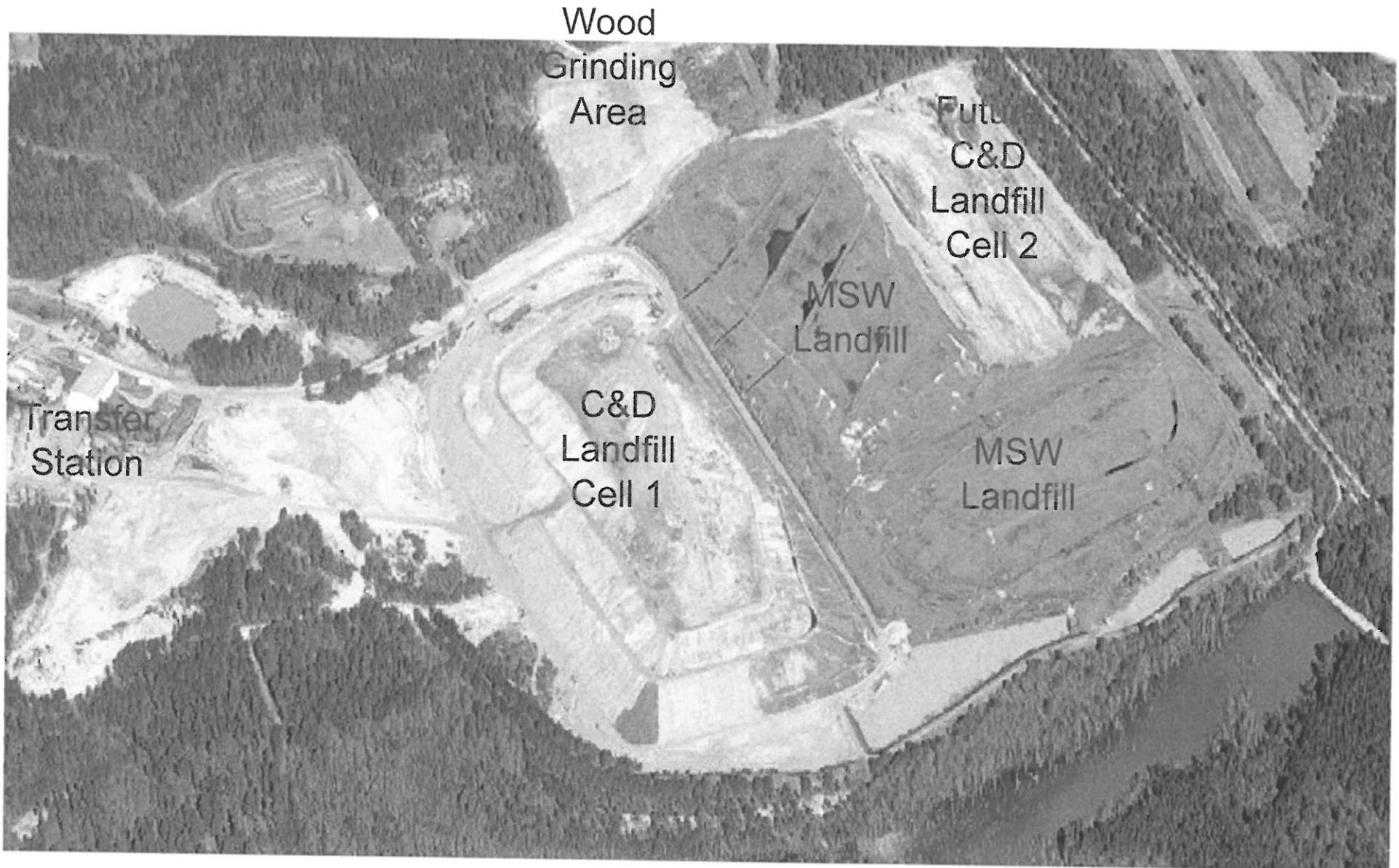


Recycling Initiatives

- New 95 Gallon Carts for Recycling Material Collection
- Green Business Program
- “Green is Clean Month – April 2014, including HHW Collection, Electronics Collection, Compost Bin Sale, Compost/Mulch Sale, Education and promotion.

- 
- New Organization – Midlands Recycling Partnership (Lexington & Richland Counties, Cities of Columbia, Cayce, West Columbia, Town of Lexington, and SONOCO to promote recycling in the region. Improved communication to residents on recycling events, initiation of school recycling video contest, recycling day events.
 - Action in the Classroom/Action for a Cleaner Tomorrow student teacher workshops.

C & D Landfill



Building & Maintaining a Landfill

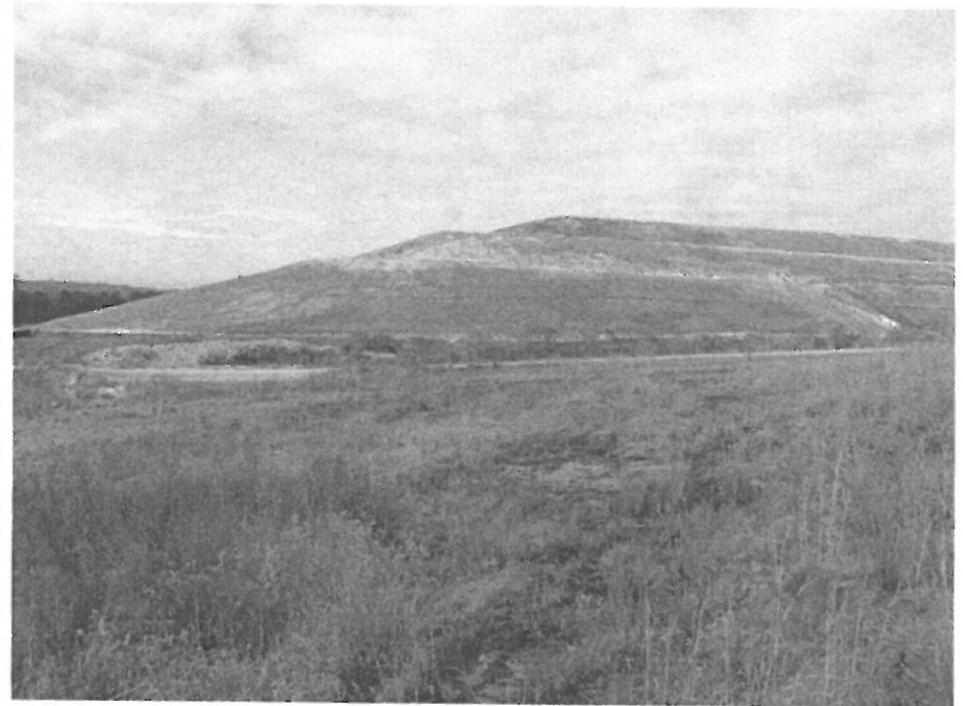


Progress in Landfill Construction

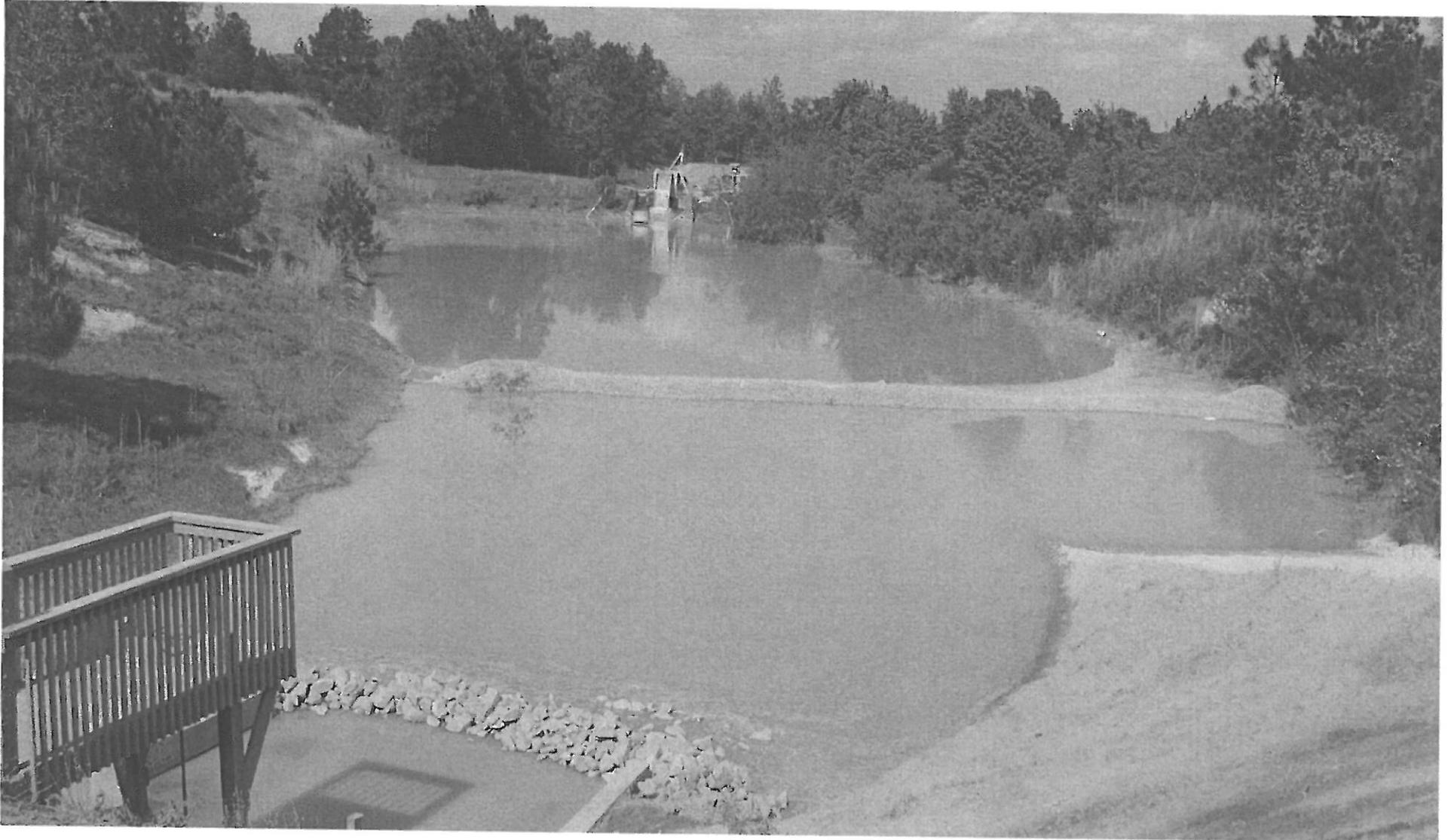
- January 2006



- January 2014



Basin Maintenance



Landfill Equipment



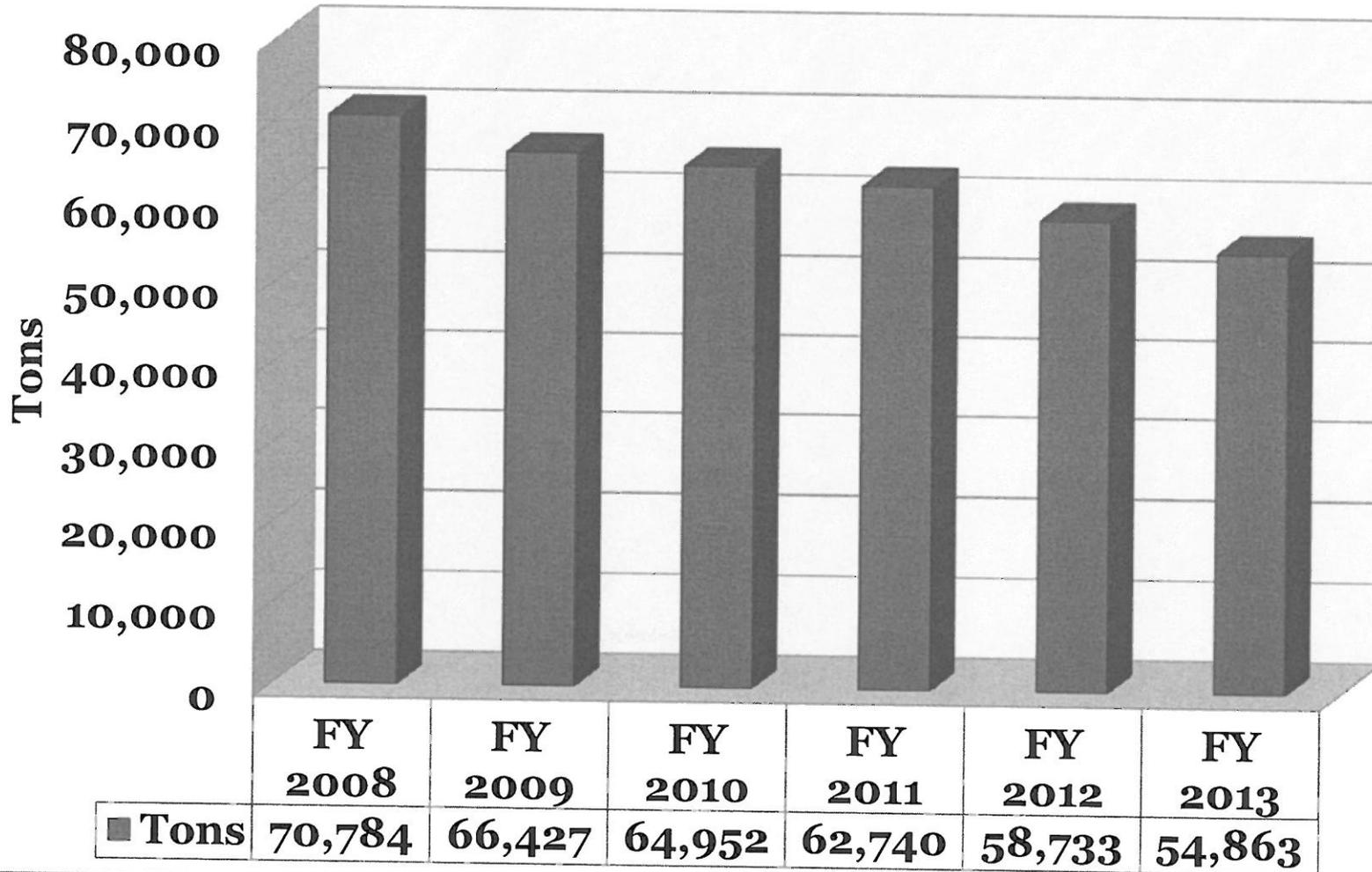
Landfill Equipment



Future C & D Landfill Area



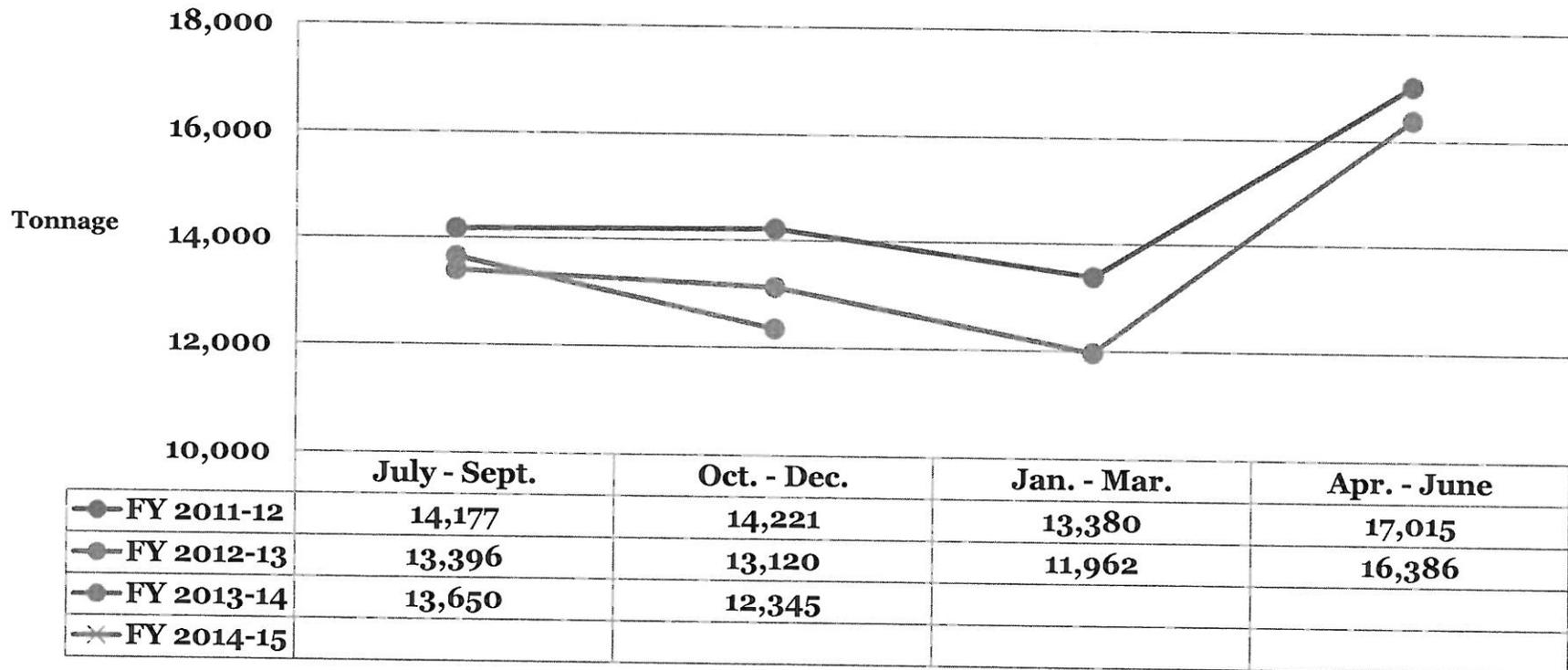
C & D Landfill Tonnage



County Goal #2

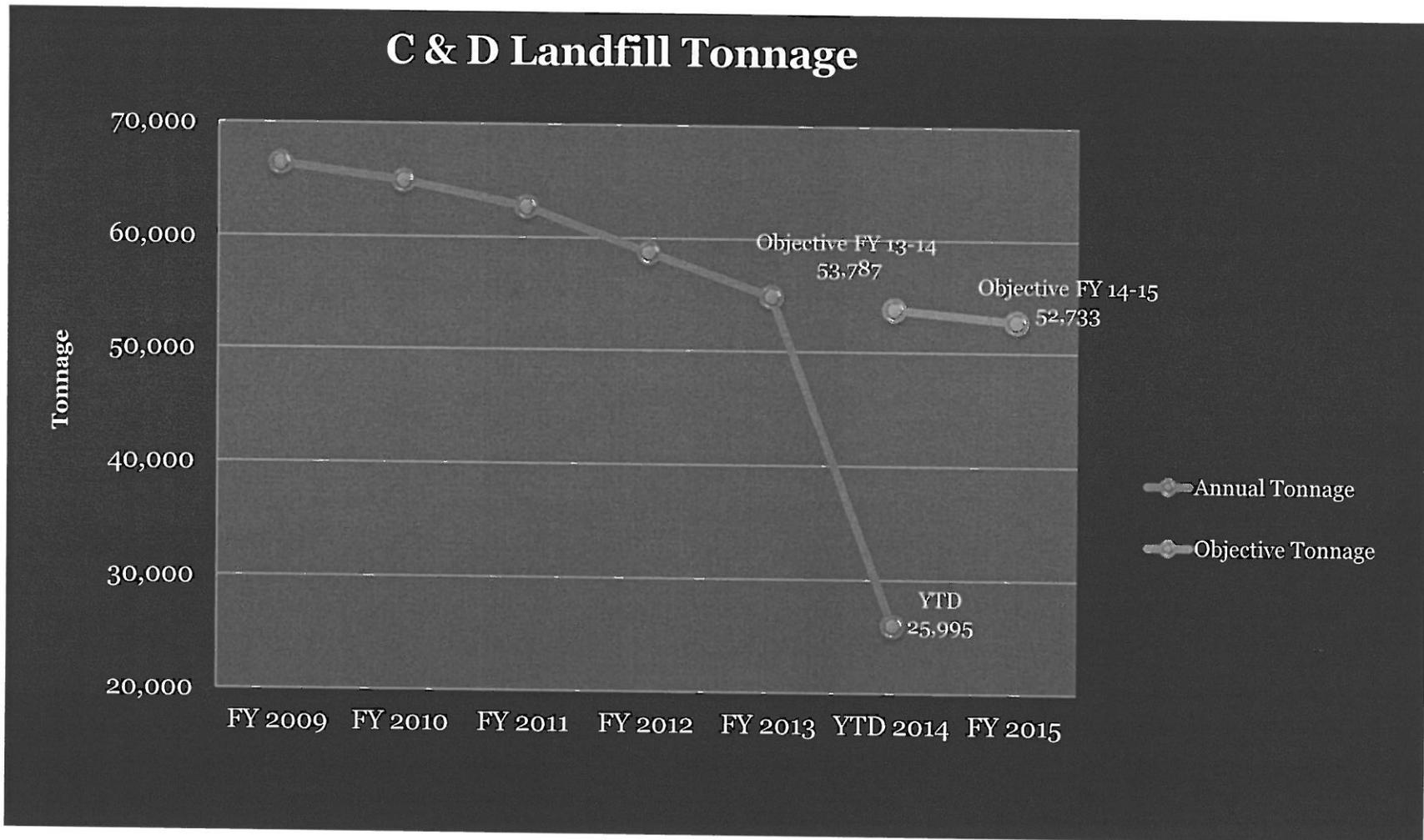
SWM Objective #1 – Reduce landfilling of waste materials by 2% by 2015

Quarterly C&D Landfill Tonnage by Fiscal Year



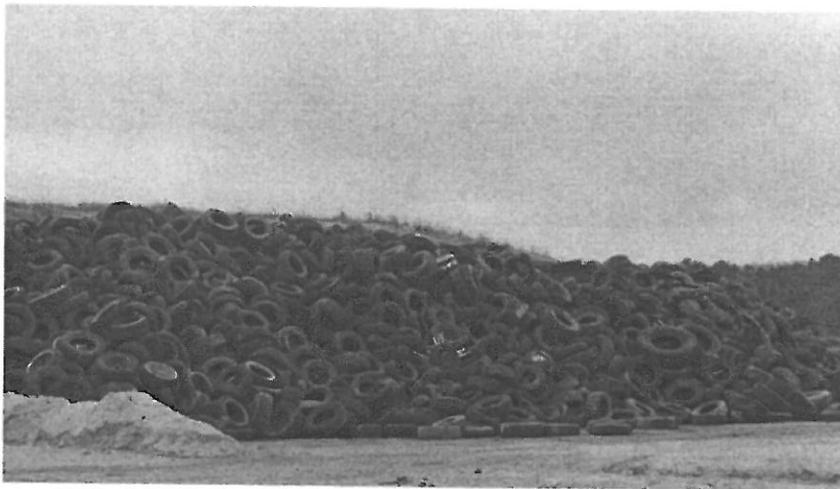
County Goal #2

SWM Objective #1 – Reduce landfilling of waste materials by 2% by 2015



Materials to be Recycled

Tires



White Goods and Scrap Metal



Mattresses



Wood Waste



Wood Waste Grinding & Composting

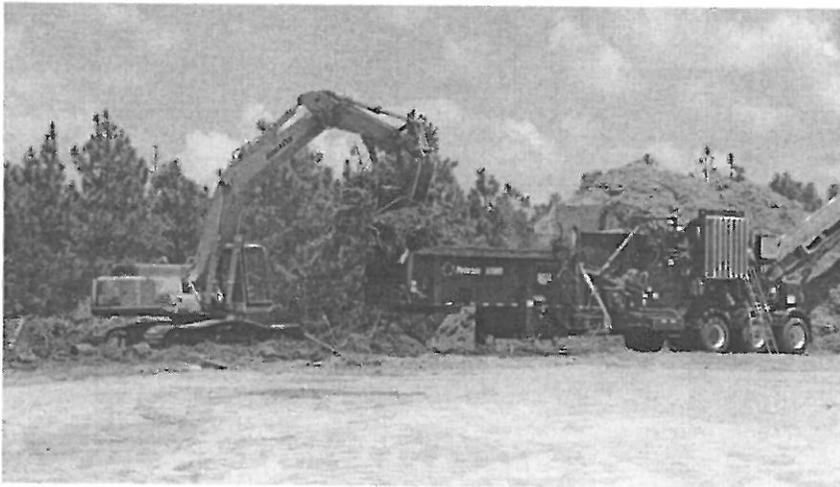


Wood Waste Grinding & Composting



Wood Waste Grinding & Composting

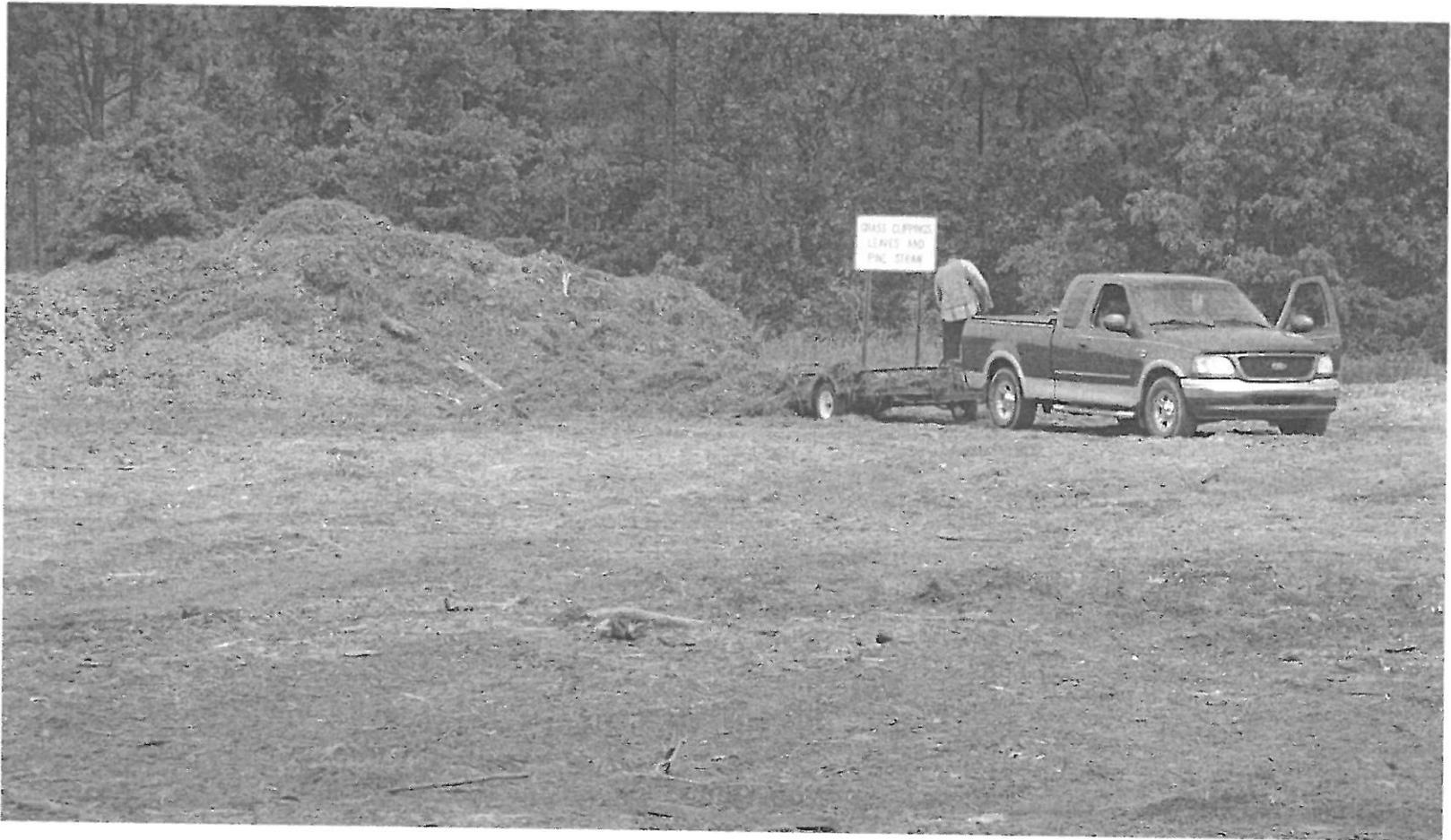
Grinding Wood Waste



Mulch/Chips Final Product



Yard Waste Composting

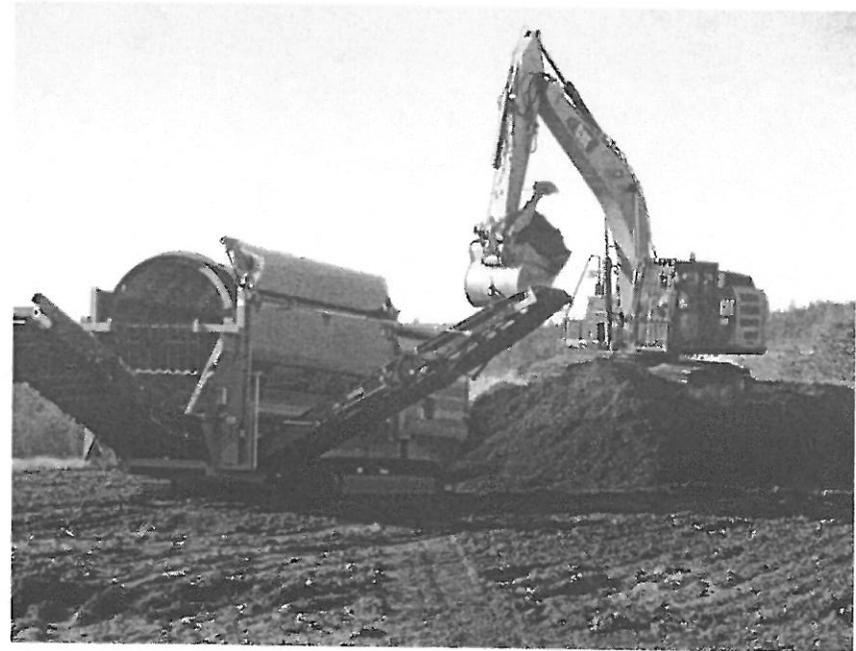


Compost Windrow and Screening

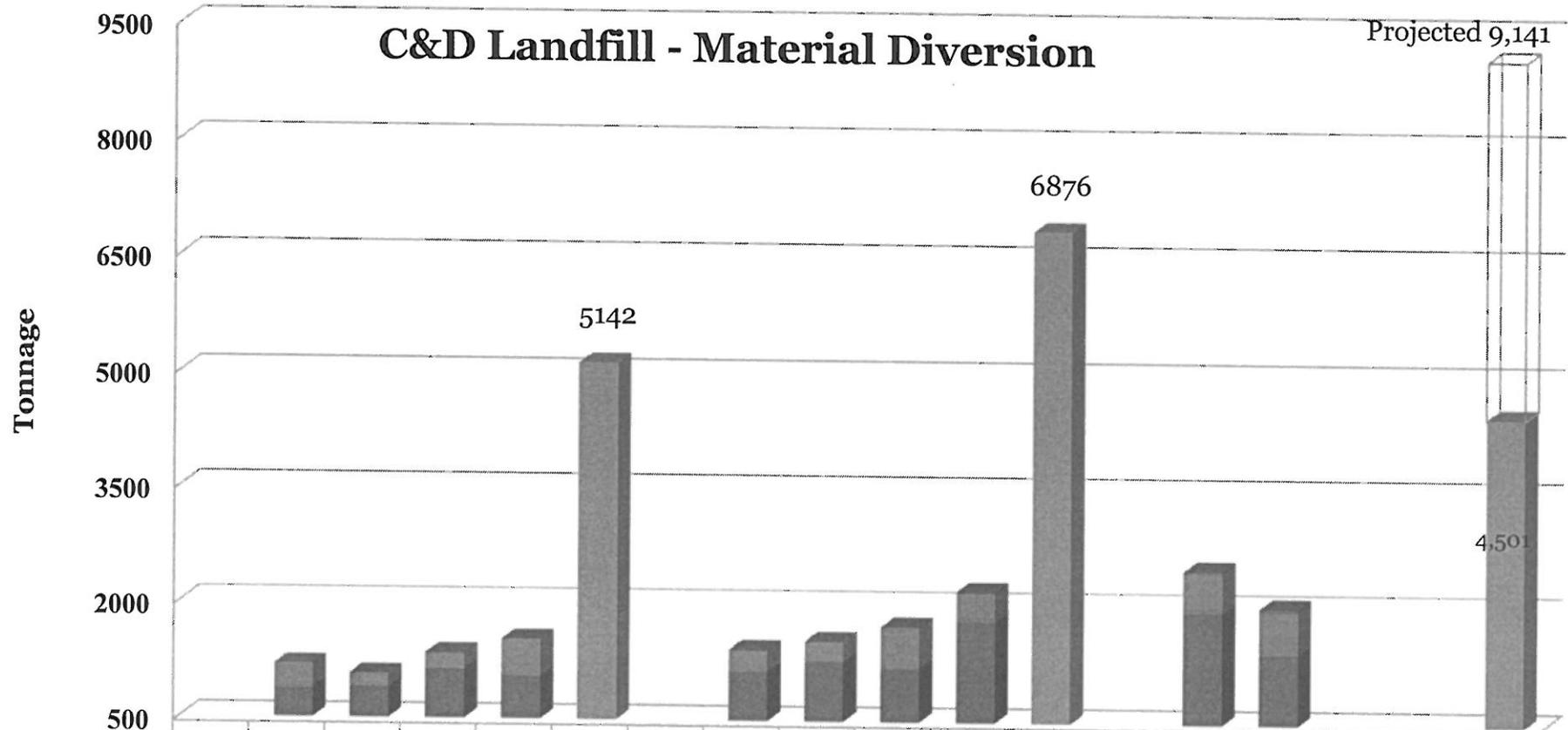
**Loading Compost for
Screening**



Screening Finished Compost

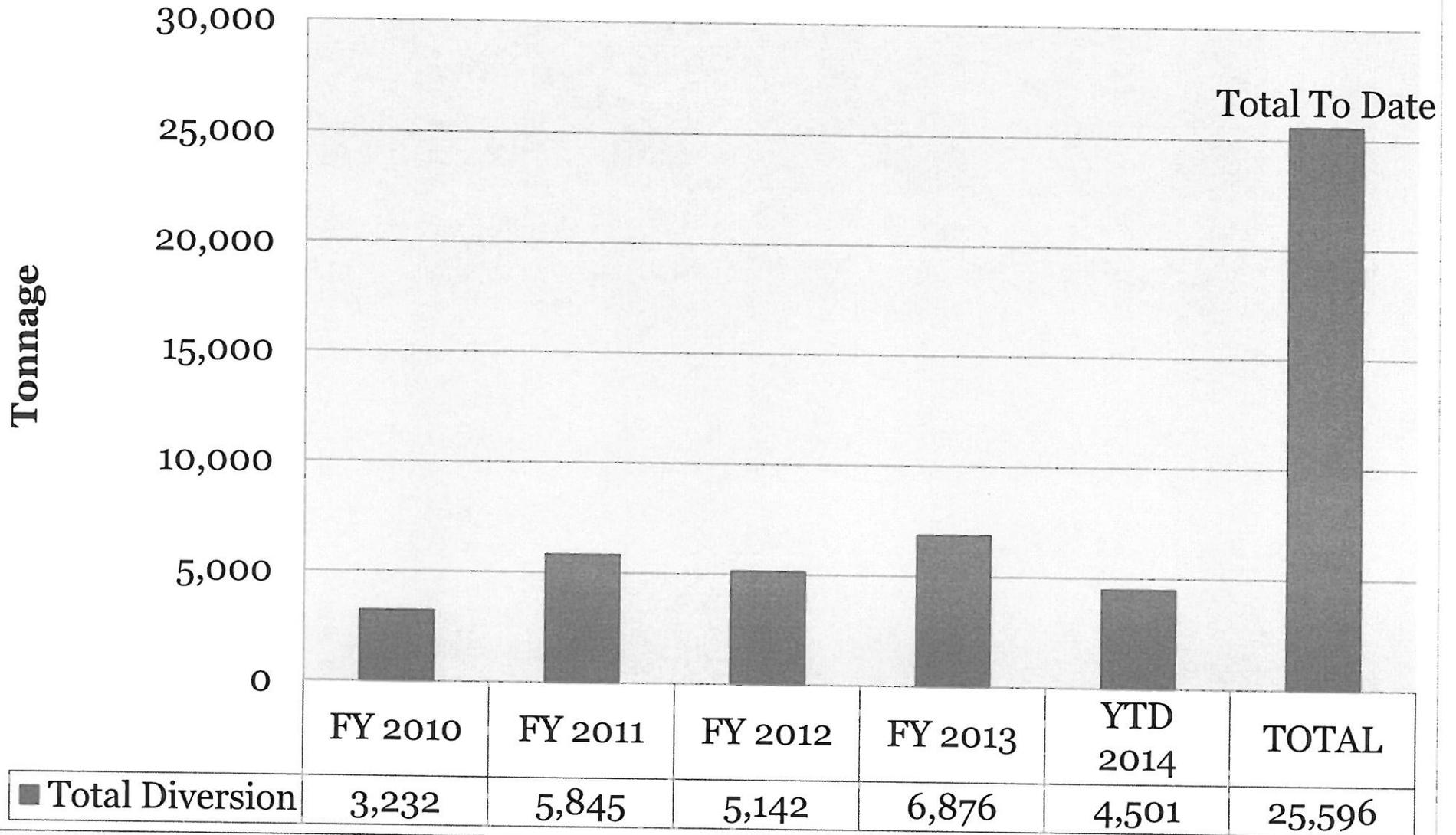


C&D Landfill - Material Diversion

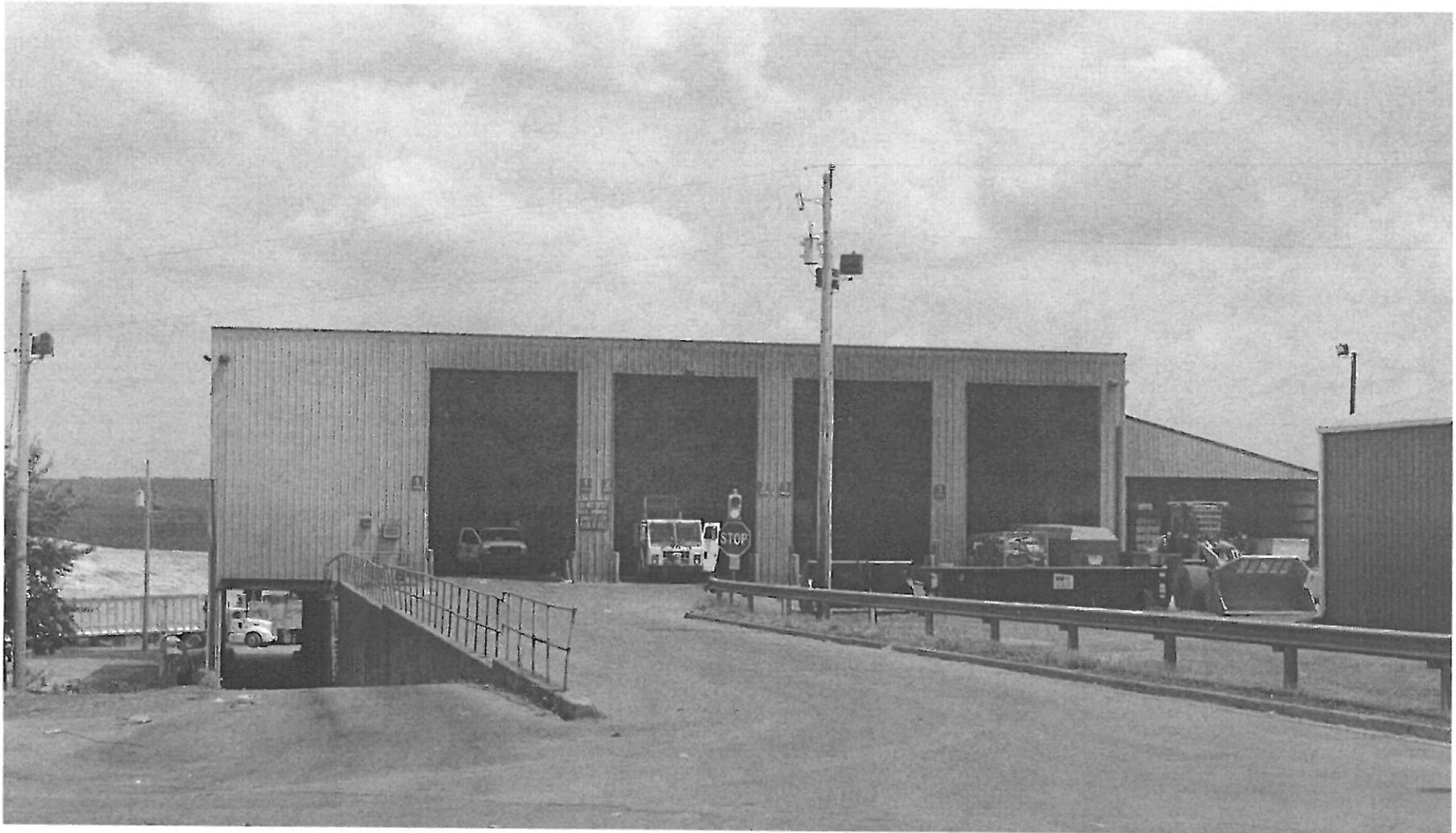


	FY 2011-12	July-Sept.	Oct.-Dec	Jan. - Mar.	April - June	Total	FY 2012-13	July-Sept.	Oct.-Dec	Jan. - Mar.	April - June	Total	FY 2013-14	July-Sept.	Oct.-Dec	Jan. - Mar.	April - June	Total
■ Totals						5142						6876						4640
■ Mattresses		0	11	17	11			24	14	20	36			33	33			
■ Asphalt/Conc.		288	153	173	453			238	227	492	294			445	293			
■ Carpet Pad		20	11	15	15			26	23	27	29			45	22			
■ Yard Waste		0	0	0	0			0	0	0	33			23	246			
■ Wood Waste		882	900	1140	1053			1133	1269	1187	1804			1945	1416			4501

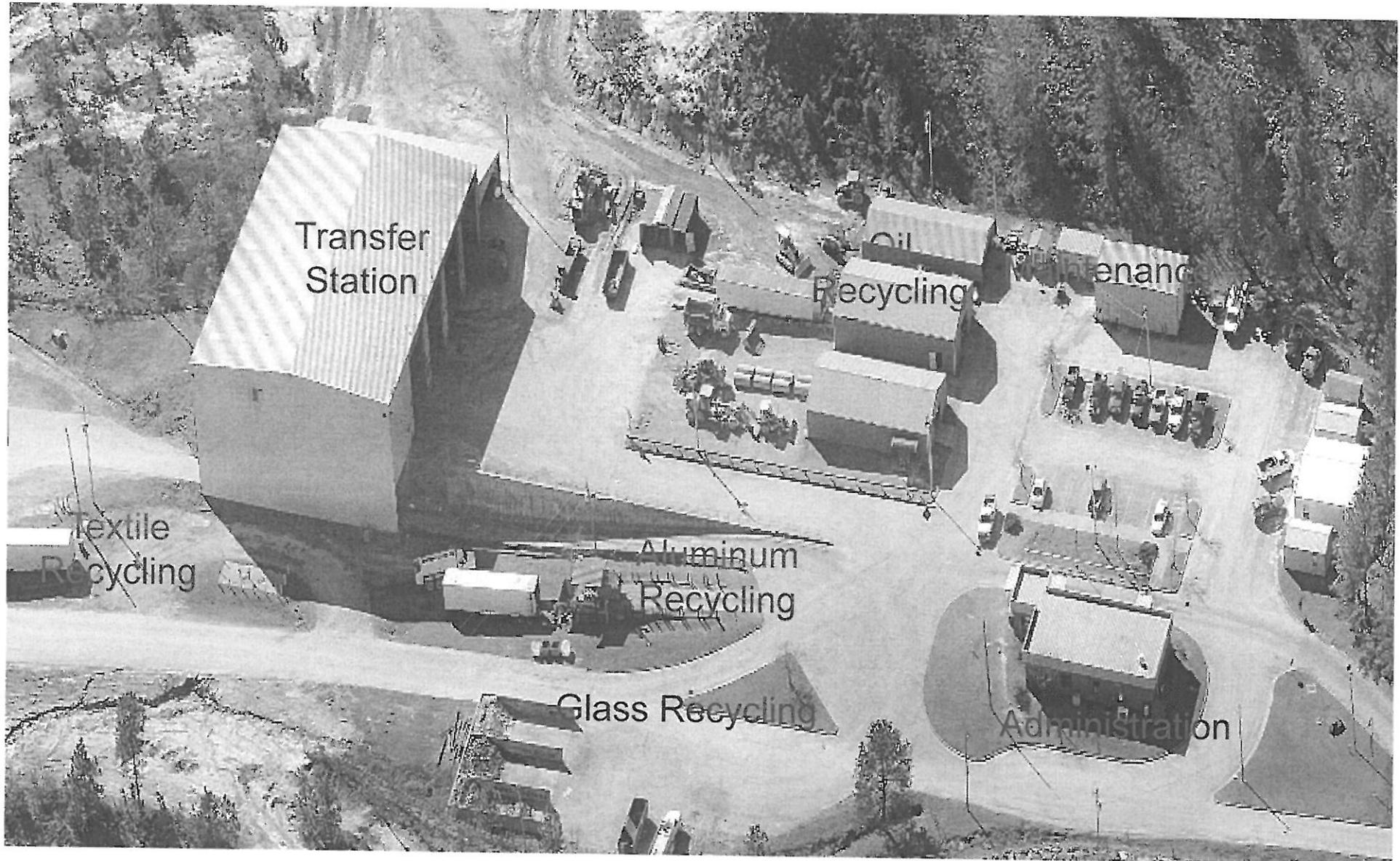
Total Landfill Diversion Tonnage



Lexington County Solid Waste Transfer Station



Lexington County Solid Waste Transfer Station



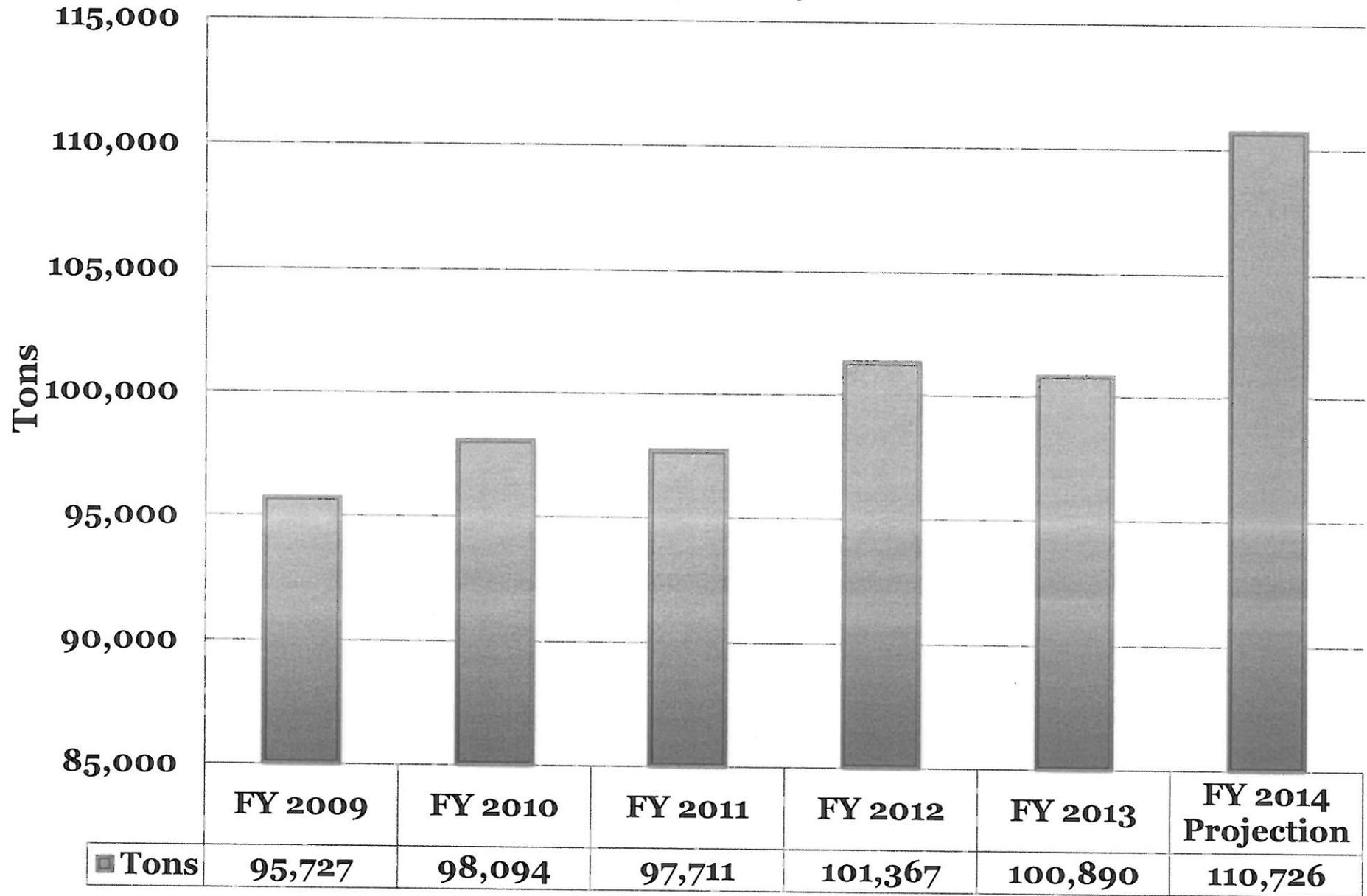




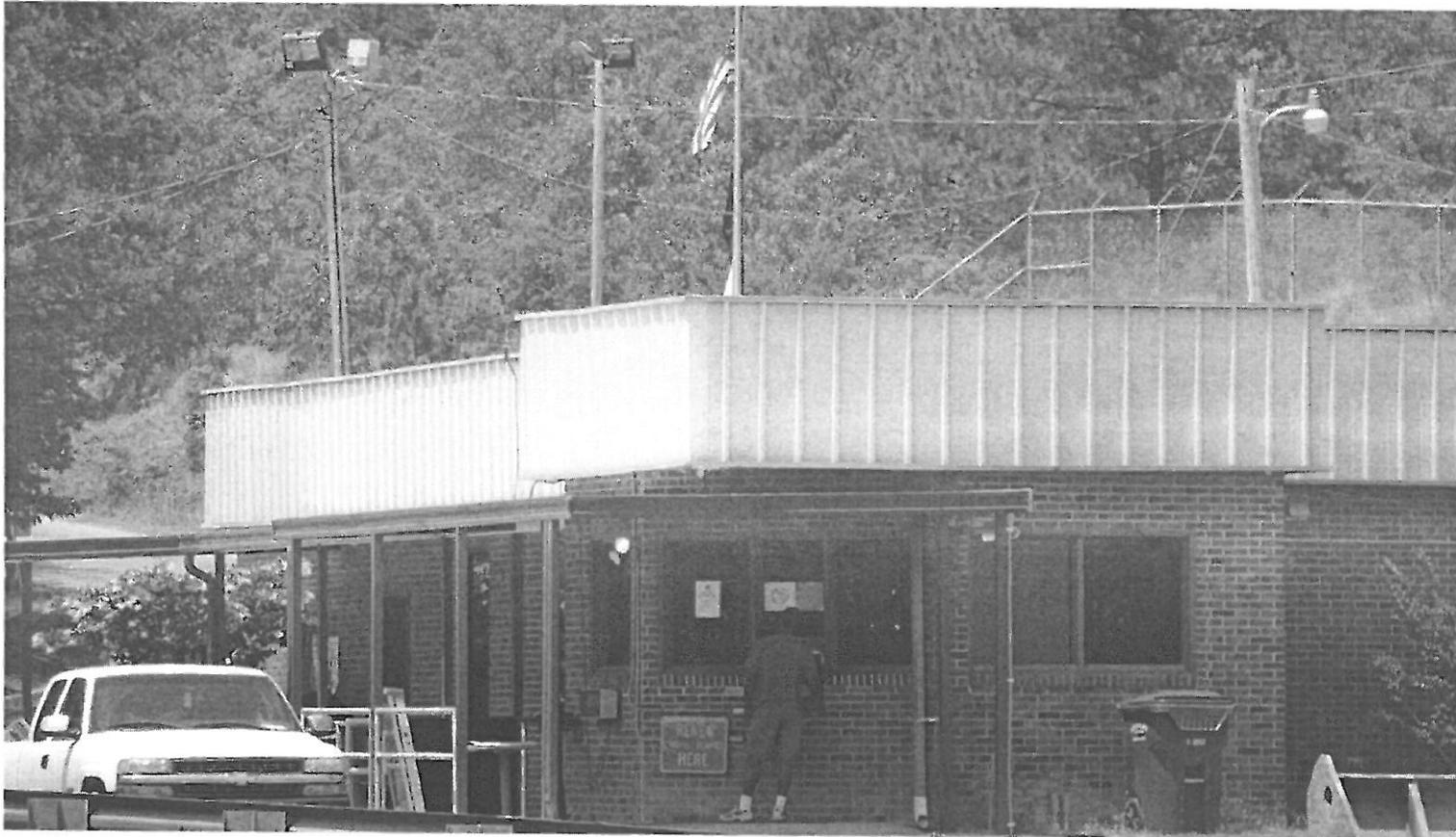
Solid Waste Transfer Station

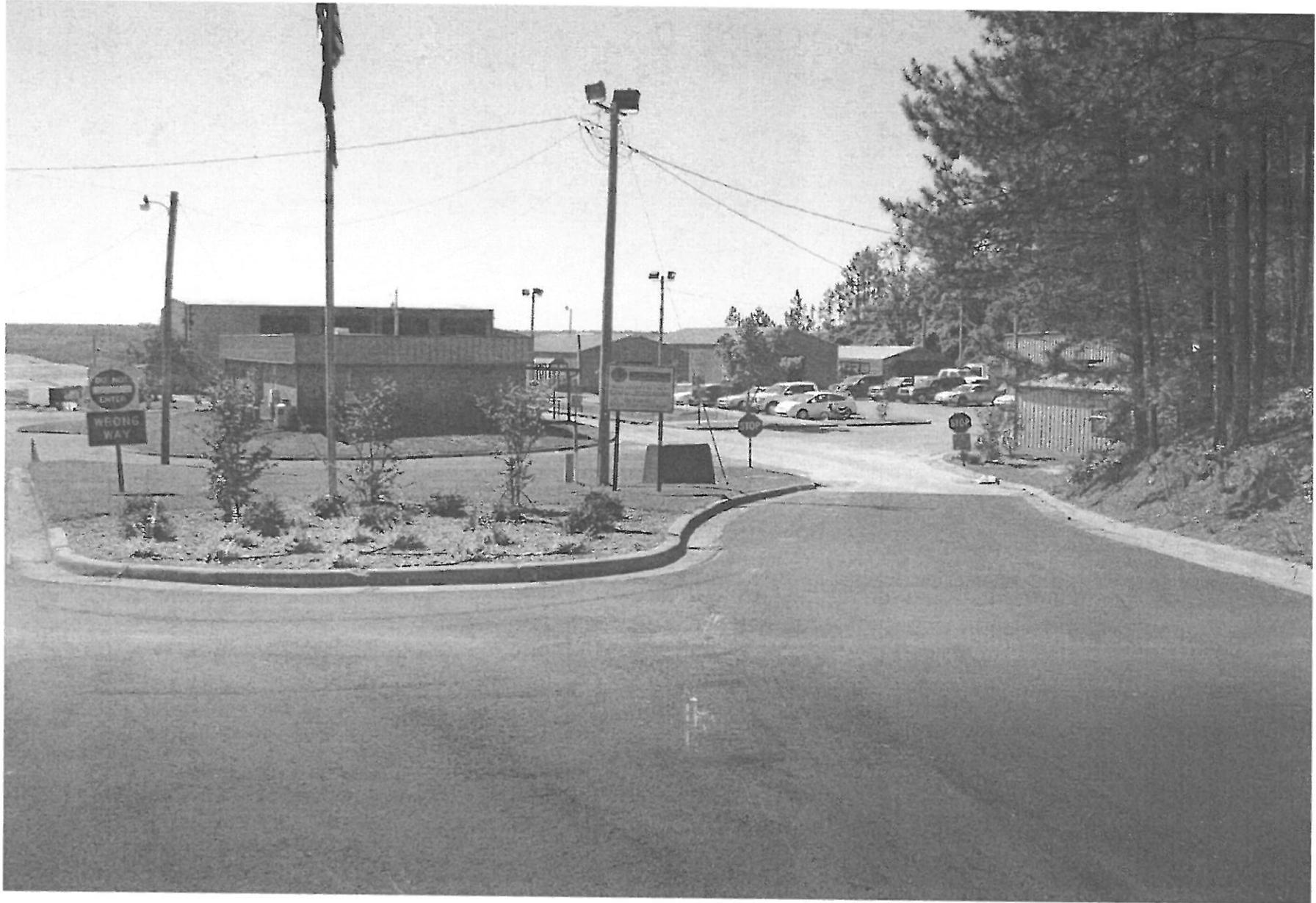


Municipal Solid Waste (MSW) - Transfer Station

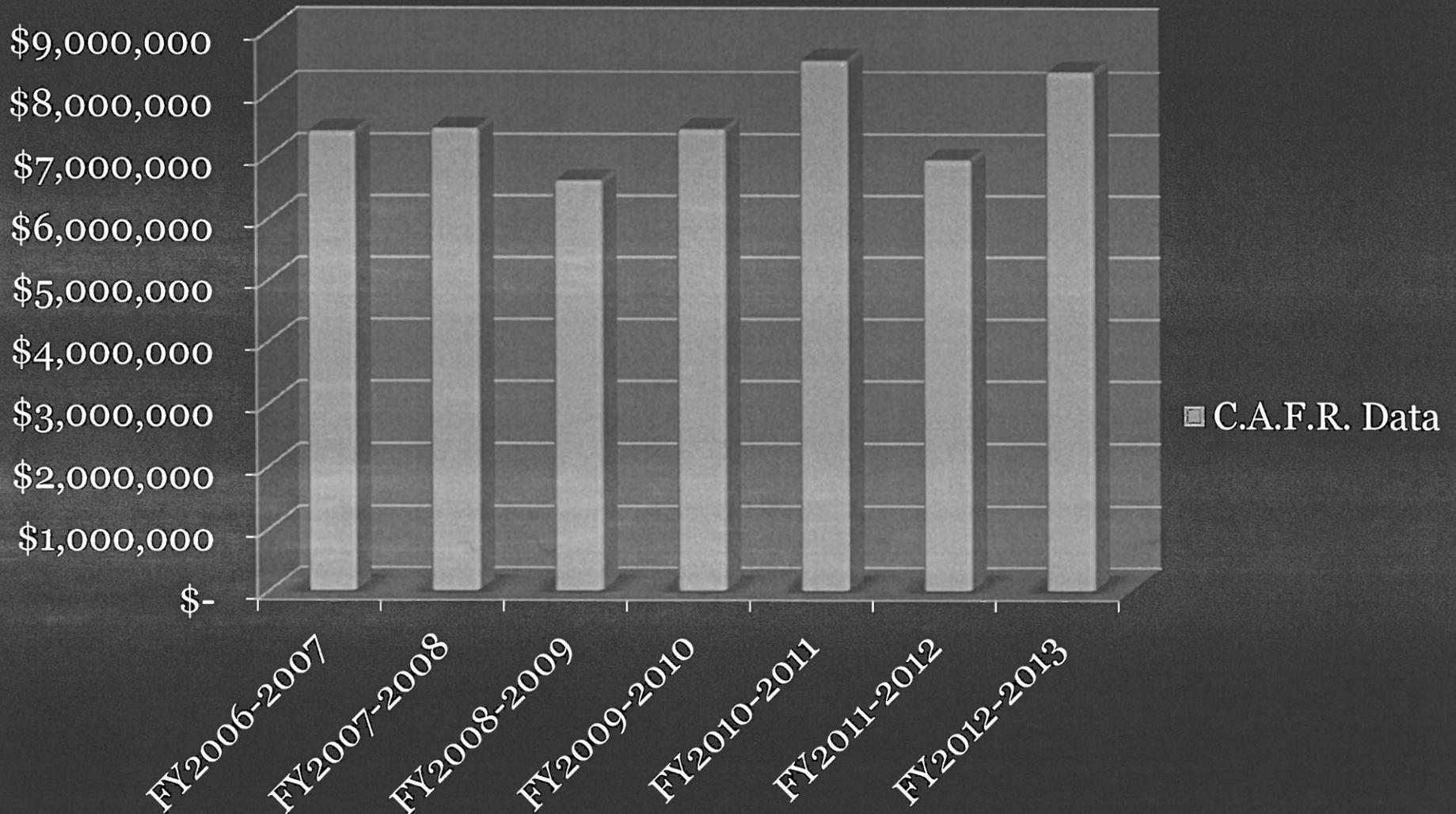


Solid Waste Administration & Education

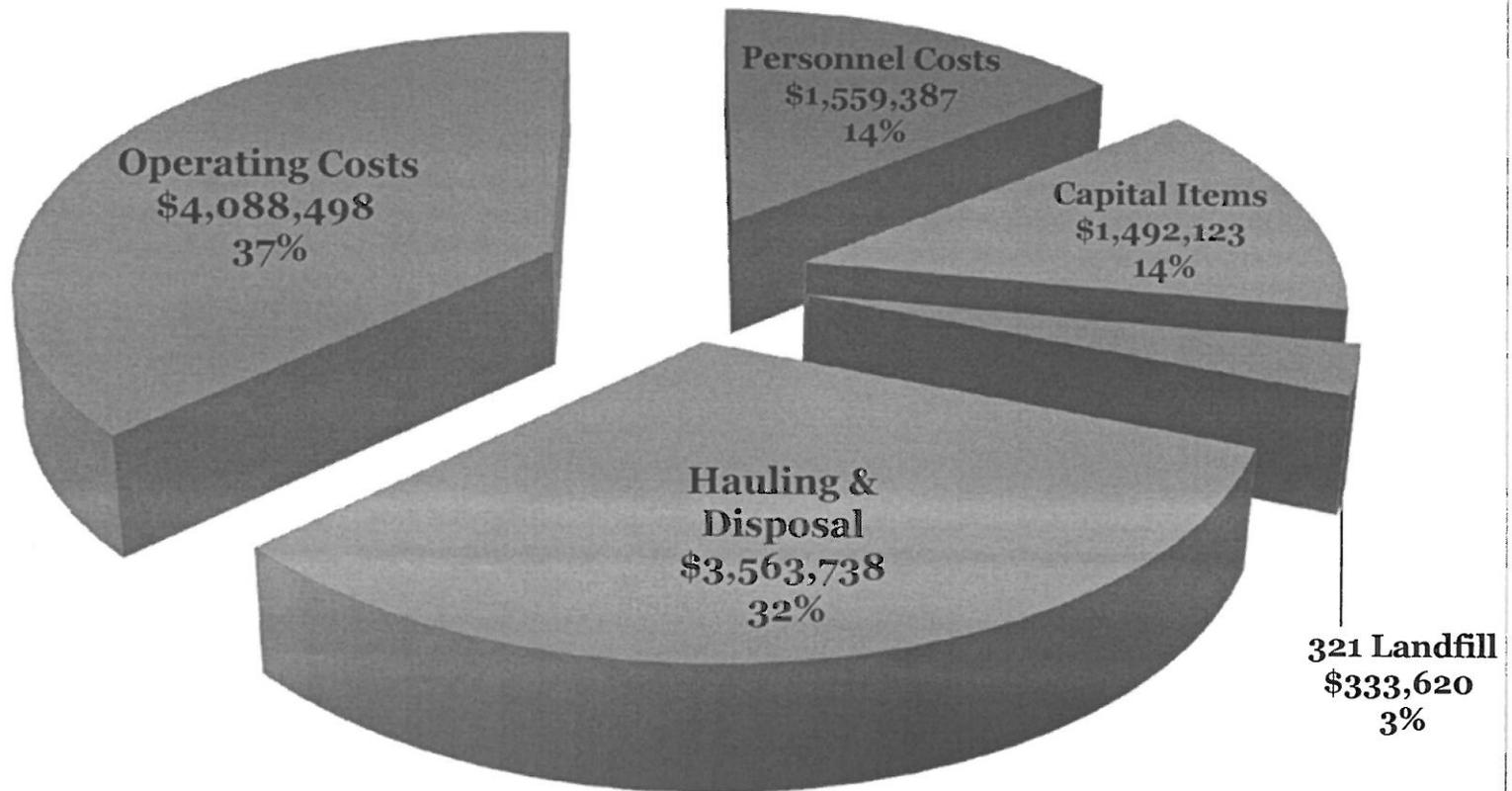


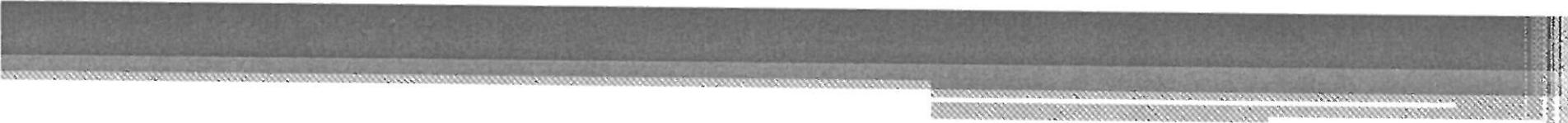


Seven Year Expense Comparison



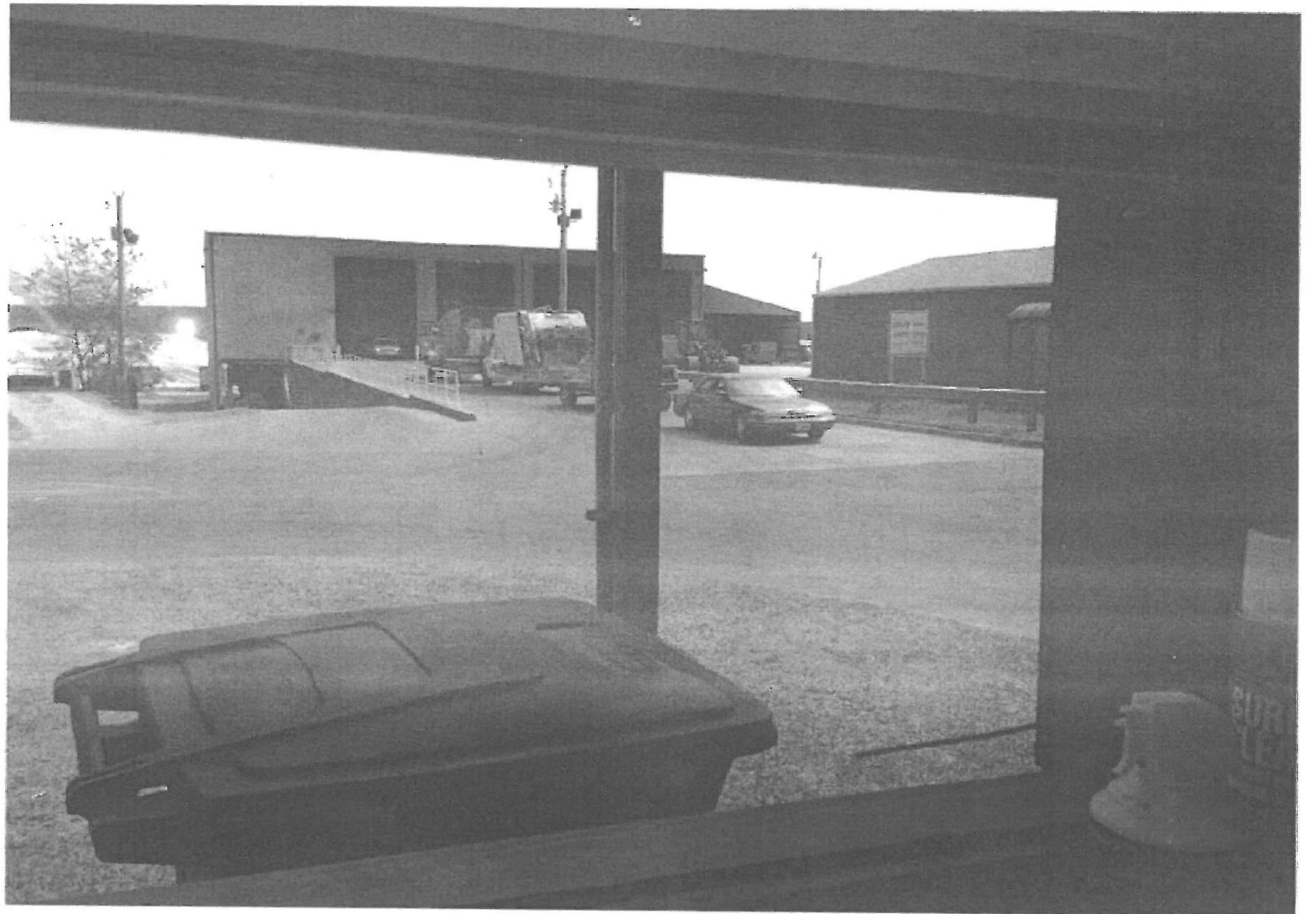
FY 2013-2014 SWM: % of Total Budget Request





Future Initiatives

- Expansion of Compost Program – New compost regulations including food waste composting.
- Energy Resource Recovery
- Anaerobic Digestion
- Synthetic Fuels



Cayce

Directional signs of a temporary nature not to exceed three (3) square feet in area and 24 hours in duration for such events as yard sales, auctions, public gatherings, etc.; provided they are located no closer than 500 feet apart.

West Columbia

Civic Club, Religious, and Eleemosynary Signs

Temporary civic club, religious, and eleemosynary signs, whether on or off the premises, informing the public of a specific festival or event are permitted. Such signs must be less than six (6) square feet in display area. Only one such sign may be placed per frontage. Such off-site signs must be placed on private property with the consent of the property owner. Such signs may not be placed in any right-of-way. Such signs shall be placed at least ten (10) feet from rights-of-way in residential areas. Such signs may be displayed seven (7) days prior to the beginning of the festival or event and must be removed within seven (7) days after the end of the festival or event. Such signs may not be displayed for more than thirty (30) days.

Lexington

Civic club, religious, public and eleemosynary signs not exceeding six (6) square feet whether on or off the premises, provided these signs are not located in the public right-of-way.

Lexington County

Short-Term Personal Information Signs

Short-term Personal Information Signs, such as garage sale, lost and found pets, and wedding and reception directions, are allowed provided they are located on private property with the property owner's permission. These signs shall not exceed 6 square feet in size, are limited to no more than 7 consecutive days, and must be removed within 24 hours after the completion of the event. These signs do not have to be set back from road rights-of-way.



riverbend
community church

Sunday
Service Times
9:00 am
&
11:00 am

riverbend
community church

SPEED
LIMIT
45

Sunday
Service Times
9:00 am
&
11:00 am

CHRIST
COVENANT
CHURCH
(803) 360-6553

**RON BUYS
HOUSES
803-220-4099**











↑
Greenside

→
Kingsport Harbour

→
Night...

→
100% FINANCING

↑
BANE BERR

↑
McGuinn
New Homes

↑
McGuinn
New Homes

→
McGuinn
New Homes





IVY SQUARE
MUNCO HOMES

THOMASTON
C & C BUILDERS

RIVENDALE
KB HOME

MASON RIDGE
C & C BUILDERS

FALLS MILL
GREAT SOUTHERN HOMES

TRADITIONS
MUNCO HOMES

VENEYARDS CROSSING
GREAT SOUTHERN HOMES







MINERAL SPRING

CHRIST COVENANT CHURCH
→

VOICE LESSONS
608-5527



IVY SQUARE
MUNGO HOMES

THOMASTON
C & C BUILDERS

RIVENDALE
KB HOME

MASON RIDGE
C & C BUILDERS

FALLS MILL
GREAT SOUTHERN HOMES

TRADITIONS
MUNGO HOMES

VINEYARDS CROSSING
GREAT SOUTHERN HOMES

VOICE
LESSONS
608-5527

CHRIST
COVENANT
CHURCH
→

MINERAL SPRING





IVY SQUARE
MUNGO HOMES

THOMASTON
C & C BUILDERS

RIVENDALE
KB HOME

MASON RIDGE
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FALLS MILL
GREAT SOUTHERN HOMES

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VINEYARDS CROSSING
GREAT SOUTHERN HOMES

VOICE
LESSONS
608 5527

CHRIST
COVENANT
CHURCH
→

MINERAL SPRING

46







IVY SQUARE
MUNCO HOMES

THOMASTON
C & C BUILDERS

RIVENDALE
KB HOME

MASON RIDGE
C & C BUILDERS

FALLS MILL
GREAT SOUTHERN HOMES

TRADITIONS
MUNCO HOMES

VINEYARDS CROSSING
GREAT SOUTHERN HOMES



TRAFFIC LIGHT AHEAD

Off-Premise Subdivision/Development Signs shall be allowed provided they are located on private property with the property owner's permission and meet the following requirements:

1. They must be located no further from the subdivision or development than the first intersection with an Arterial (A) street. If there are multiple directions to arrive at the project there may be multiple signs with the maximum distance allowed determined independently in each direction.
2. These signs shall not contain more than 24 square feet in display area. The decorative structure on which the sign is displayed may not exceed 32 square feet.
3. The maximum height of the sign and/or decorative structure shall be 4 feet.
4. These structures and signs must have the same appearance as the permanent on-site signs and be constructed of the same or similar materials.
5. These off-premise signs must be removed after 90 percent of the lots, units, etc., have been sold or leased.

Multiple subdivisions/developments desiring to place off-premise directional signs on the same property are encouraged to share a single sign structure. They must meet the same size and location requirements of this section, however, the maximum height of the sign structure may be 8 feet. Materials used should be of similar quality as the permanent on-site signs; i.e., painted plywood would not be acceptable. A second sign in the same location that is not sharing a sign structure may not obstruct the view of the first sign.

Exhibit 6

County Council Rank	Department Submittal	Project Description	Estimated Cost
1	Economic Development	Airport Connector Project	
2	Economic Development	Exit 119 Road Project / 12th Street Extension Project	\$74,039,178
3	Sheriff / EMS / Fuel Station / & Batesburg-Leesville Magistrate	Lexington County Sheriff's Department West Region Headquarters	\$40,400,000
4	Public Works	Dirt Road Paving Project (~30% of County Petitioned Dirt Roads)	\$3,049,079
5	Economic Development	Longs Pond Road Corridor Improvements Project	\$70,000,000
6	Public Works	Asphalt Resurfacing Project (21.84 miles or 4% of County Maintained Paved Roads)	\$42,400,000
7	Sheriff / Public Safety/ Fuel Station	Lexington County East Region Service Center	\$6,036,147
8	Fire Service	Lexington County Fire Service Station 1 / Headquarters	\$4,164,773
9	Library	Addition--Lexington Main Library Branch, Cayce-West Columbia Library Branch & Irmo Library Branch	\$2,765,483
		SCDOT Intersection Improvements	\$13,786,000
		a. Perry Taylor Rd. @ Two Notch Rd. - \$400,000	
		b. Andrew Corley Rd. @ Corley Mill Rd. - \$800,000	
		c. Baskin Hills Rd. @ Mineral Springs Rd. - \$600,000	
		d. Bethany Church Rd. @ SC 6 - \$750,000	
		e. Crystal Springs Rd. @ Edmund Hwy. - \$400,000	
		f. Dooley Rd. @ Mineral Springs Rd. - \$600,000	
		g. Kitty Wake Dr. @ Emanuel Church Rd. - \$700,000	
		h. Leaphart Rd. @ Mineral Springs Rd. - \$400,000	
		i. Murray Lindler Rd. @ US 76 - \$400,000	
		j. Nursery Rd. @ Nursery Hill Rd. - \$400,000	
		k. Oak Dr. @ Mineral Springs Rd. - \$600,000	
		l. Shirway Rd. @ Two Notch Rd. - \$600,000	
		m. Sid Bickley Rd. @ Two Notch Rd. - \$500,000	
		n. US 378 @ I-20 - \$350,000	
10	Public Works	o. White Knoll Way @ Old Barnwell Rd. - \$400,000	\$7,900,000
		Right Turn Lane Projects	
		a. US-378 & Hope Ferry Rd. - \$500,000	
		b. US-1 & Gibson Rd. - \$500,000	
		c. US-378 & Mineral Springs Rd. - \$500,000	
		d. US-378 & Whiteford Way - \$500,000	
11	Public Works		
12	Sheriff / Public Safety	Public Safety Regional Training Facility (Ball Park Rd.)	\$2,000,000
13	Solid Waste Management	Edmund Highway (SC Highway 302) and Landfill Lane Intersection Improvements Project	\$2,835,568
14	Public Works	Storm Drainage Infrastructure Improvement Project (total of 1.6 miles in various locations)	\$765,000
		Various Sidewalk Projects	\$1,096,639
		a. Whiteford Way Sidewalk - \$854,562.23	
		b. Emory Lane Sidewalk - \$1,137,029.98	
		c. Nursery Road Sidewalk - \$756,087.55	
15	Public Works		\$2,747,680
16	Solid Waste Management	Relocation and Construction of the River Chase Collection & Recycling Center	\$2,870,000
17	Solid Waste Management	Expansion of the County Solid Waste Transfer Station at the Edmund Landfill	\$1,800,000
18	Solid Waste Management	Construction of a North Lexington County Solid Waste Transfer Station	\$2,570,000
19	Solid Waste Management	Construction of a New Solid Waste Administration Building	\$1,385,000
20	Magistrate Court	New Building for Cayce -- West Columbia Magistrate	\$650,000
		Additions to Libraries	
		a. South Congaree-Pine Ridge Library Branch - \$2,192,000	
		b. Pellion Library Branch - \$1,920,000	
		c. Batesburg-Leesville Library Branch - \$2,144,000	
		d. Gaston Library Branch - \$1,790,000	
		e. Gilbert-Summit Library Branch - \$1,158,000	
		f. Swansea Library Branch - \$979,000	
		g. Chapin Library Branch - \$2,205,000	
21	Library		\$12,388,000
22	Public Works	Black Avenue Drainage Improvements	\$1,008,530
23	Public Works	Goldstone Drive Bridge Replacement	\$1,550,000
		Various Intersection Improvements	
		a. Rawl Rd. Intersection Improvements - \$540,585	
		b. Ginny Lane / Woodside Road Connector - \$2,500,000	
		c. Roundabout Concept Old Cherokee Road and St. Peters Road Intersection - \$1,080,000	
		d. Roundabout Concept for Old Cherokee Road and Catawba Trail Intersection - \$1,790,000	
		e. Old Cherokee Road and Old Chapin Road Intersection - \$1,845,000	
		f. Roundabout Concept for US-378 and SC-6 Intersection - \$2,110,000	
24	Public Works		\$9,865,585
25	Public Works	Kinnely Creek Improvements	
		TOTAL	\$308,072,662

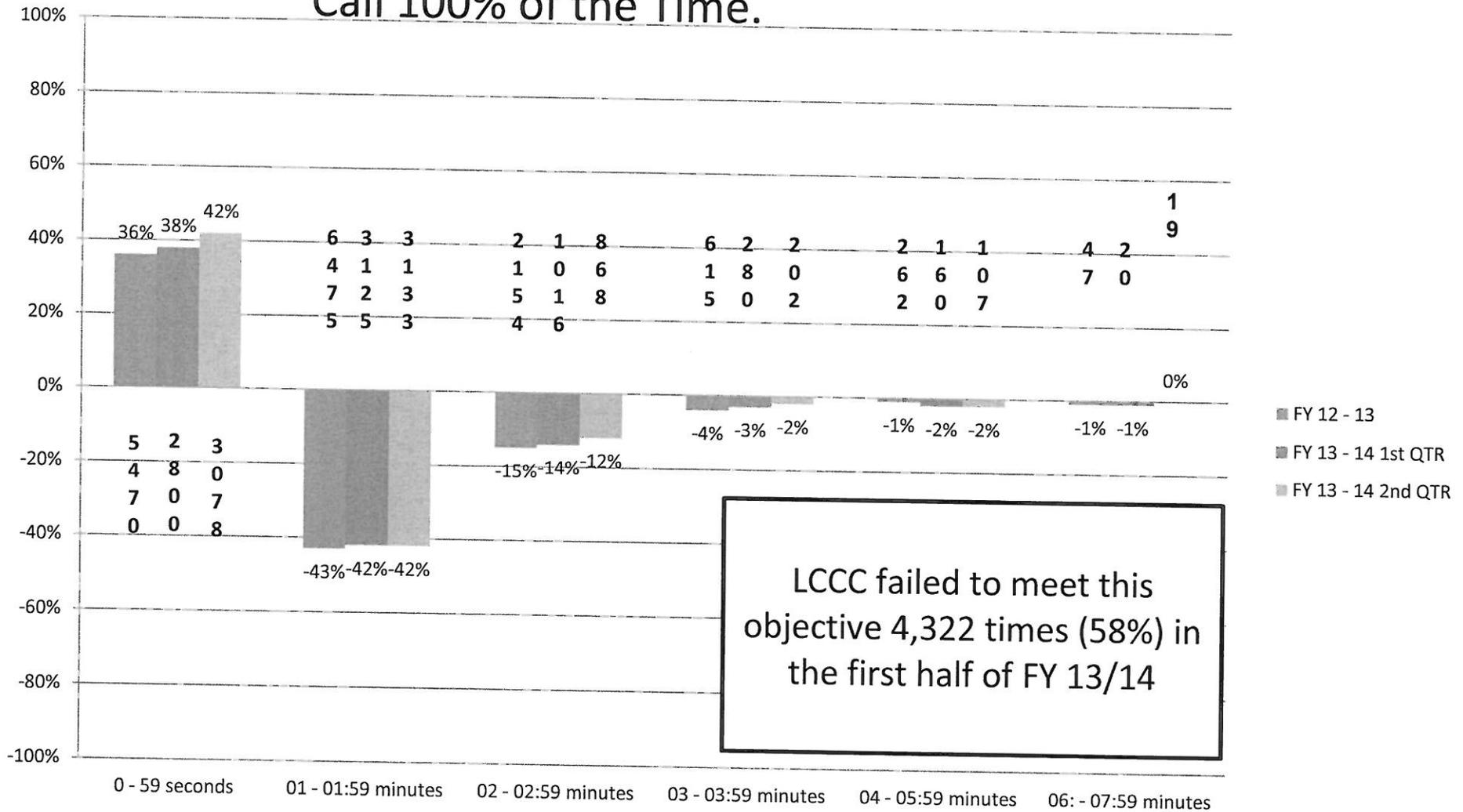
County of Lexington Public Safety



2nd Quarter Goals Update
FY13-14

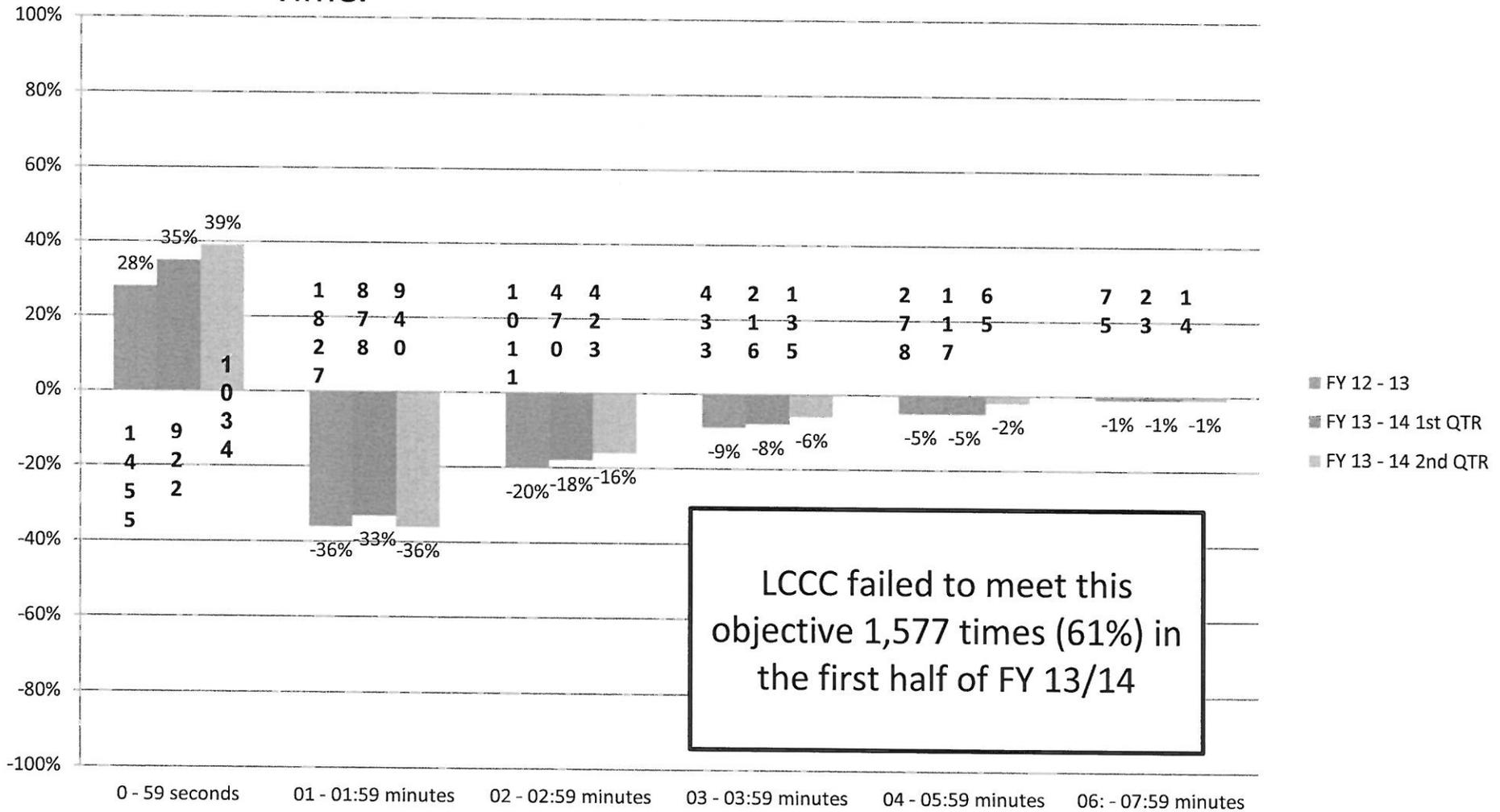
911 Communications

Objective: Dispatch EMS Units Within 1 Minute of Receiving Call 100% of the Time.



911 Communications

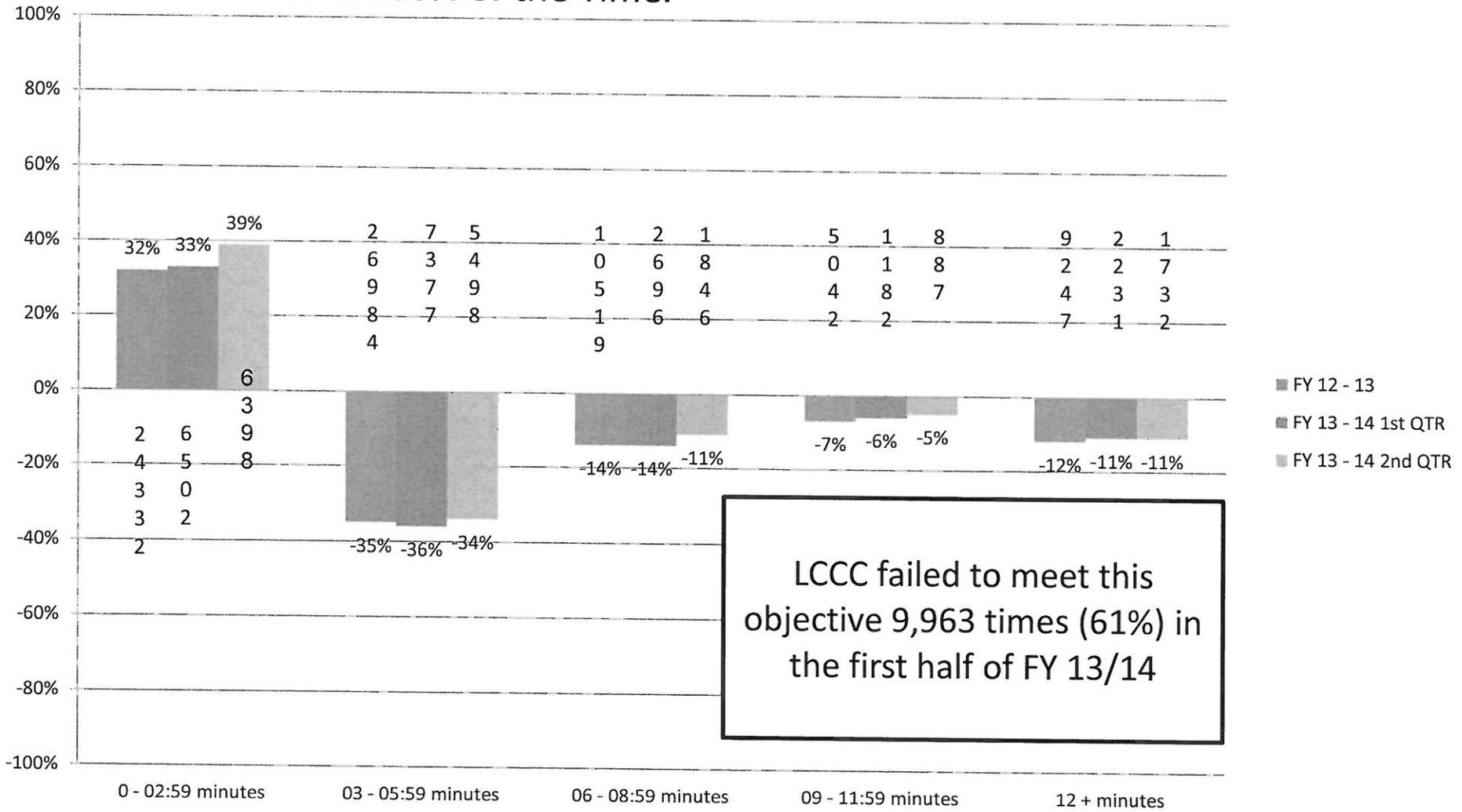
Objective: Dispatch Fire Units Within 1 Minute of Receiving Calls 100% of the Time.



LCCC failed to meet this objective 1,577 times (61%) in the first half of FY 13/14

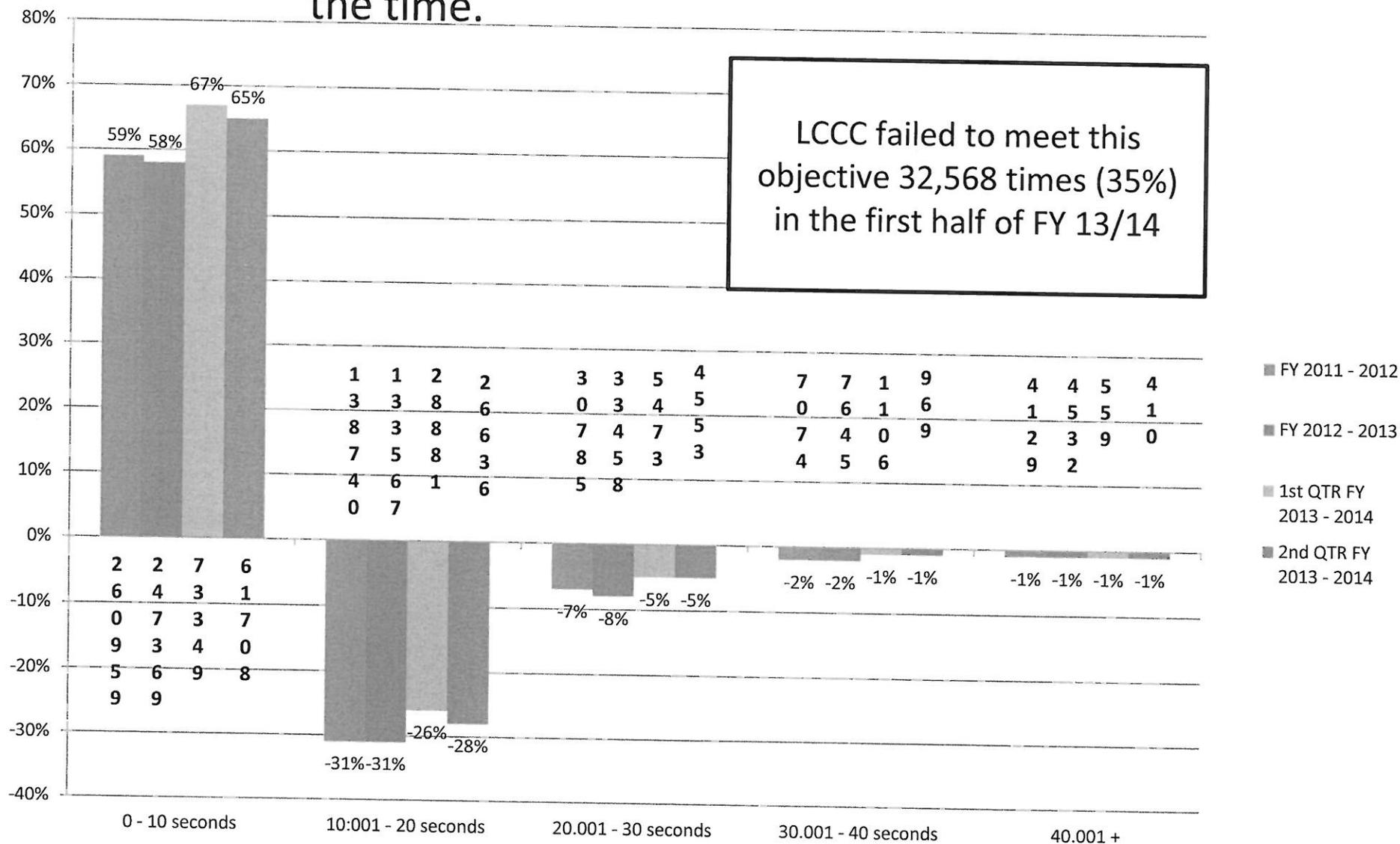
911 Communications

Objective: Dispatch Law Enforcement Units Within 3 Minutes of Receiving Calls 100% of the Time.



911 Communications

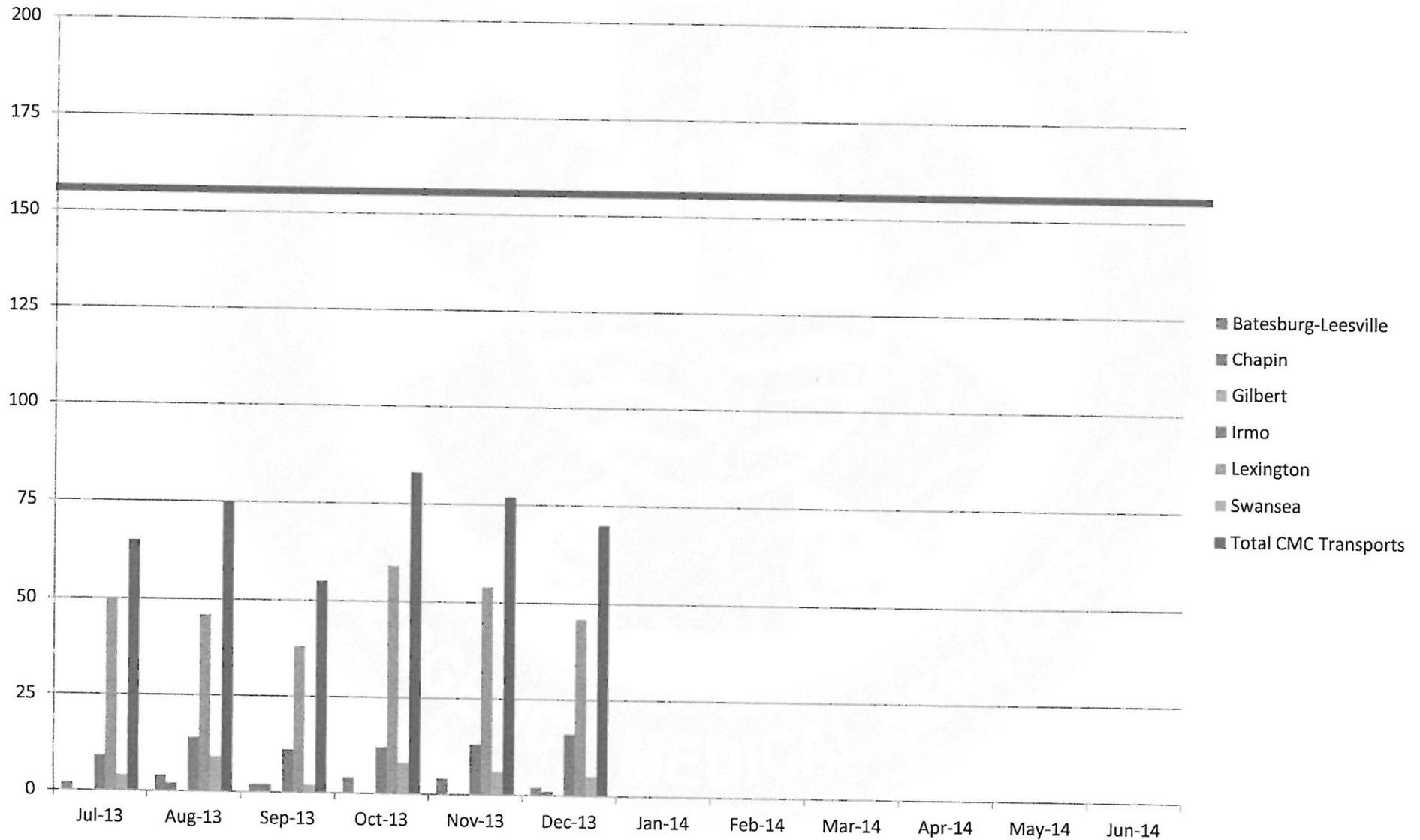
Objective: Answer Emergency Calls in 10 seconds or less 90% of the time.



EMS

Urgent Care Transports FY 14 (Second Quarter)

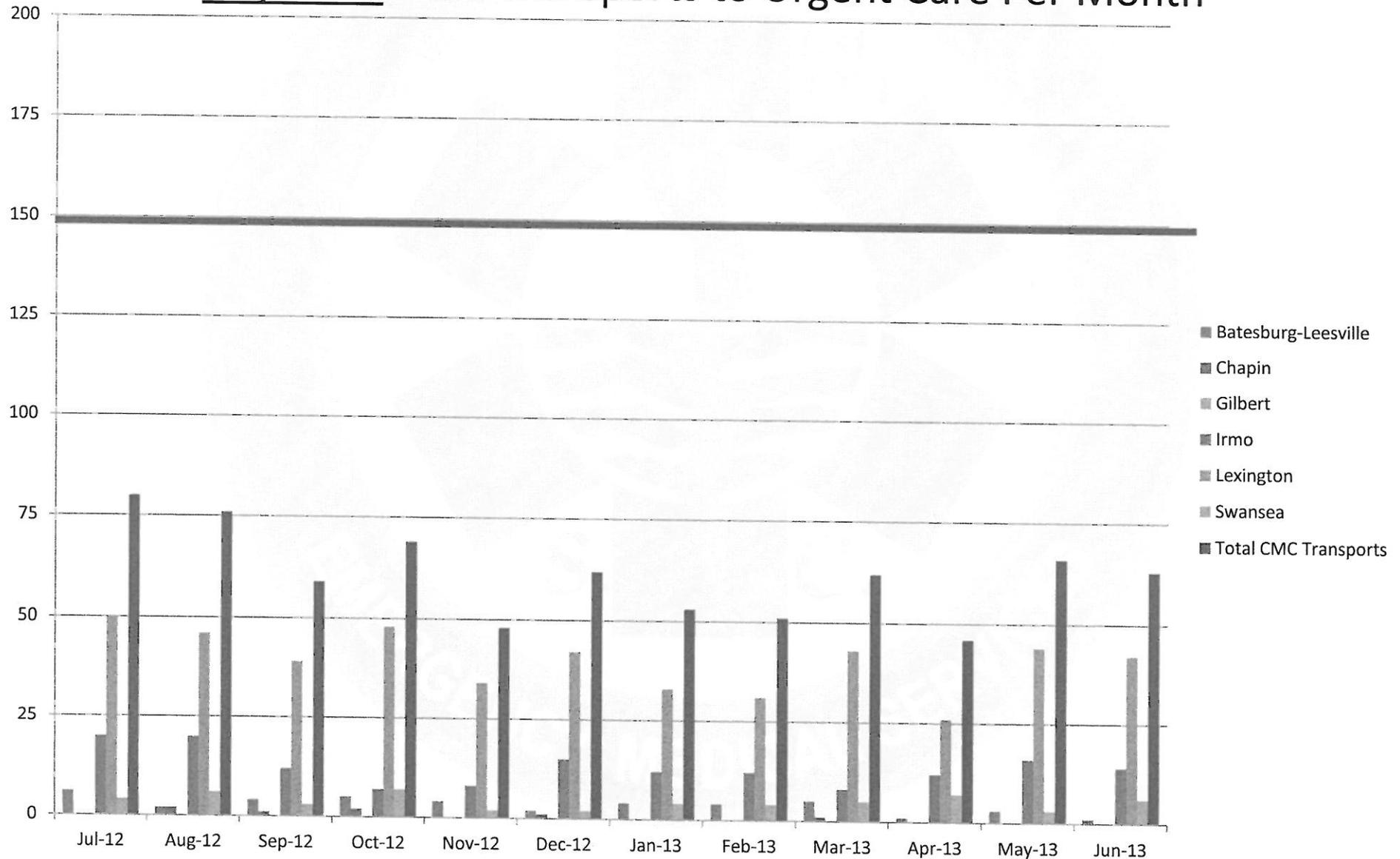
Objective: Goal of 150 Transports to Urgent Care Per Month



EMS

Urgent Care Transports FY 13

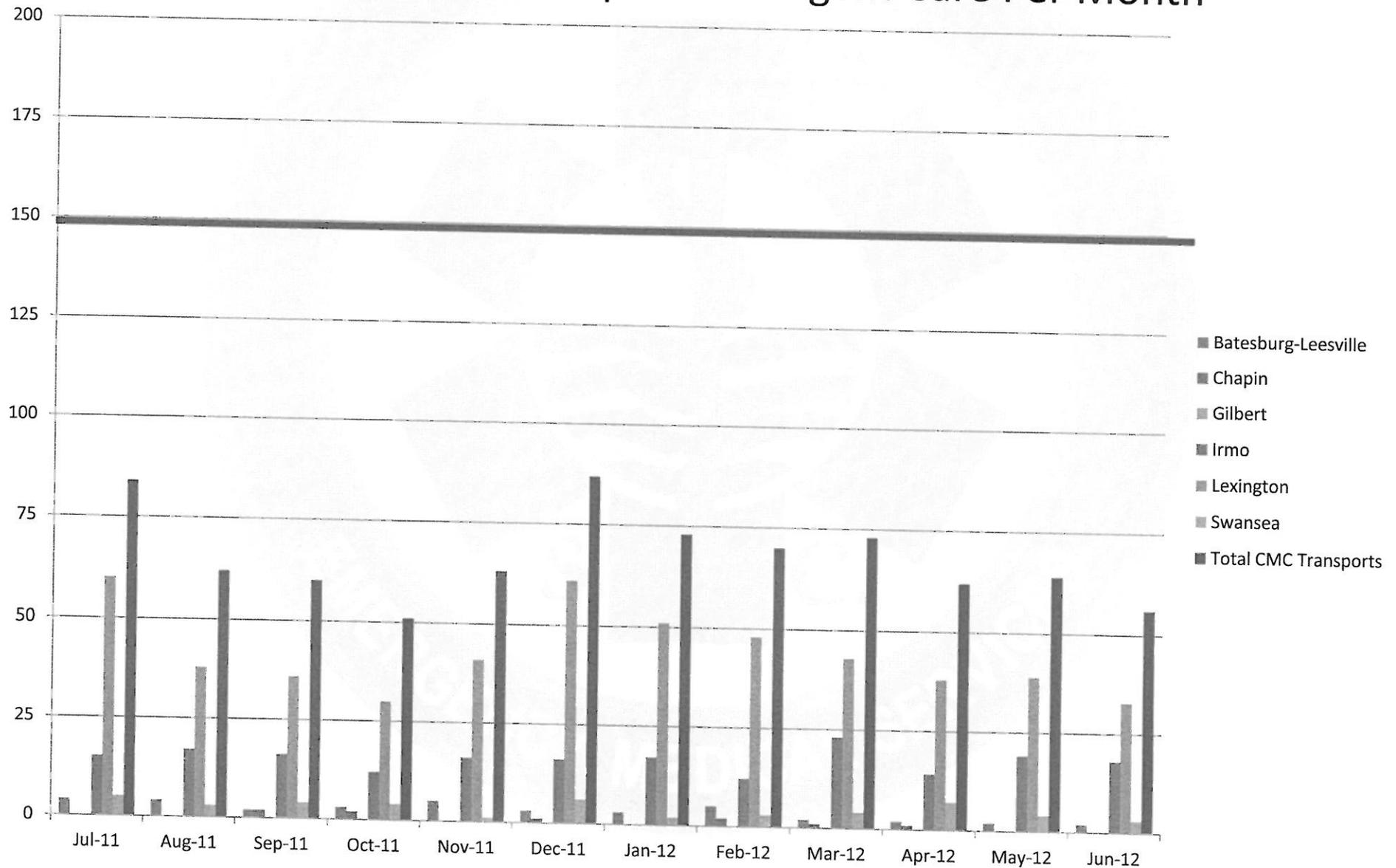
Objective: 150 Transports to Urgent Care Per Month



EMS

Urgent Care Transports FY 12

Objective: 150 Transports to Urgent Care Per Month

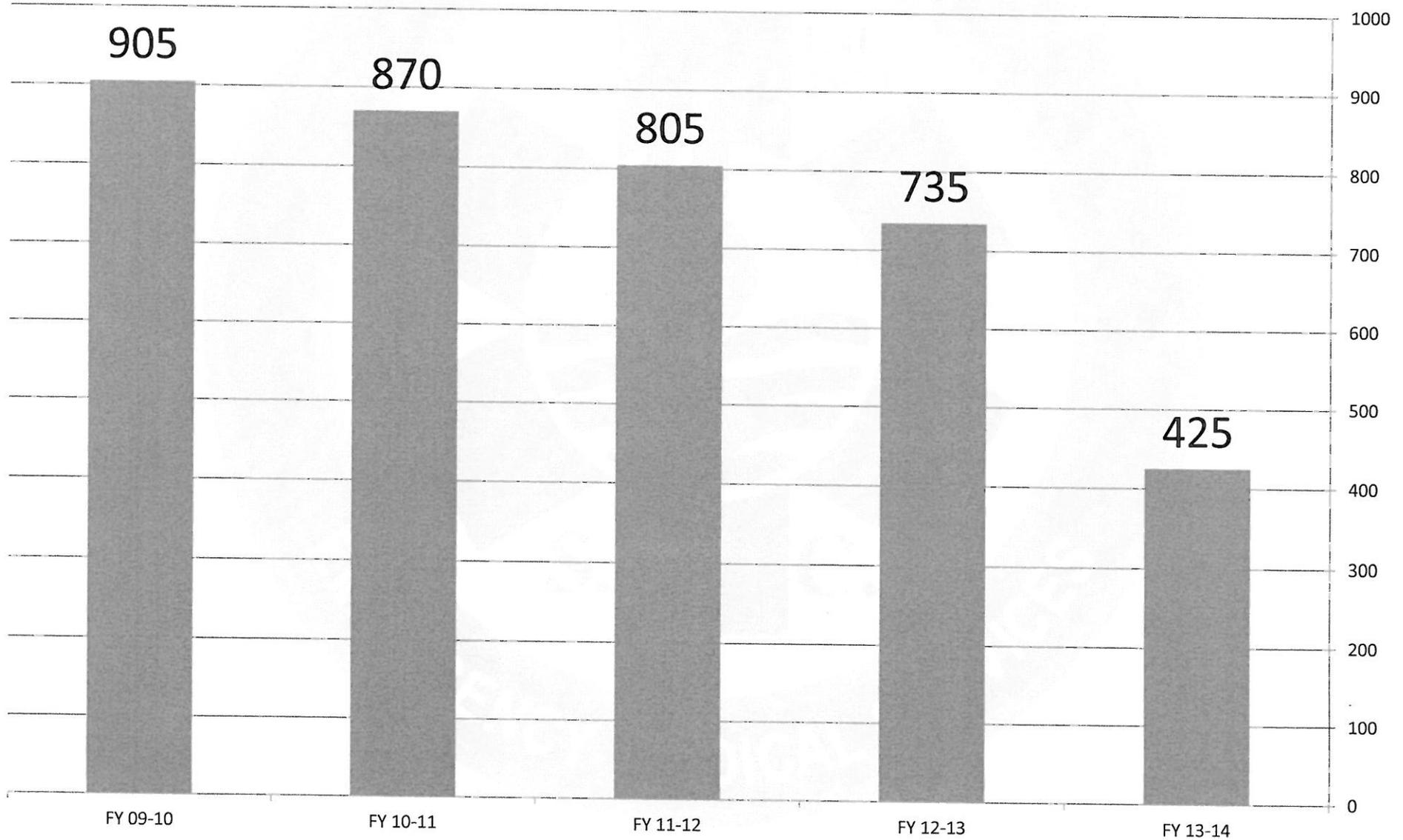


EMS

Total Urgent Care Transports

FY 10-14

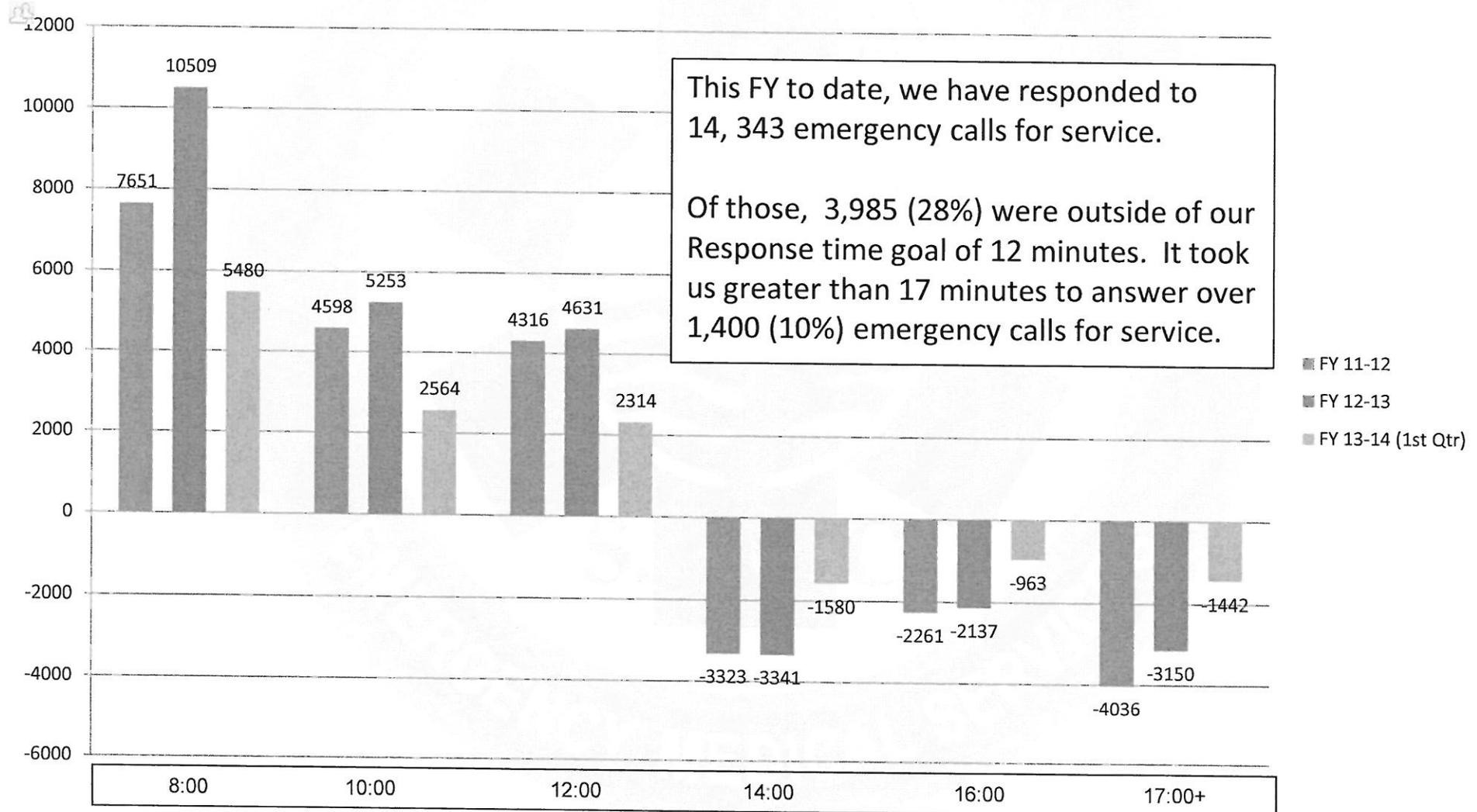
Objective: 1800 Transports to Urgent Care Per FY



EMS

Total Number of Calls by Fractile Response Time Group FY 12, FY 13, FY 14 YTD

Objective: Have EMS Unit on Scene in 12 Minutes or Less 90% Of The Time





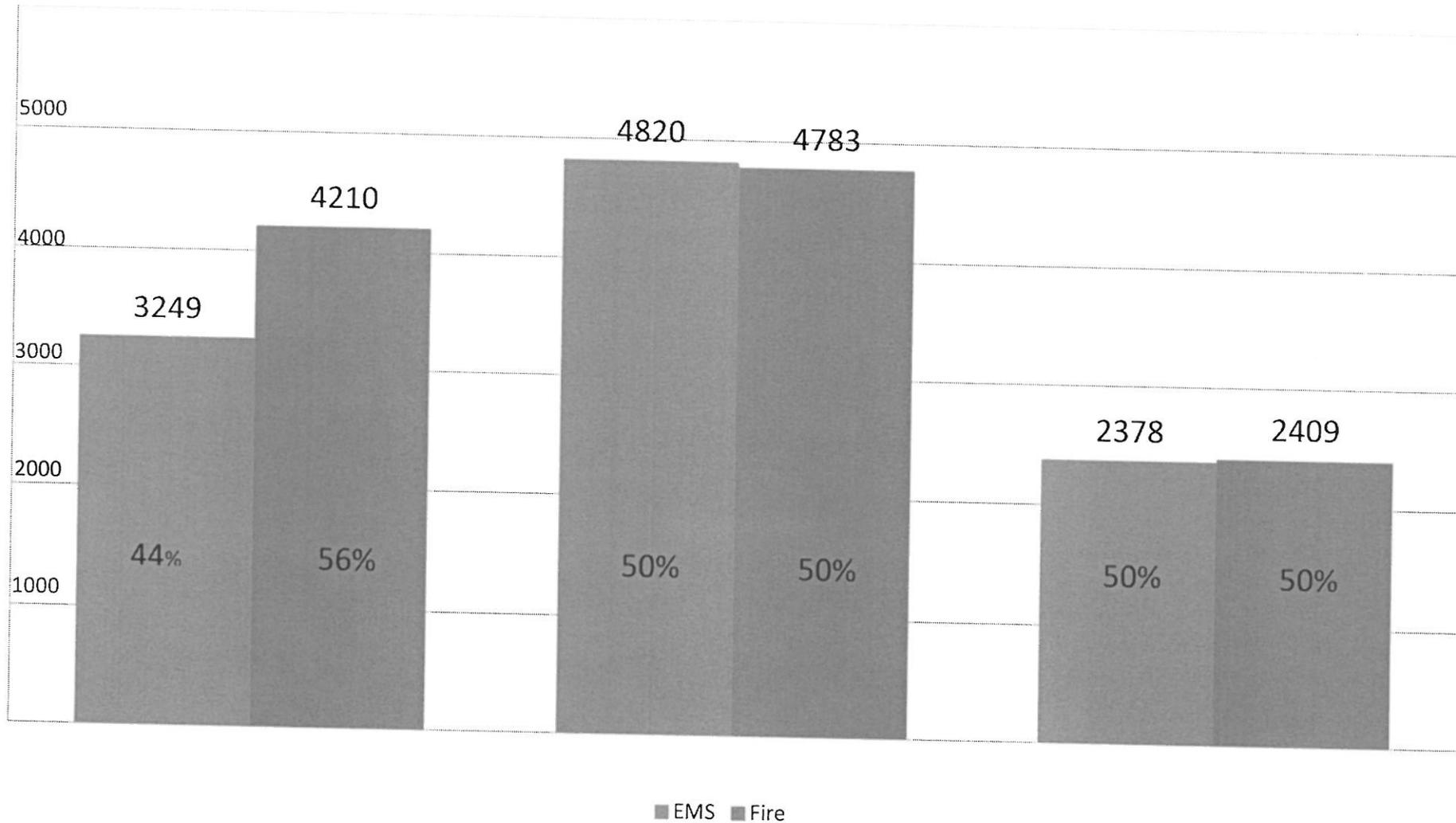
Lexington County Fire Service Total Responses



FY 11'-12' – 7459

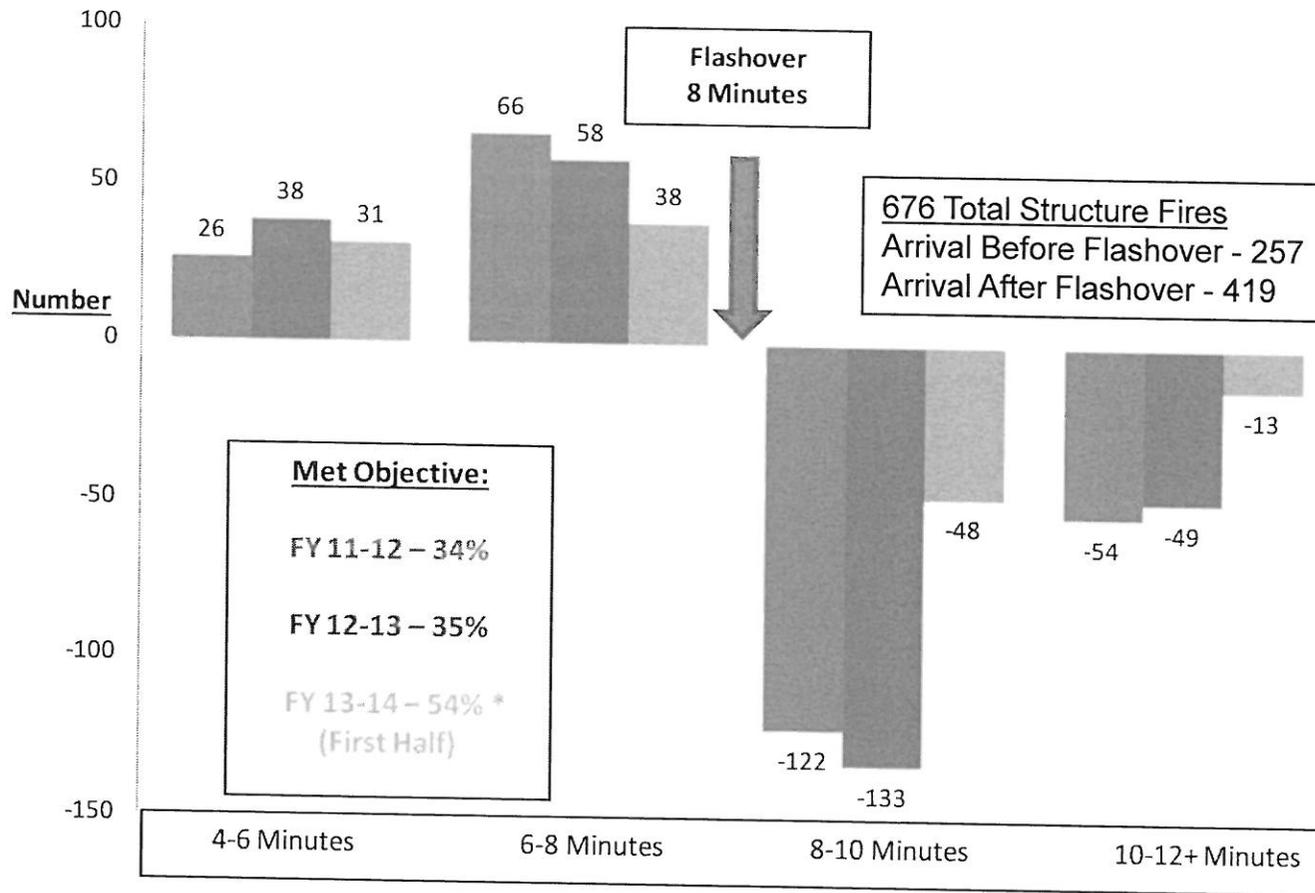
FY 12'-13' - 9603

FY 13'-14' – 4787





Objective: Confine Fire to Room of Origin 75% of Time

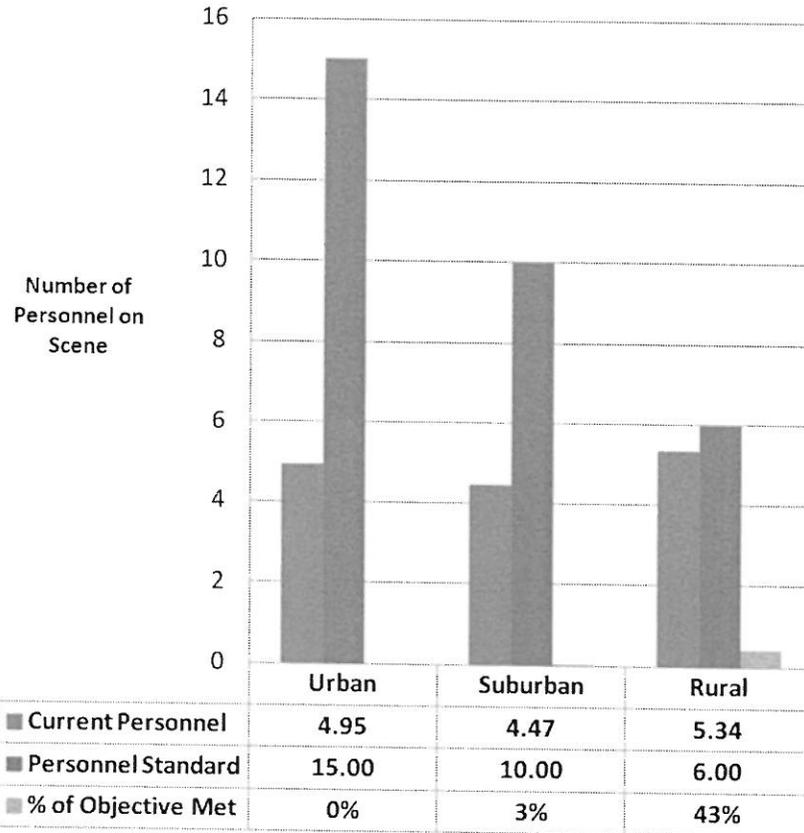


Flashover, the near-simultaneous ignition of most of the directly exposed combustible material in an enclosed area, can occur in as little as eight (8) minutes. When flashover occurs all life and property have been lost.

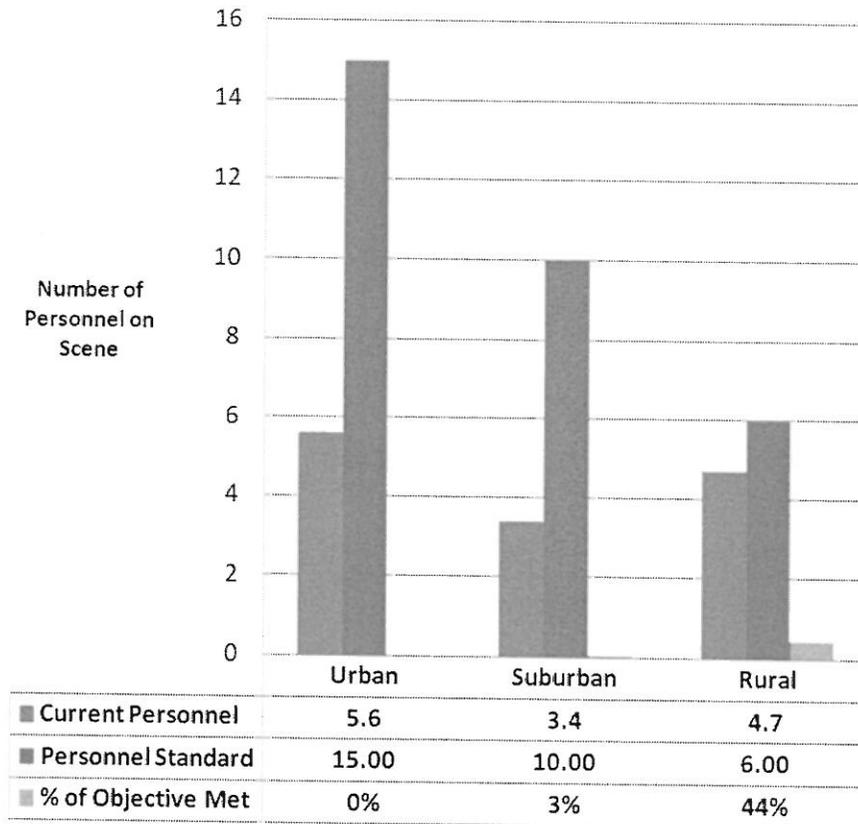


NFPA 1720 Standard for Combination Fire Departments

FY 12-13



FY 13-14 – First Half



Response Objectives:

Urban Areas: Respond 15 personnel within 9 minutes 90% of the time.
 Suburban Areas: Respond 10 personnel within 10 minutes 80% of the time.
 Rural Areas: Respond 6 personnel within 14 minutes 80% of the time.



Times

The Standard

Dispatch Time	Turnout Time	Average Travel Time
1	1	4-6

How we compare?

FY 11-12

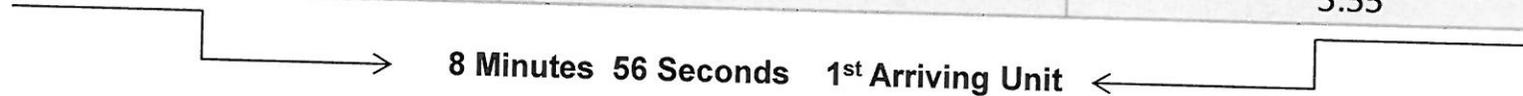
Dispatch Time	Turnout Time	Average Travel Time (1 st Arrival)
2:09	1:33	5:40

FY 12-13

Dispatch Time	Turnout Time	Average Travel Time (1 st Arrival)
1:54	1:16	5:50

FY 13-14

Dispatch Time	Turnout Time	Average Travel Time (1 st Arrival)
1:46	1:15	5:55



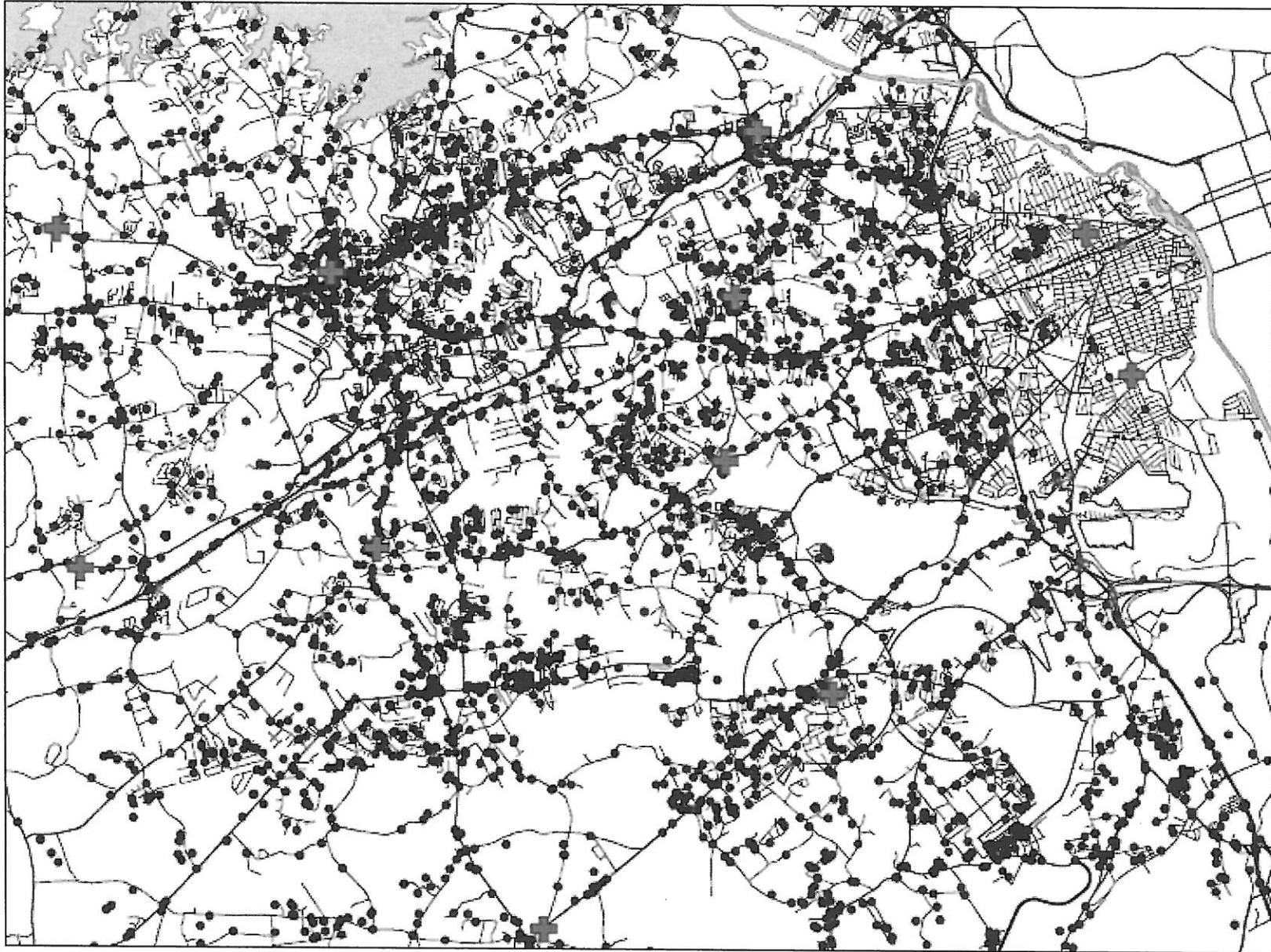
Overall Average Response Time from Dispatched to Arrival Time for First Arriving Unit Responding Emergent:

09 Minutes 22 Seconds FY 11-12
08 Minutes 59 Seconds FY 12-13
08 Minutes 56 Seconds FY 13-14

Overall Average Response Time from Dispatched to Arrival Time for Second Arriving Unit Responding Emergent:

12 Minutes 28 Seconds FY 11-12
13 Minutes 10 Seconds FY 12-13
13 Minutes 02 Seconds FY 13-14

Lexington County Fire Service



Existing Station Locations
Call Volume - 6337 calls
FY 12'-13'

Area of 66% of all calls for service

Lexington County Fire Service

142 Structure Fires
FY 2012-2013



136 Structure Fires in the remainder of the county

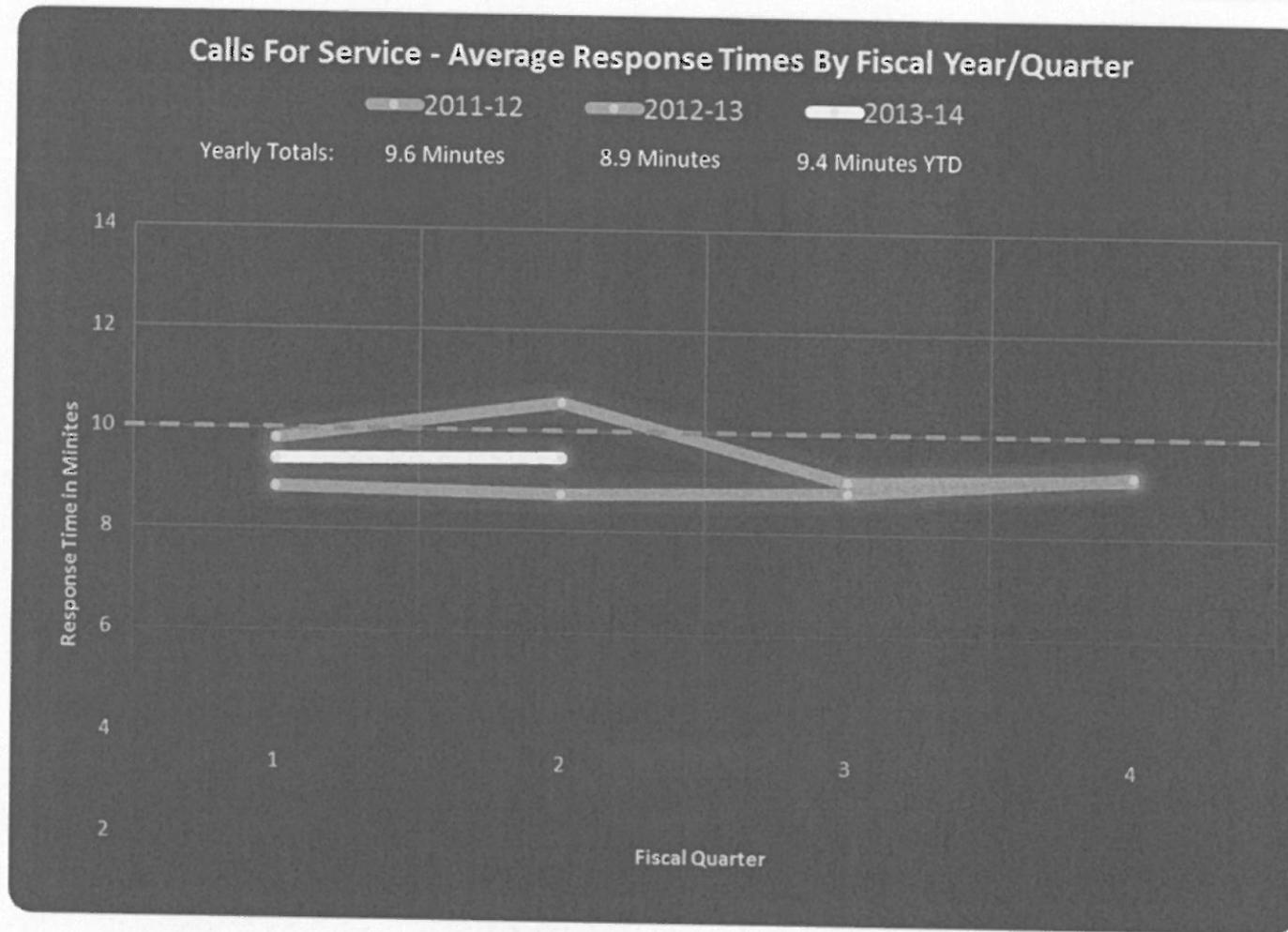
STRATEGIC PLAN STATUS REPORT

2011-12
to
2Q 2013-14



LEXINGTON COUNTY SHERIFF'S DEPARTMENT
Sheriff James R. Metts

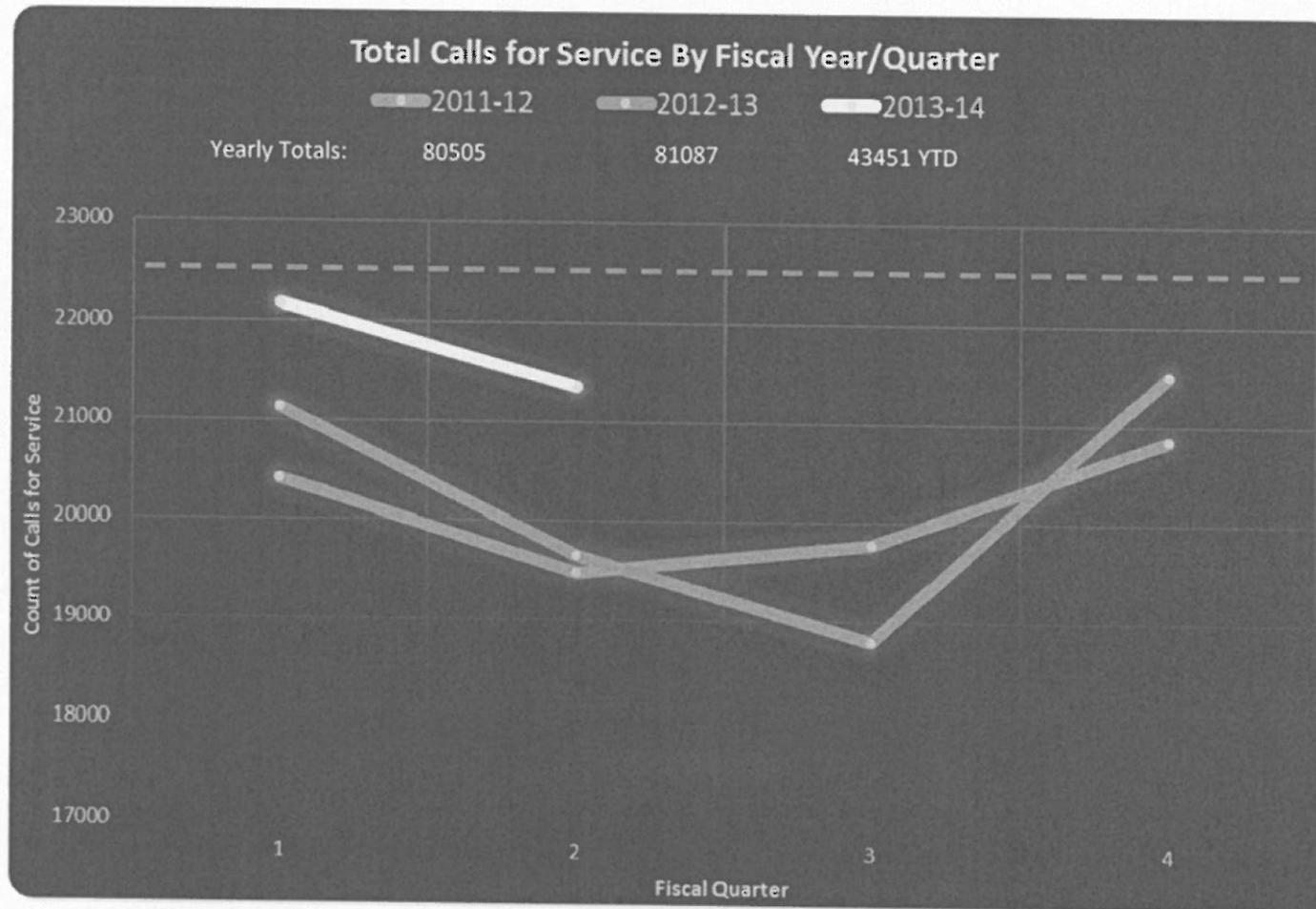
Maintain average response time of 10 minutes or less



*Response times are calculated based on time between first unit dispatched to arrival of first deputy.



Maintain less than 90,000 annual calls for service

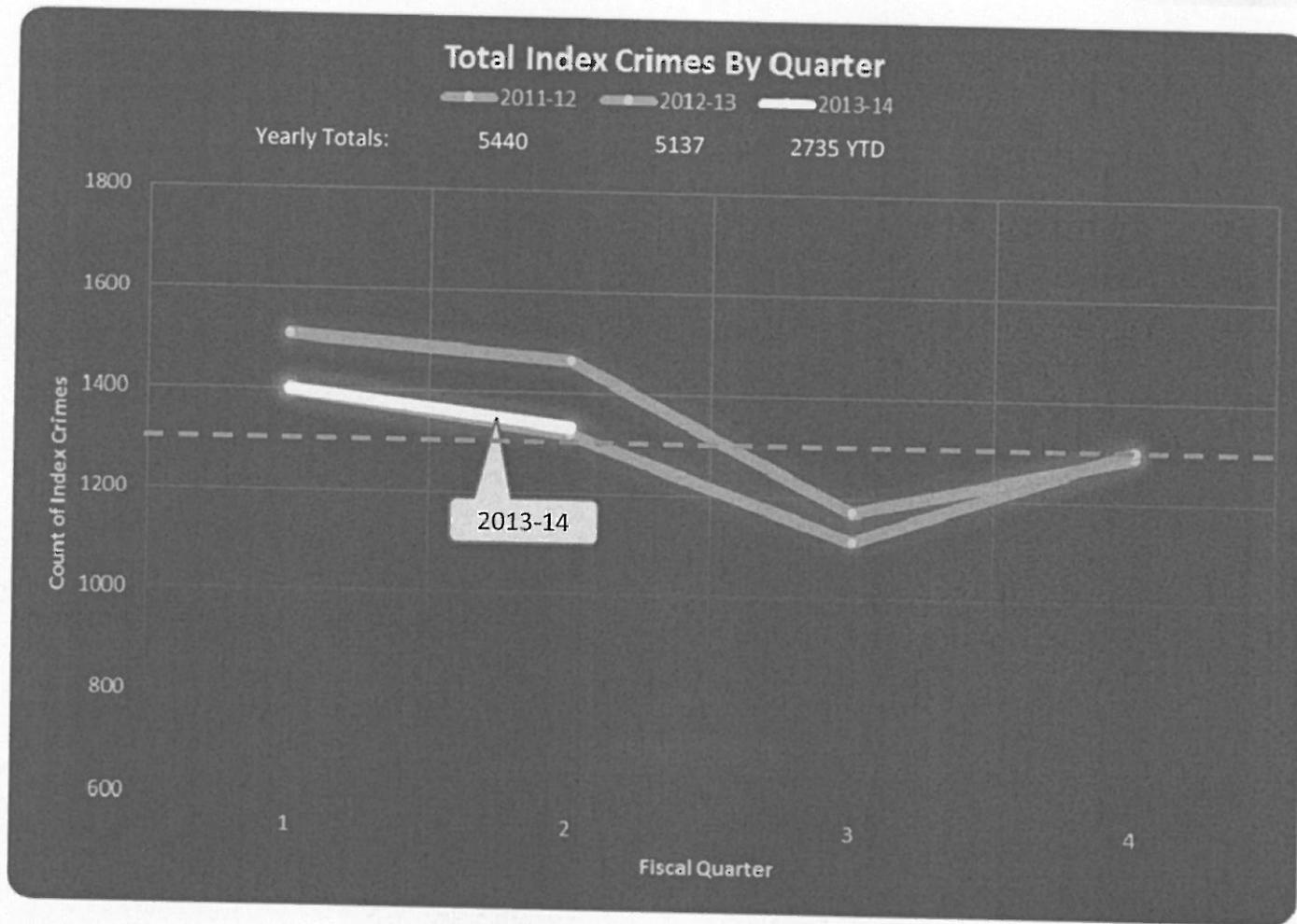


2013-14 Projected Total: 82300

The metric for this objective was revised from 130,000 to 90,000 after further analysis and consideration of what constitutes a “Call for service.” For purposes of this analysis, a call for service is any call or activity typically initiated by a person other than an LCSD employee.



Reduce and maintain less than 5,000 Index Crimes

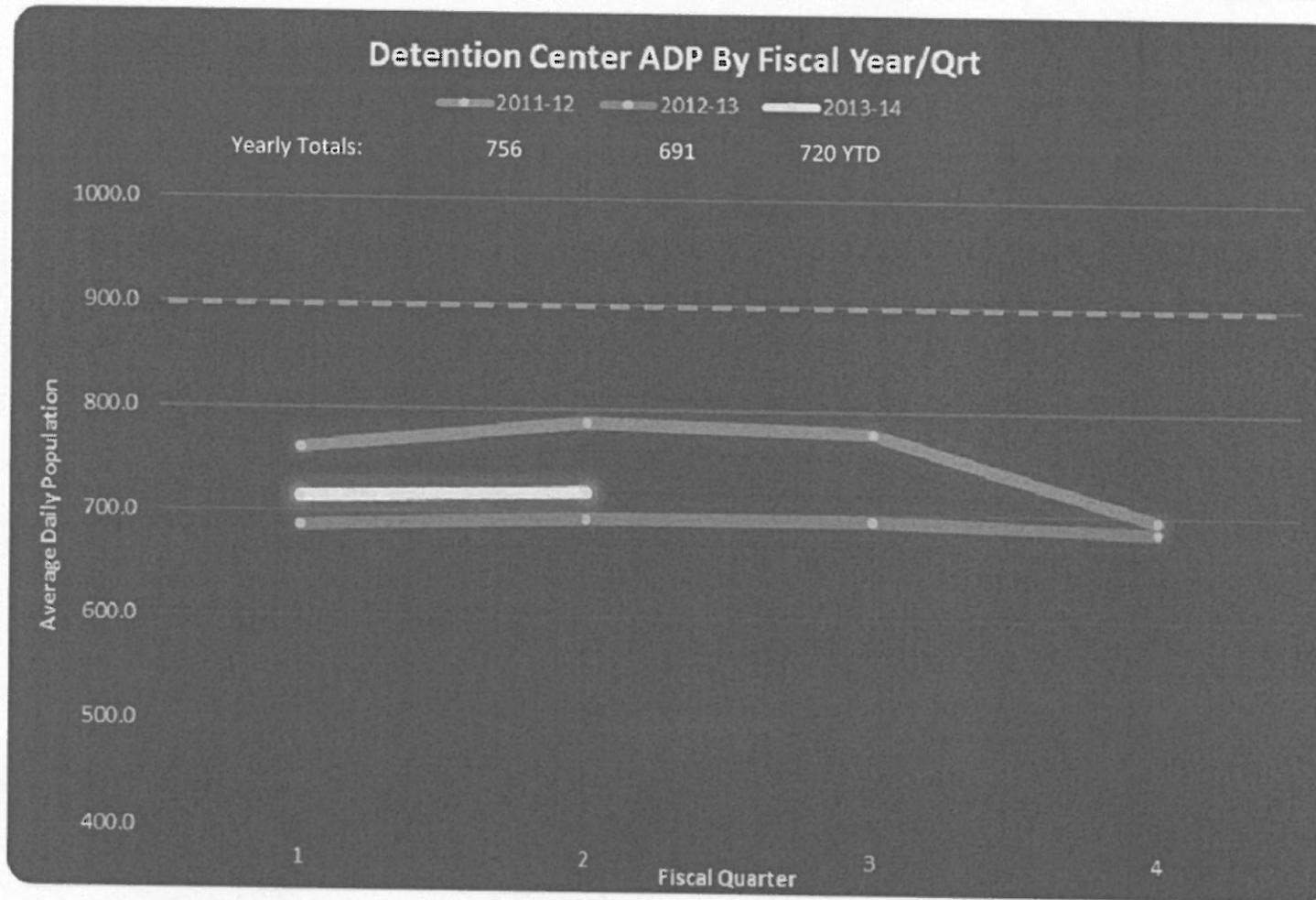


2013-14 Projected Total: 5241

Index Crimes are those crimes which are reportable to SLED and the FBI as part of the Uniform Crime Reporting Act. This analysis will include Murder, Rape, Robbery, Aggravated Assault, Motor Vehicle



Maintain average daily jail population under 900





Goal 2



ECONOMIC DEVELOPMENT STRATEGIC SESSION

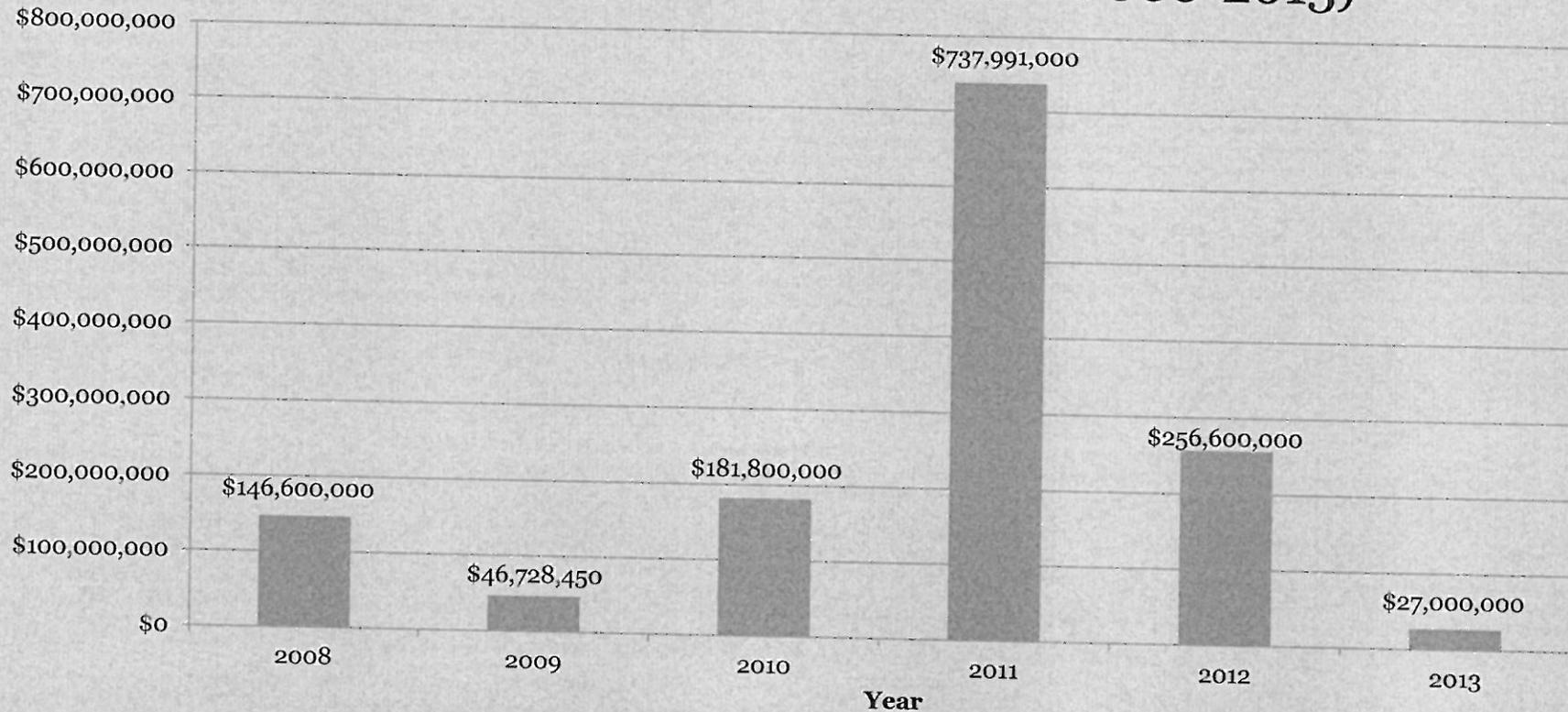
1. INVESTMENT TARGET GOAL
2. JOB CREATION GOAL
3. INDUSTRIAL PARK DEVELOPMENT
4. EXISTING INDUSTRY DEVELOPMENT



Investment Target Objective

- Invest \$500 million by 2020

\$1.3 billion (Historical Results—2008-2013)

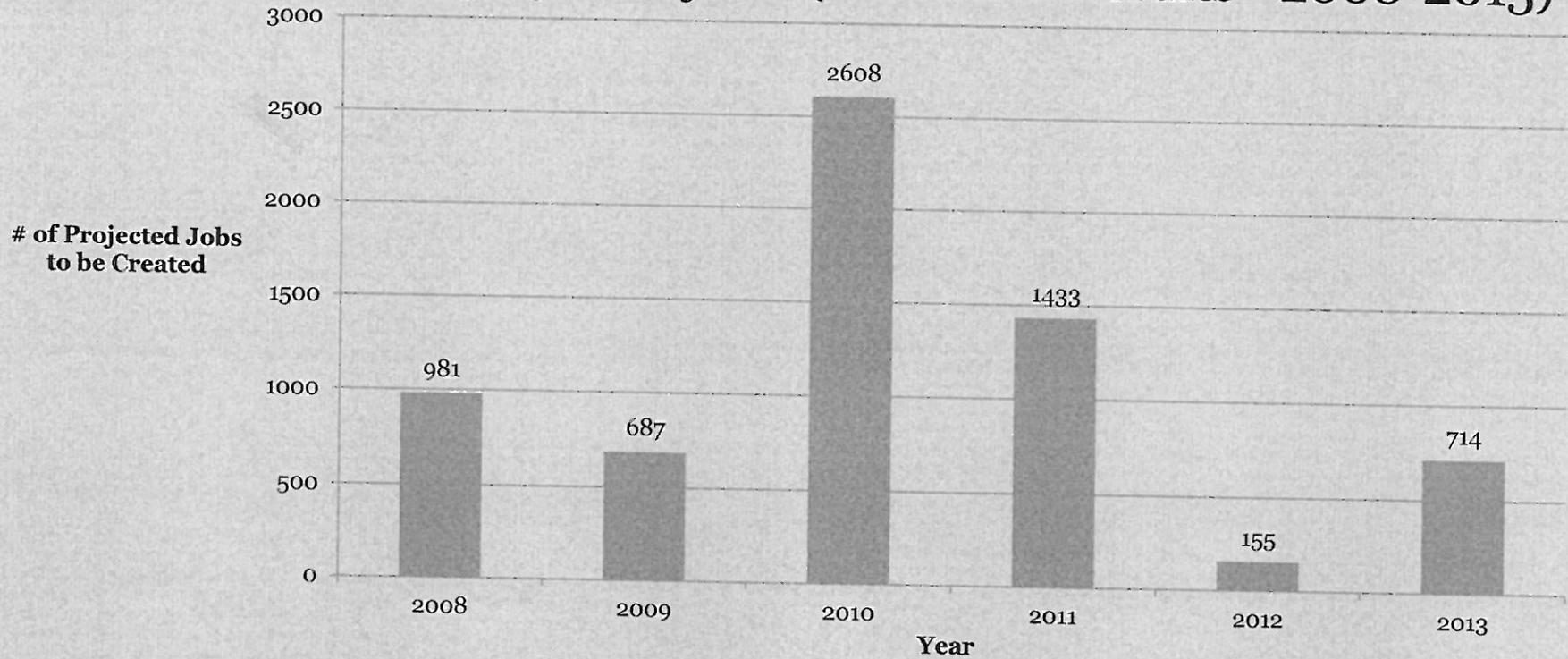


Job Creation Objective



- 2,500 jobs by 2020

6,578 projected jobs (Historical Results—2008-2013)

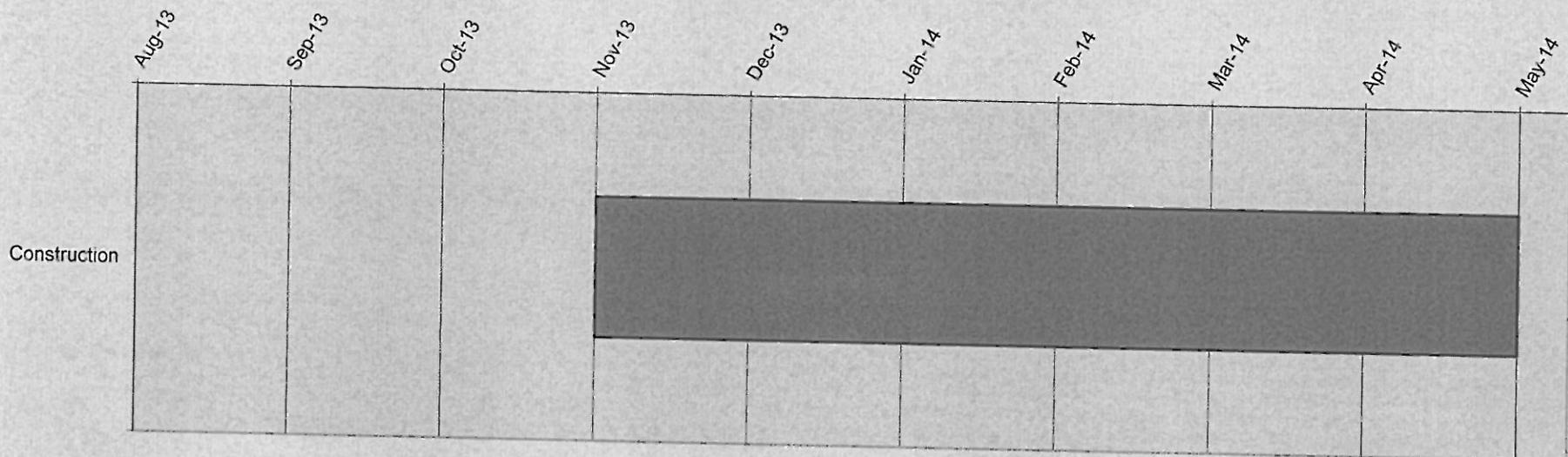


Industrial Park Development



- Saxe Gotha Phase 1
 - 12th Street Widening

12th Street Widening Development Schedule

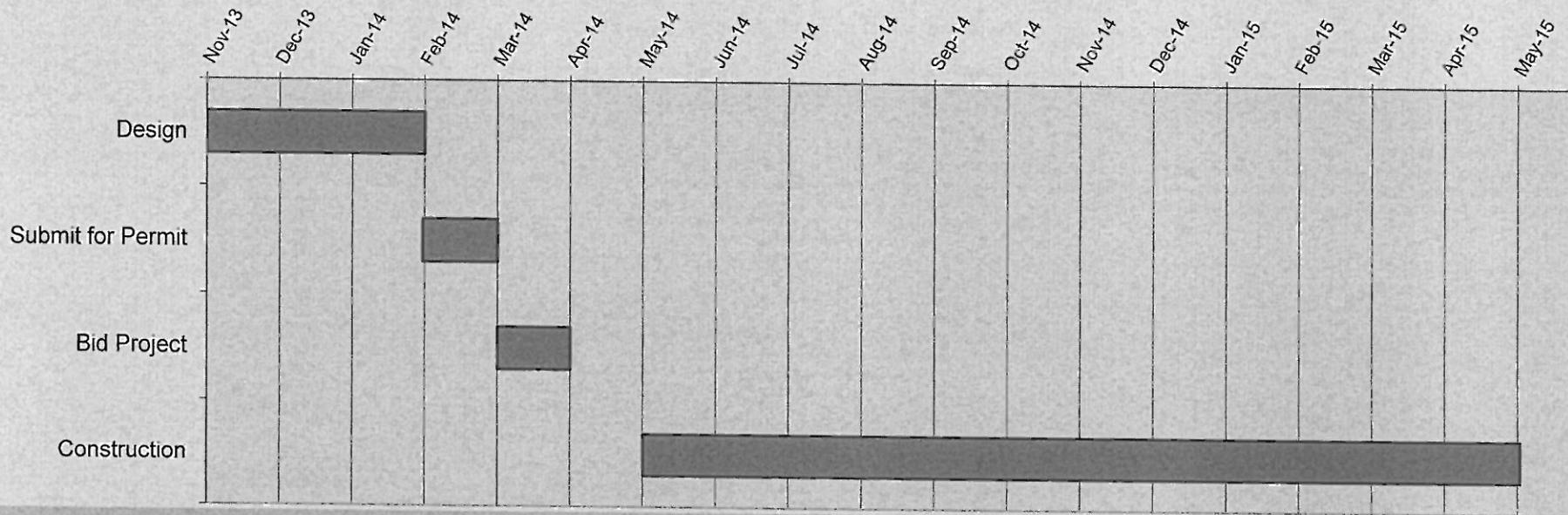


Industrial Park Development



- Saxe Gotha Phase 2
 - 12th Street Extension through Blanchard

12th St. Extension through Blanchard Development Schedule



Industrial Park Development



- Chapin Business and Technology Park

Chapin Business & Technology Park Development Schedule



Industrial Park Development



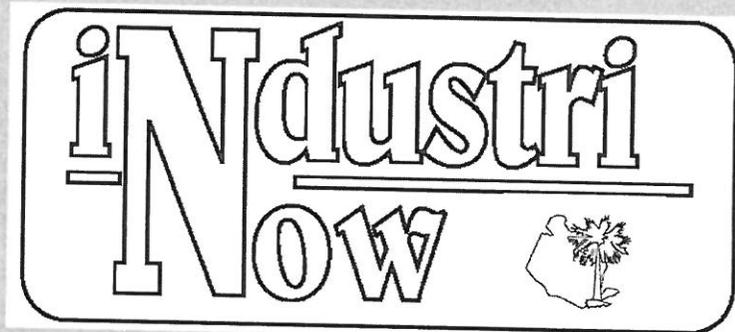
- **Batesburg-Leesville Industrial Park**
 - The On-Site Water and Wastewater Engineering Design for Phase 1 of the B/L Park is complete.
 - Working with Town of Batesburg-Leesville for Off-Site Wastewater Engineering Design for Phase 1 on this project.
 - Working with Town of Batesburg-Leesville for On-Site and Off-Site funding of Construction on this project.

Business Expansion and Retention Program



- **Actions**

- Continue to build database of Lexington County existing industries
- Call on 2 companies per week or as schedule allows
- Identify companies ready for expansion and / or that are competing for expansions



Business Expansion and Retention Program



- Build upon current database of existing companies in Lexington County to include manufacturing, distribution, finance, insurance, and other professional back office operations. This database will house all relevant information including:
 - General Business Profile / Contact Information
 - Products
 - Personnel / Labor/ Training
 - Taxes / Incentives
 - Property
 - Business Climate
 - Port Usage
 - Supplier Network
 - Additional information gathered on site visits



Business Expansion and Retention Program



- **Company Visit:**
 - Establish a direct local contact at the company. Target Plant Manager. (Alternative is HR Manager)
 - Learn more about what they do at their Lexington County location.
 - Identify company concerns and head off any outstanding problems. Escalate issues to proper county department if needed.
 - Discuss how Lexington County Economic Development Department is a value-add for their company. Ask about any future plans for expansion
 - Thank the company for their business.



Business Expansion and Retention Program



- **Company Follow-Up**

- Create profile in CRM if not already done. If profile exists, add in or update relevant data gathered during visit.
- Fill in visit report and attach in CRM. Distribute action items as necessary.
- Email and / or mail letter thanking them for their time and re-affirm that the county is here to serve them.



Expansion and Retention Program



Intelligence Gathering

Contact with attorneys and construction groups
Make sure Lexington County Economic Development
is aware of any potential expansions.

Work closely with other community groups calling on
county's existing industry

Technical College

(CANA / SC Power Team)

